

Asia	Sc. 20	Indonesia	Rs 310	Philippines	Ps 20
Europe	Fr. 45	Ireland	Rs 5.50	Portugal	Ec 100
Canada	Ca 1.00	Japan	Rs 1.10	Spain	Rs 2.10
Japan	Ca 2.75	Kenya	Rs 1.10	Sweden	Rs 2.50
Germany	De 9.20	Lebanon	Rs 500	Switzerland	Fr. 30
France	Fr. 7.00	Liberia	Rs 500	UK	Ps 2.20
Europe	Ec 2.50	Malta	Rs 500	USA	Rs 1.00
Germany	De 8.80	Morocco	Rs 1.20		
Hong Kong	HK 12	Netherlands	Rs 1.50		
UK	Ps. 15	Norway	Rs 1.50		

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

No. 30,195

Friday March 27 1987

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The Thatcher years:
policy errors and
unemployment, Page 6

World news

Business summary

Kinnock criticises Thatcher line on US

Neil Kinnock, the British Labour opposition leader, yesterday launched an outspoken attack on Prime Minister Margaret Thatcher's "special relationship" with President Ronald Reagan.

On the eve of his meeting with the President, Mr Kinnock said he wanted to put what he described as the "subordinate relationship" between Britain and the US on a "healthier and more positive footing and to re-establish the 'habit of frankness' which existed before Mrs Thatcher came to office."

Mr Kinnock's attack coincided with the publication of an opinion poll showing that his party is now less popular than the Liberal-Social Democrat alliance. Page 7

Greek warning

Greeks warned that it would defend its national rights after Turkey announced it would explore for oil in the disputed Aegean Sea. Prime Minister Andreas Papandreou held emergency talks with government officials. Page 2

Beirut fighting

Fighting flared around Bourj al-Baqqaa refugee camp, southern Beirut, after Palestinian women demonstrated against a sniper-infested "path of death" they must use to buy food outside the beleaguered settlement. Palestinian sources said six women were killed by Shia Muslim Amal militia. Germans killed. Page 4

Butter sale

The sale of 161,500 tonnes of EEC butter to the Soviet Union - at a subsidy of more than \$2,000 per tonne - was approved in Brussels. Page 2

1,000 hostages

Two suspected leftist rebels held nearly 1,000 schoolchildren and teachers hostage for seven hours at a school in San Salvador before releasing them and surrendering to soldiers.

SA "to free priest"

South African authorities are ready to release a priest imprisoned without charge last June, according to news agency reports. Father Jean-François Bill could be free by today. The reports said.

Senate attacks tariffs

US Senate unanimously approved a bill for immediate retaliation unless the EEC drops plans to tax vegetable oil and urged measures against Canada's tariff on corn. Page 31

AIDS incubation

The incubation period of the killer disease AIDS may be as long as 15 years, not five years as generally believed, a London doctor said. Legal warning. Page 8

Tax evasion plea

Former US Treasury Secretary Robert Anderson pleaded guilty to income tax evasion charges and illegally running an offshore bank. He admitted evading taxes on \$127,500 of undeclared income. Page 38

Oyster disease

Irland's IRI 1m (\$1.4m) oyster industry has been hit by bivalve disease which causes the oysters to open when being cleaned, graded or transported - although it poses no threat to human consumption. Movement of stocks from one region to another was banned. Page 39

Fishy business

State prosecutors in Hamburg said they were investigating a West German government research ship whose crew members were suspected of illegally catching sea food and selling it to restaurants, smuggling Russian vodka and dealing in scrap metal. Page 30

Manila close to deal on debt plan

PHILIPPINES

Finance Minister Jaime Ongpin said he was very close to an agreement on the rescheduling of his country's \$9.3bn of commercial bank debts after four weeks of tough and sometimes acrimonious negotiations in New York. Page 18

WALL STREET: The Dow Jones industrial average closed up 9.10, or 212.50. Page 38

TOKYO: Fresh interest in large capital stocks and issues connected with domestic demand and AIDS kept equities higher but earnings waned in late trading. The Nikkei average added 33.32 to 21,553.70. Page 38

Australia: The Dow Jones yesterday rose sharply, and by late morning in New York was trading at 5714. BP said its offer of \$70 per share, was based on its own valuation of Standard and that of its financial advisers Goldman Sachs. Standard's net assets at the end of last year were reported at \$7,022m.

Last year, Standard reported a pre-tax loss of \$608m. However, a major re-organisation and disposal of poorly-performing assets this year is expected to restore it to profitability in 1987 with a strong positive cash flow, even if the world oil price remains between \$15 and \$18 per barrel.

BP's valuation of Standard is based on the view that oil prices will average \$18 per barrel in current money terms for the next few years.

This sale of the government's stake is expected to raise some \$4.7bn. It is likely that the Government will try to place a significant proportion of its share in the US.

Sir Peter Walter, BP's chairman, said that the offer was quite separate from the British Government's decision to sell its 31.6 per cent holding in BP this spring. However, the Government had been informed of the move and had agreed.

BP needs to gain acceptance from 50 per cent of the minority shareholders in Standard before it can achieve a total merger of the two companies.

It would then rationalise some of their operations, particularly those like chemicals in the US, which overlap. However, it is not expected that the merger would cause major redundancies in addition to those already in train at Standard.

Early last year BP gained the agreement of the minority shareholders in Standard to sack the top management and to appoint Mr Robert

BP offers \$7.4bn for remainder of Standard Oil shares

BY MAX WILKINSON IN LONDON

BRITISH PETROLEUM yesterday announced a \$7.4bn offer for the minority shares of its US subsidiary Standard Oil in one of the largest bids ever launched.

BP, which already owns 35 per cent of Standard's equity, will raise \$250m revolving credit to help pay for the purchase. About a third of the purchase would be paid out of BP's \$2bn (Ec 1.8bn) liquid resources.

The company is making a tender offer of \$70 per share in cash for the Standard shares, which is not subject to a minimum acceptance. The offer is expected to open before April 1.

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BP's valuation of Standard is based on the view that oil prices

MAJOR OIL INDUSTRY PURCHASES

1984	Chevron bought Getty	\$12.26m
1985	Texaco bought Getty	\$12.26m
1986	Dupont bought Conoco	\$7.40m
1986-7	BP offer for part of Standard	\$7.40m
1986	Exxon bought own shares	\$7.40m
1986	Mobil bought Superior Oil	\$4.7bn
1984	Royal Dutch Shell bought part of Shell Oil	\$4.7bn

Exxon and Royal Dutch/Shell.

He said BP felt confident about making the acquisition, because of the efforts made by Standard to improve its profitability, and because of the improved prospect that the oil price would remain stable at around present levels.

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Continued on Page 18

Lex, Page 18; details, Page 18

Moscow allows building group to collapse

By PATRICK COCKBURN IN MOSCOW

THE SOVIET Government has for the first time allowed a construction company with a workforce of 2,000 in Leningrad to go bankrupt according to the state newspaper Tass.

Willfulness to let unprofitable and inefficient enterprises go under forms part of the new economic reforms introduced by Mr Mikhail Gorbachev, the Soviet leader. Even older people cannot recall bankruptcies occurring in the USSR, said Tass.

The 2,000 workers who lost their jobs have all been re-employed by other organisations without losing the right to sickness benefits and a pension.

At the time the Leningrad Building Association, controlled by the city council, decided to disband the enterprise. It had fallen behind schedule on many construction sites, overrun cost limits and failed to ensure proper work quality.

The poor quality of construction, slow completion and the assets tied up in uncompleted projects have been heavily criticised over the past year.

The management said that the enterprise, "failing to change its conditions of cost accounting and self-financing, was operating at a loss." The assets of the bankrupt company have been distributed among other construction enterprises.

Under the new draft law on state enterprises which is now being discussed insolvent organisations can be liquidated for the first time. In the past Soviet economists have complained that profitable enterprises draw little benefit from their success because their profits are used to subsidise unprofitable enterprises.

Nevertheless, the Government has continued to stress that economic reforms are only starting to be introduced, and it will be three or four years before they produce real benefits.

Dr Leonti Afanasyev, head of the Economics Institute in Moscow and one of the most influential reform economists, says a special meeting of the Communist Party's ruling Central Committee in June will be crucial in putting together a package of economic reforms.

Recent articles in the official press have suggested that many Soviet workers are troubled by new measures designed to raise economic efficiency.

Soviet trade output, Page 3

Soviets say US backtracked on arms pledge

By WILLIAM DULLFORCE IN GENEVA

ON March 4 the US had proposed in Geneva that negotiations on short-range weapons would be subject to talks after an INF deal had been reached. "So it is not the Soviet Union but the US which is backtracking," he said.

Foreign Office officials in London said it had always been the US negotiating position, based on a Nato brief, that an INF agreement would provide for a freeze on Soviet deployment of short-range forces while allowing the US to achieve parity with those forces if it wished, and providing for a commitment to follow-on negotiations for overall reductions in short-range weapons.

Negotiations over short-range nuclear forces would follow an agreement on INF, UK officials said. These follow-up negotiations would cover systems with a range of from 500 km and 1,000 km although sub-categories of these systems could be negotiated separately.

INF systems - triple-warhead SS-20s, and SS-40s on the Soviet side, and US Pershing 2s and cruise missiles on the US side - have ranges of 1,000 km and 3,000 km and were the subject of President Reagan's original "zero option" proposal.

Under an agreement reached in principle by President Reagan and Mr Mikhail Gorbachev in Reykjavik last October, all these weapons would be removed from Europe.

Editorial comment, Page 18

Banks seek fairer Mexico rescheduling

By STEPHEN FIDLER IN LONDON

MEXICO'S six main British bank lenders have declared that they will not join a new \$7.7bn (\$4.8bn) rescheduling loan for Mexico unless there is an equal commitment to the package from other bank lenders, particularly those in the US.

The decision, relayed to Citicorp, the US bank, which heads the steering committee of Mexico's major creditors last week, is designed to put pressure on other lenders to contribute what the UK banks see as a fairer share of the loan.

The decision was made jointly by the banks, Lloyds, which is on the steering committee, Barclays, National Westminster, Standard Chartered, Midland and the Royal Bank of Scotland. The decision was relayed in separate telegrams.

The three-week process of signing the Mexican deal started last Friday, after agreement between Mexico and its main creditor banks.

The signing process involves most of the 400 bank lenders.

The complex agreement for the Mexican debt rescheduling provides for international banks to contribute in new funds 12.5 per cent of their exposure to Mexico in August 1982, when Mexico first declared its inability to meet foreign loan commitments. For all the US banks, this is thought to total about \$3.3bn.

However, US banks have so far committed substantially less than this not only because small banks do not want to increase their exposure to Mexico, but because many larger regional banks have scaled down their commitment, because they have reduced their exposure since 1982.

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EUROPEAN NEWS

GREECE WARNS IT WILL PROTECT 'SOVEREIGN RIGHTS'

Turkey sends oil search ship into Aegean

BY DAVID BARCHARD IN ANKARA AND ANDRIANA IERODIAKONOU IN ATHENS

TENSIONS BETWEEN Turkey and Greece reached new heights yesterday when Ankara decided to send an oil exploration vessel to the Aegean Sea where the two countries have conflicting claims over the continental shelf.

The dispatch of the Sismik-1 represents a serious political risk. In 1978, Greece and Turkey came close to war when the same vessel prospected in waters which Greece regarded as its exclusive sphere, while Turkey claimed they were open sea.

Greece and Turkey are locked in a complex web of disputes over sea and air space rights in the Aegean which are the legacy of the 1974 Cyprus crisis, over which the two NATO members nearly came to war. At that time, Turkey invaded and occupied part of Cyprus, following a coup staged on the island by the Greek military junta.

Athens yesterday responded strongly to Ankara's decision warning that it "will take all necessary measures to ensure its sovereign rights" in the region.

At the same time the Greek Government reiterated a proposal for a joint referral of the dispute with Turkey on continental shelf rights in the Aegean to the International Court of Justice at The Hague, "on the basis of international law, both conventional and customary."

Turkey has in the past rejected similar proposals by Greece and wants the dispute settled on the basis of "equity."

In Ankara yesterday, Mr Hasan Guzel, the Turkish Government spokesman, said the Government had sent the Sismik-1 to sea "to prevent any

act accomplished by Greece and to protect the rights and interests of Turkey in the Aegean Sea."

He declined to say where it would sail, how long it would be at sea, or whether it would be protected by a naval escort. It can be assumed, however, that Turkey would not stand by if there were any interference in the work of the Sismik-1.

But in Athens, a government spokesman said: "If any seismic research is carried out in areas where under conventional and customary law the continental shelf belongs to Greece, the Greek Government will take

all necessary measures to ensure its sovereign rights."

He added that Turkey's ambassador to Athens, Mr Nazim Akiman, would be summoned to the Foreign Ministry during the day, and asked to relay Athens' proposal for a recourse to the International Court or the continental shelf disputes.

The Greek permanent representative at the United Nations has also been instructed to inform the Secretary General and the chairman of the Security Council that Greece has repeatedly proposed taking the matter to the Court.

Daimler leads bigger Europe truck market

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

DAIMLER-BENZ, the Mercedes group of West Germany, retained a clear lead in the Western European heavy truck market in 1986 at a time when total sales reached the best level for six years.

At the same time West Germany overtook the UK as Western Europe's biggest heavy truck market.

According to an analysis by the Automotive Industry Data (AID) Newsletter, West European sales of trucks over 3.5 tonnes gross weight last year were 5.2 per cent ahead of those for 1985 at 246,000.

In spite of a minor loss in share, from 26.9 per cent to 26.4 per cent, Daimler-Benz continued to dominate the market. A major advance in the UK was mainly responsible for the company's improvement from 25.7 per cent in 1984.

AID points out that the new group formed from the merger of Daf of the Netherlands and Leyland of the UK has entered the ranks of major European truck makers, "commanding a

EUROPEAN TRUCK MARKET SHARE BY MANUFACTURER
Truck sales over 3.5t GVW
(Excl. Spain, includes Africa)

Manufacturer	Year	1986	% share	1985	% share	% change
Daimler-Benz	44,918	26.39	62,967	24.93	-5.62	
Iveco-Ford	44,442	18.06	47,098	20.14	-5.42	
Renault-RVI	25,972	10.56	24,232	10.36	7.18	
Volvo	23,138	9.40	20,186	8.63	14.62	
Daf-Leyland	22,117	5.99	19,495	8.53	10.59	
VW-Man	19,182	7.76	15,691	6.71	21.74	
Scania	14,253	6.61	15,394	6.58	-5.58	
GMC-Bedford	12,556	2.14	6,277	2.48	-16.27	
Others	24,025	10.69	22,045	9.43	12.45	
Total (14 markets)	246,033	100.00	232,228	100.00	5.22	

Source: AID

Europe-wide share almost on par with money-spinning Volvo and well ahead of Volkswagen-MAN and Scania."

The evidence suggests that Daf-Leyland can continue to show an improved performance, suggests AID. But it is doubtful whether it can displace Volvo or Renault Vehicles Industries (RVI) of France, even though the new company has a product

range which compares favourably with that of Daimler-Benz and well ahead of Iveco-Ford, the group controlled by Fiat of Italy.

Daf-Leyland is also under pressure from another West German organisation, VW-MAN, which last year showed the biggest improvement in volume, up nearly 23 per cent to 19,102, and European share, up from 6.71 per cent to 7.76 per cent.

Vehicle test track plans run off the road

BY ANDREW FISHER IN FRANKFURT

IT WAS another setback for a company whose carefully nurtured image has been jolted quite a few times in recent months.

What made Daimler-Benz win this week was a decision by the West German Supreme Court that will force it to look again for a site on which to build a new test track.

It might seem a simple matter for West Germany's largest industrial company to find somewhere to send its new luxury models on sizzling test drives. But the eight judges in Karlsruhe thought otherwise. They ruled that the remaining farmland needed to complete the proposed test site at Boxberg in the south could not be purchased compulsorily by Daimler from the local farmers who still refused to sell up.

Such a move, the judges said, could only be made by the state and not for a private industrial project. They did, though, say

that it was not against the constitution; the law could be changed to permit the controversial Boxberg project.

But that could take years. The Boxberg affair has already dragged on for nearly 10 years, with Daimler previously winning at every legal stage. Now, the company says, it will have to look again, maybe even abroad.

For Daimler, it means that around DM 50m (£17m) already spent on Boxberg—located in a less prosperous part of the state of Baden-Wuerttemberg, where Daimler also has its Stuttgart headquarters—is now definitely down the drain. Its total investment in the 10 km long, eight-lane wide, track would have been up to DM 300m, with around 1,000 jobs created in and outside the group.

The 18 farmers, backed by environmentalists, were overjoyed, their ruddy, weather-beaten faces overwelling with emotion as the court scene was

shown to millions on the Tuesday evening TV news, where Boxberg had top slot.

Daimler, which has interests in electronics, engines, and aerospace, will hardly suffer too much from the decision, which it received with disappointment. It still needed 200 hectares of the 600 hectare area to build the track, since its present one in Stuttgart is too small and old. At present, it tests cars in Italy, France, and in West Germany on public roads and at the Hockenheim race circuit.

The group's self-esteem, somewhat dented by problems last year over quality in some models and more recent evidence of boardroom friction, will also presumably recover in time.

However, Daimler saw the issue as having wider relevance. Against a loose coalition of farmers, environmentalists, members of the ecology-minded Greens, and left-wingers, it

wanted to prove a point, namely that compulsory purchase could be used to smooth the way for projects long blocked by a local minority.

It has still not given up totally on Boxberg, and may hold further talks with the objectors who had all been offered other land. Daimler also hopes for continued political leverage out of Stuttgart, the capital of the state of Baden-Wuerttemberg.

Even if it had won, however, the publicity might have been awkward. Later this year, it could receive another black eye. The EEC is due to decide whether the state's DM 140m or so of infrastructure support for Daimler's planned new car factory at Rastatt, near the Rhine in eastern Baden-Wuerttemberg, falls foul of subsidy rules. EEC "rouncevilles" are keen that Daimler should lose in Brussels, too.

It became clear if it had failed to negotiate a close tie-up with Spie by first gaining a large shareholding. Spie's partner Schneider had from the beginning rejected the idea of a merger with Bouygues. It lost FF 150m (£1.5m) as a result of the Bouygues moves.

The Bouygues complaint to the communications commission comes as the heated battle for control of the state television network nears its climax. Next week both Bouygues and Hachette will appear before the CNCL in public hearings which will be shown live on television.

The Government is expected to decide who will pay FF 3bn for a 50 per cent controlling stake in TF-1 soon afterwards. In its formal complaint to the commission, Bouygues has argued that Hachette failed to file its proposal with the CNCL by the official deadline. It also complained that Hachette's consortium included Banque Nationale de Paris (BNP) which is also acting as the government's advisor on the privatisation. Although Hachette has now replaced BNP with the Credit Agricole, Bouygues claims its rival could have benefited from unfair inside information.

Extradition law pledge by Dublin

By Hugh Corrigan in Dublin

IRELAND'S new Fianna Fail Government said yesterday it would examine the extradition legislation prepared by its predecessor to decide if changes are needed before it is put into effect. The issue, linked to the Anglo-Irish Agreement, is being keenly watched by Britain.

In opposition, Fianna Fail criticised the legislation, intended to ease extradition of terrorist suspects to Northern Ireland and Britain, as too loose.

The party said it would amend the laws to include a requirement for requesting authorities to make a prima facie case to support each extradition application—a provision not previously included.

Pressed in parliament to confirm this stance, Mr Gerry Collins, Justice Minister, refused to specify Fianna Fail's intentions. He said only that he would study the legislation, which is not due to take effect until December.

If the Government decides any changes are necessary, they will be brought in."

The previous Government, under Dr Garret Fitzgerald, made changes in the extradition laws to rule out terrorist suspects claiming a political defence. This would allow Irish accession to the European Convention on the Suppression of Terrorism, as promised at the signing of the Anglo-Irish agreement.

It was seen by Britain as an important security element in the Anglo-Irish package by restricting the ability of Irish Republican Army gunmen to take refuge in the republic. Any move that hindered the proposed new extradition processes would certainly upset the British side.

The Bank of Ireland, one of the republic's two biggest retail banks, has announced cost-cutting staff restructuring plans which include up to 700 voluntary redundancies.

Soviet appeal on role of Stalin

By PATRICK COCKBURN IN MOSCOW

THE Soviet Union needs to examine the role of Stalin and Khrushchev in its history objectively and not avoid difficult and sensitive episodes, a senior Soviet historian has said.

"I think it is time to put the study of a number of problems linked to the Stalin personality cult on a proper basis," Professor Yuri Afanasyev, the rector of the state historical archive institute, said in an interview with the newspaper Soviet Culture.

"We do not have one research paper on this major question. Meanwhile, there are hundreds and thousands of publications on this subject by non-Marxist Soviet Culture."

"We do not have one research paper on this major question. Meanwhile, there are hundreds and thousands of publications on this subject by non-Marxist Soviet Culture."

Historians. We, however, still continue to ignore it."

The interview is the first that a senior Soviet historian has called for a wholesale re-examination of the history of the Soviet Communist party.

Prof Afanasyev said that "understanding the two key periods of Soviet history:

1917-21—that is under Lenin and after Lenin—and 1953-65—that is after Stalin, the 20th century Congress (where Khrushchev denounced Stalin and attempted reforms—is especially vital today in the light of the tasks facing society."

However, Daimler saw the issue as having wider relevance. Against a loose coalition of farmers, environmentalists, members of the ecology-minded Greens, and left-wingers, it

wanted to prove a point, namely that compulsory purchase could be used to smooth the way for projects long blocked by a local minority.

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Although Hachette has now replaced BNP with the Credit Agricole, Bouygues claims its rival could have benefited from unfair inside information.

Dr Smyrnios wrote that after this meeting "there was an inclination towards a stable, verified and above all centralised forms of management, a fear of questions, a reluctance to change the existing state of affairs."

French bomb arrests

By Paul Betts in Paris

THE FRENCH security forces claimed yesterday to have dismantled an Iranian linked terrorist network in Paris suspected to have taken part in the wave of terrorist bombs which shook the French capital last autumn.

Six Tunisians and two French citizens of Lebanese and Algerian origin were arrested by French security police in Paris last weekend. The police also seized a substantial amount of explosives and arms when they arrested the terrorist suspects.

In a statement yesterday, the French interior ministry claimed the security forces had neutralised an important terrorist network which was about to commit particularly dangerous terrorist actions in France." The statement added that the security forces were continuing investigations to establish the eventual links of this network with the terrorist bombs against Parisian stores and shopping arcades last autumn.

Speaking in London at a conference organised by the Economist magazine, Mr Balladur said that the trend towards freer capital markets as part of a strategy to make Paris the principal financial centre in continental Europe.

He said that the financial liberalisation strategy rested on two distinct planks: the integration of the traditionally compartmentalised markets in Paris and the introduction of a range of new financial instruments; and structural reforms to introduce greater competition into the banking and insurance sectors and to end the 180-year monopoly of stockbrokers in share trading.

The overhaul of the stock exchanges, which follows deregulation in New York and London, will gradually allow banks to buy into stockbroking firms ahead of the ending of the monopoly in 1992.

That in turn would allow the leading overseas financial institutions, at present poorly represented in the Paris markets, to establish a strong presence.

The process will be accompanied by an acceleration of the government's privatisation programme, with five major state-controlled groups, worth FF 40bn, to be sold off this year alone.

As a result of the privatisation of Paribas and Saint-Gobain the number of individual shareholders had already risen from 2.4m to 4m. Mr Balladur said that wider share ownership would be further strengthened by a new law to allow more flexibility in employee share options schemes and to provide fiscal incentives for employee shareholders.

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Saudis scotch report of £1bn submarine deal with French

BY ANDREW GOWERS IN AMSTERDAM AND LINDA RAUN IN LONDON

PRINCE SULTAN, Saudi Defence Minister, has moved to scotch speculation that France has already won a £1bn contract to build submarines and support facilities following the entry of competitive bids from six European countries in a tender late last year.

In a statement published in the Saudi press yesterday, he said no decision had been made yet and the submarine project was still under study.

Observers in Europe believe there will not be a decision for another two months or so.

The statement appeared as a top-level Saudi delegation continued talks in London on a range of economic issues from oil prices to British "offset" investments in Saudi Arabia following the \$500m deal under which Riyadh is buying 72 Tornado jets, trainer aircraft and other equipment from London.

Britain's Vickers Shipbuilding and Engineering is one of the companies hoping to sell the Saudis about eight submarines, bases and training facilities. It is offering its new Type 2400 diesel-electric sub-marines.

The Netherlands is also preparing this week to step up its efforts to secure the contract for the Rotterdam Dockyard Company.

The Dutch Government is sending Mr Enn Van Lennep,

former secretary-general of the Organisation for Economic Co-operation and Development to talk about the project.

There were also unconfirmed reports in the Dutch press yesterday that the Saudis were seeking to broaden the scope of any deal by coupling it with a £1bn civilian housing project.

The other bidders are Howaldtswerke Deutsche Werft and Thyssen Nordseewerke of West Germany, Directions des Constructions Navales et Thomson CSF of France, Kockums of Sweden, and Fincantieri of Italy.

France has figured prominently in speculation about the likely winner, partly because the Saudis are looking to diversify their military purchases and may not therefore want to follow the Tornado deal with another purchase from Britain, but also because Riyadh has made clear its displeasure at the cool response from British companies so far to its calls for offset investments.

Mr Abdul-Aziz al-Kamil, Saudi Industry Minister, convened this once again yesterday to his British counterpart, Mr Paul Channon.

The Tornado deal also figured in talks between Mr Hisham Naser, Saudi Oil Minister, and Mr Peter Walker, the British Energy Secretary.

US seeks bids for rapid-fire defence gun

By David Buchan, Defence Correspondent

THE US has asked several European manufacturers to submit bids to provide it with a rapid-fire air defence gun, with a contract worth up to \$3bn (£2.1bn) to be announced in November.

The contract, which involves mainly European companies, setting with or without US partners, is to be awarded in the first half of 1988.

At the heart of this increase was a 3 per cent increase in the volume of petroleum trade estimated by the plunge in the crude oil prices from some \$30 a barrel in November, 1985 to a temporary low of around \$10 in mid-1986.

The 10 per cent gain in the

William Dullforce analyses the latest Gatt assessment of trade trends

Poor performance for manufacturers

TRADE in manufactured goods turned in one of its poorest performances in the past three decades in 1986, the year when, for the first time in history, the dollar value of world merchandise trade passed \$2,000bn (£1,400bn).

Leaving aside the recession years of 1930, 1975 and 1982, the 3 per cent increase in the volume of trade in manufactures was the lowest since the 1950s, the Secretaries of the General Agreement on Tariffs and Trade reports today in its preliminary assessment of trade developments in 1986.

Factors contributing to this weak result were slower economic growth in the industrial countries and lower demand from many countries whose appetite for manufactures was restricted by their own inability to generate earnings from exports of primary products.

West European and Japanese exports of manufactures were dampened by the appreciation of their currencies, while exports of manufactures from the US and other countries have only recently started to respond to the depreciation of their currencies.

The department decided against launching an entirely new research programme which only a US prime contractor would have been well placed to carry out.

The expected contenders for the US gun contract are British Aerospace with its Rapier system, the Franco-German consortium of Euromissiles with its ground weapons, Thomson-Brandt and LTV of the US.

The Tornado deal also figured in talks between Mr Hisham Naser, Saudi Oil Minister, and Mr Peter Walker, the British Energy Secretary.

continued the slow growth pattern of the 1980s with a mere 1 per cent increase last year, trade in mining products, which includes oil, shot ahead by 7 per cent in volume.

In 1980, after the second oil price shock, developing countries' share of imports was 24 per cent and of exports 28 per cent.

The combined trade surplus of the 16 indebted countries which Gatt has been following since the debt crisis erupted in mid-1982 was more than halved, from 19 per cent in 1980 to 10 per cent in 1986.

The 10 per cent gain in the

GE engine for new UK-Italian helicopter

By Michael Donne, Aerospace Correspondent

THE Anglo-Italian helicopter manufacturing consortium, EH Industries, which is building a new military and civil EH-101 helicopter, is to use General Electric's CT7-6 engine for the initial versions of the aircraft.

The first EH-101 is due to roll out at the Westland Helicopter's factory at Yeovil early next month.

It is designed to replace ageing Sea King anti-submarine warfare helicopters, but also to be used in a wide variety of military missions, with a civil transport version also planned.

The CT7-6 engine is a joint venture between GE, Alfa Romeo and Fiat Aviazione.

Eventually, it is still hoped that the new UK-French (Rolls-Royce-Turbomeca) XMAS engine will be used in the EH-101, instead of the GE engine.

Finally, Gatt plumps for the

argument that the imbalances have not been eliminated because the exchange rate realignment has not been supported by changes in macroeconomic policies.

In 1987, the Gatt economists

foresee a 2.5 per cent growth

in the volume of world trade

compared with the 3.5 per cent

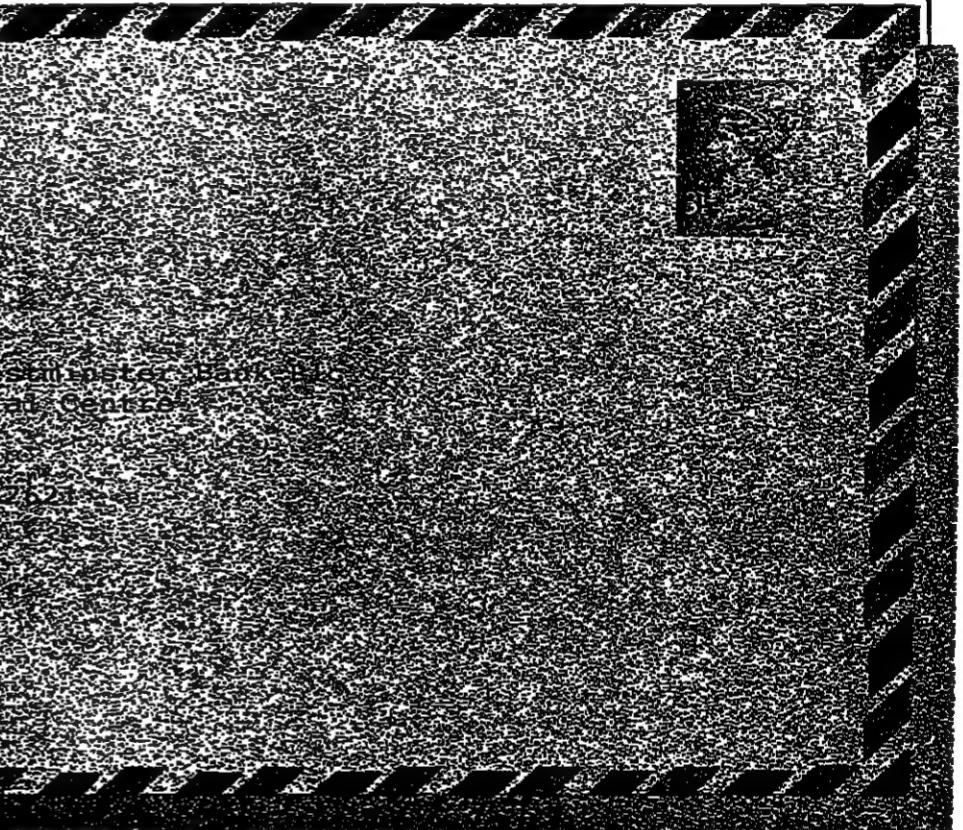
recorded in 1986.

That was considerably below

the 4.5 per cent increase they

forecast at this time last year.

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Finns buy Soviet oil for resale

BY PETER MONTAGNON IN LONDON AND Olli Virtanen IN HELSINKI

THE SOVIET UNION has agreed to sell Finland 250,000 tonnes of crude oil for resale on world markets. This first consignment of extra oil is designed to help balance the clearing account for trade between the two countries.

Agreement on the sale was reached in talks between the two sides in Moscow last week and marks a tentative breakthrough because the Soviet Union agreed that the sale should take place at world market prices.

Soviet exports of up to 5m tonnes of crude oil and oil-related products for resale in world markets were pencilled in to this year's bilateral trade agreement between the two countries.

But until now they have not materialised because of Soviet attempts to charge more than the world market price.

SOVIET TRADE OUTLOOK

Moscow faces imports problem

BY WILLIAM DULLFORCE IN GENEVA

THE SOVIET Union may find it difficult this year to maintain even its depleted 1986 level of imports without increasing its foreign debt or gold sales. Soviet imports from the West fell by 17 per cent in volume in the first nine months of last year, following the plunge of 1985.

The second was the deterioration in their current accounts which most eastern countries allowed, although they started to apply the brakes in the second half. Eastern Europe's 1985 current account surplus of \$2bn moved into a deficit of almost the same amount in 1986.

The prediction for 1987, contained in the latest report by the United Nations Economic Commission for Europe (ECE),

assumes that the current oil price of about \$18 a barrel will be maintained and that the US dollar will not continue to depreciate. Should either fall further, Soviet difficulties in generating hard currency export earnings to pay for imports would be aggravated.

The ECE secretariat sees some scope for higher Soviet imports of engineering products but predicts that Moscow is almost certain to curb foodstuffs imports in the wake of the good 1986 harvest.

The ECE is the only international body which puts together reports on eastern and western economies. It predicted last year that East-West trade would slump badly after the collapse in world oil prices was only partly fulfilled.

At 17 per cent, the reduction in the volume of Soviet imports in the first nine months was smaller than anticipated. Imports by the six East European members of Comecon grew by 1 per cent in volume in that period but with a marked deceleration in the third quarter.

Last year's oil price changes and dollar depreciation resulted in a deterioration of 8 per cent in Eastern Europe's terms of trade with the West: the fall for the Soviet Union was 33 per cent.

A combination of two factors mitigated the impact of these changes. One was a substantial

recovery in the volume of

imports in the first nine months with Soviet fuel imports, in particular, rebounding from their depressed 1985 level.

The second was the deterioration in their current accounts which most eastern countries allowed, although they started to apply the brakes in the second half. Eastern Europe's 1985 current account surplus of \$2bn moved into a deficit of almost the same amount in 1986.

Its combined net debt climbed to \$65bn from \$55bn in 1985, although a substantial part of this change is attributable to the dollar's depreciation.

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assumes that the current oil price of about \$18 a barrel will be maintained and that the US dollar will not continue to depreciate. Should either fall further, Soviet difficulties in generating hard currency export earnings to pay for imports would be aggravated.

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EAST-WEST TRADE BY VALUE (in US dollars)

(percentage change over same period of previous year)

	Western exports to			Western imports from		
	Jan-Sept	1985	1986	Jan-Sept	1985	1986
Soviet Union	-2	-2	-1	3	-12	-7
Eastern Europe	-5	7	21	10	-3	14

OVERSEAS NEWS

Singh criticises Gandhi over 'personality cults'

BY JOHN ELLIOTT IN NEW DELHI

DIFFERENCES between Mr Rajiv Gandhi, the Prime Minister of India, and Mr Zail Singh, the president, were highlighted yesterday when an Indian magazine published thinly veiled criticisms about Mr Gandhi which it said had been made by the president.

At the end of a week during which Mr Gandhi has suffered significant regional election setbacks, Mr Singh is reported in the illustrated weekly of India to have criticised political personality cults. A lack of internal democracy in political parties, and those political leaders who do not allow people to speak their mind.

The report is based on conversations which Mr British Nandy, the magazine editor, had had recently with the president. Last night the President's spokesman admitted Mr Singh had met Mr Nandy but insisted, according to Indian convention, that no interview had taken place.

The points mentioned are all in line with general criticisms made of Mr Gandhi who unsuccessfully fought the recent regional elections

on the basis of his own personal prestige, who has not promised internal office-bearer elections in his Congress I Party, and has suspended critics from the party.

This report threatens to escalate a row between the two men which has been building up for the past two years during which Mr Gandhi has scabbard Mr Singh.

Recently Mr Singh rebutted claims made in the Indian parliament by Mr Gandhi that the president was being kept fully briefed on national and international affairs.

This political row has spilled over into a potential government scandal concerning the alleged hiring by the finance ministry of a US detective agency to investigate corruption among industrialists and, possibly, ministers.

This in turn has raised questions about the political future of Mr Viswanathan Pratap Singh, who Mr Gandhi abruptly moved from being Finance Minister to be Defence Minister two months ago. Mr Singh is one of the most respected and popular members of the cabinet.

Botha opens campaign in Afrikaner heartland

BY ANTHONY ROBINSON IN LICHENBURG, WESTERN TRANSVAAL

CURBING the haemorrhage of right wing votes in the ruling National Party's Transvaal heartland is top priority for president P. N. Botha in the whites-only election campaign. To underline the point he chose Lichtenburg, this stronghold of the right-wing conservative party in the heart of drought-stricken western Transvaal corn country for his opening campaign speech as party leader.

For good measure he took Mr Louis Le Grange, the tough former Minister of Law and Order and speaker of the White House of Assembly, who enjoys a reputation as the most right wing member of the cabinet.

Lichtenburgers are the kind of people who want to be assured by their leaders that their tranquil world will not be threatened by rap-

id change. They are not seeking a new vision of the future, like the disgruntled intellectuals and Afrikaner yuppies from the big cities and the Cape.

Mr Botha wooed sceptical farmers with promises of further financial assistance before broadening the horizon to launch a fierce attack on western "selective morality" and America's "vengeful sanctions policies". Mrs Thatcher did not escape unscathed as he contrasted her tough line on international terrorism with Sir Geoffrey Howe's meeting with Mr Oliver Tambo, leader of the banned African National Congress.

Despite the parady of the west "the South African Government is not prepared to surrender" to the communist-inspired "onslaught" he thundered, to polite rather than enthusiastic applause.

Syrians kill three gunmen in Beirut

Syrian soldiers killed three gunmen in West Beirut yesterday, and seven small bombs exploded in residential neighbourhoods of the capital's Syrian-policed Moslem sector, police said, AP reports from Beirut.

They said the blasts set a car alight and shattered windows, but caused no casualties.

Soldiers of the elite Syrian special forces erected dozens of checkpoints across West Beirut after the first five bombs went off around dawn.

Troops were observed frisking pedestrians and motorists, as firemen extinguished a blazing car. Two more bombs went off in mid-afternoon in garbage dumps.

A police spokesman said Syrian soldiers "opened up at the gunmen before they were able to fire" at a Syrian

The blasts brought to 12 the number of bomb attacks in West Beirut since Syria deployed 7,500 soldiers and 100 tanks in the capital's Moslem sector on February 22.

Malaysia revival

Bank Negara, the Malaysian central bank, said yesterday the country's economy was reviving after two traumatic years of recession, and a real growth rate of between 1.5 per cent and 2 per cent was expected for this year. Wong Sulong writes from Kuala Lumpur. The economy registered a growth rate of 1 per cent for last year and minus 1 per cent for 1985.

Tunis cuts Iran links

Tunisia has broken diplomatic relations with Iran citing the "recruitment" of Tunisians living abroad for subversive activities" and activities of the Iranian embassy in Tunis "incompatible with its diplomatic status," Francis Ghiles writes.

Afghanics kill 147

At least 147 people were killed and more than 205 injured in bombing raids by the Afghan air force on Pakistani border villages, a Foreign Ministry spokesman said yesterday. Mohamed Attaf reports from Islamabad. On Monday, 181 villagers were reported killed in air raids.

Andrew Whitley in Jerusalem reports on Israel's cooler relations with S Africa

US pressure divides the two 'pariahs'

STANDING out among the non-descript, often tawdry, buildings lining Tel Aviv's sea front corniche is an impressive, black glass-walled edifice. Flying a strange, unidentifiable flag, it overshadows the British Embassy to its left.

There is rarely any sign of movement from the building, an indication perhaps that its occupants have time on their hands. Going closer, one learns from the brass plate that this is the trade mission of Sopwithswazi, the "independent" South African tribal home-

land. Cultural and tourism links will be curbed, while no new contracts will be signed in the sphere of defence, Mr Shimon Peres, the Foreign Minister, announced.

In reluctantly going along with sanctions, the ruling triumvirate—Prime Minister Yitzhak Shamir of Likud and Labour's Mr Peres and Mr Yitzhak Rabin, the Defence Minister—reversed their decision of two months earlier.

Israel has never been keen on sanctions, for the obvious reason that the precedent could be used against itself. And, in January, it was felt that the country should simply keep its head down, do nothing, and wait for the impending storm to pass.

The reasoning was simple. Although defence experts can identify the significant contri-



Peres: sanction precedent worries

bution Israeli military technology makes to the South African forces, actually pinning down the trade flows and contractual relationships between the two defence industries is extremely hard.

Of necessity, Israel's arms men are highly skilled at covering their tracks, operating through the usual network of foreign intermediaries, cutouts and Panama-registered shell companies.

A handful of local manufacturing and technology transfer deals have been well known for years. There is the Cheetah, the South African combat aircraft based on the Kfir—Israel's variant on the French Mirage III—and there are the fast missile boats built under licence from Israeli shipyards, with their Israeli Gabriel-type ship-to-ship missiles. Remote controlled drones, the light spotter aircraft Israel specialises in, are also believed to have been sold to South Africa.

But the bulk of the business, estimated by Israeli defence analysts as being worth over US\$200m a year, almost certainly comes from the provision of services than the sale of hardware. Upgrading ageing Mirage fighters and giving the South African air force a long-range refuelling capability has, for example, reportedly kept hundreds of Israelis employed in South Africa.

What forced the National Unity Government's hand was the belated realisation that it had seriously misjudged the mood of American public opinion, including that of Jewish liberals, towards South Africa. After the Pollard spy affair and Irangate, it was feared Congress could well have held up, or reduced, the \$45m in

annual grants it provides Israel. What the Government has therefore done is to attempt to take the sting out of the report President Ronald Reagan will deliver to Congress, by showing a willingness to cooperate, through actions likely to prove of mainly symbolic value.

No fundamental reassessment of Israeli-South African relations has taken place—or is in prospect under a government in which the right-wing Likud is an equal partner. It is a relationship based at one level on shared strategic and diplomatic considerations and, on another, on the presence in South Africa of a large and prosperous Jewish community.

Through a special dispensation, the 120,000-strong community is permitted to remit over \$50m a year to Israel for investment or philanthropic purposes.

Trade between the two countries has declined substantially in recent years, at least in identifiable non-military goods. Israel's reported exports of \$104m in 1986 were down by half last year, while in the other direction only coal remains as a substantial item. South Africa met 50 per cent of Israel's steam coal needs last year, shipping 1.75m tonnes.

New Zealand budget

THE Financial Times reported on March 14 that for the first 10 months of the 1986-87 financial year which ends on March 31, New Zealand's budget deficit had swollen to NZ\$4.3bn, NZ\$21.9bn over the Government's projected deficit for the full year of NZ\$2.4bn.

Mr Roger Douglas, the New Zealand Finance Minister has asked us to point out that the Government has revised the projected full deficit up to NZ\$2.85bn.

He also points out that the New Zealand Government's deficit before borrowing routinely rises to a high point in the 10th or 11th month of every financial year, in expectation of large revenue inflows in the last month of the financial year.

He adds that from early indications the balance of probabilities is that the 1986-87 budget deficit will be lower than the \$2.85bn forecast.

Muted reaction in Macao to accord

BY DAVID DODWELL IN HONG KONG

REACTIONS in Macao to the Sino-Portuguese accord were muted yesterday, with few people aware of the detail of the declaration, and even fewer aware of any surprises.

The mood was in stark contrast with the frenzy in Hong Kong in September 1984, when the Sino-British declaration on the territory's future was made public.

On the day the document was released, over 1m copies were handed out, with long queues outside government offices until late into the evening.

In Macao yesterday only a handful of officials and political leaders had managed to see copies of the declaration.

Debate raged for weeks in Hong Kong on the Sino-British document, while an assessment office set up by the British Government worked round the clock to gauge local people's reactions to its conclusions.

Portuguese officials in Macao said that there were no plans for an assessment office to be set up. The general view was that China's influence in the tiny Portuguese enclave

had been so comprehensive in recent years that it was not necessary.

"The majority of people don't care very much," commented one prominent journalist. "In due course, the Portuguese will return to Portugal. Many of the Macaenses are still making their plans to go away. As for the Chinese, they have seen the agreement on Hong Kong, and were not surprised to see a similar solution."

Dr Carlos Assumpcao, president of Macao's legislative assembly, insisted that the agreement was favourable and satisfactory. He said it took into account the aspirations of the Macao people and provided a basis for continued growth and prosperity in the territory.

However, a number of political leaders complained that they had been left in the dark as the final print of the joint declaration was drafted. Officials confirmed that any consultation taking place in the territory had taken place privately, with no attempt to plumb public opinion on hopes for the future.

Chinese enclave from December 20, 1988, and supposedly ensuring that its capitalist system will remain in place for 50 years.

The Chinese had called Macao, Hong Kong a "problem left over from history," and insisted that the handover be covered by the "one country, two systems" formula used for Hong Kong, which will return to Chinese control in 1997.

China and Portugal signed a joint declaration in Peking's Great Hall of the People yesterday giving the communist government control of the southern

Some noted that the declaration appeared to be better than expected and in some respects better than the Sino-British agreement. The apparent assurance that Macao residents holding Portuguese passports in 1999 would be allowed to go on using them, and have Portuguese citizenship rights, was seen as a clear improvement on Britain's failure to agree with China in the joint declaration on nationality rights.

Few noted the conspicuous gaps in the Sino-Portuguese agreement—most significantly the absence of any specific reference to the maintenance of the existing judicial system, as was made in the first annex of the Sino-British agreement. As

surfaces on the legal system were seen in Hong Kong as critical to the maintenance of civil liberties, and of international business confidence.

Several politicians said the main responsibility of the government would now be to accelerate the economy. Very few Chinese are employed in the local civil service, and none in the judiciary.

US securities body proposes takeover curbs

BY LIONEL BARBER IN WASHINGTON

THE SECURITIES Industry Association—the House Energy and Commerce Committee and the Senate Banking Committee—suggested the SIA's proposals did not go far enough.

Senator William Proxmire, chairman of the Senate Banking Committee, has floated the idea that firms whose employees break the law should be penalised. The SIA, aware that this would increase the firms' liabilities, opposed the proposal.

It argues: "A firm which has reasonable procedures for detecting and preventing violations of securities laws should be exempt from liability for violations by employees who break these procedures."

The SIA also proposed a requirement for investors to disclose their holdings before they acquire more than 5 per cent of a public company, a recommendation that anyone buying more than 20 per cent of shares in a public company should purchase shares through a tender offer made to all shareholders.

Mr Marcel Masse, Federal Energy Minister, estimated that the programme would lead to C\$1m of extra investment and create 15,000 jobs. The grants, mainly for small and medium-sized companies, will cover a third of an operator's oil and gas drilling costs up to a maximum of C\$10m a year.

Mr Masse said: "more aggressive and direct action is needed

Canada to support oil and gas industry

By Bernard Simon in Toronto

THE Canadian Government has reversed its free-market energy policy by unveiling a cash grants programme worth C\$350m (\$197m) a year for the hard-pressed oil and gas drilling industry.

The incentives, which take effect April 1, respond to concern at the widening disparity between the strong industrialised economies of Ontario and Quebec and oil-producing regions of western Canada.

Mr Marcel Masse, Federal Energy Minister, estimated that the programme would lead to C\$1m of extra investment and create 15,000 jobs. The grants, mainly for small and medium-sized companies, will cover a third of an operator's oil and gas drilling costs up to a maximum of C\$10m a year.

Mr Masse said: "more aggressive and direct action is needed

to encourage the oil and gas industry to further develop the resource potential of the country during this period of uncertainty."

The programme will also spur outside investment in drilling companies.

About 25,000 jobs have been lost in the main oil-producing province of Alberta since the slide in oil prices in late 1985. The number of rigs drilling for oil throughout the country has shrunk from a record 472 in February 1986 to 162 last month.

GM's Michigan plants on strike

MORE THAN 9,000 members of the United Auto Workers Union went on strike yesterday at General Motors' three truck and bus plants in Pontiac, Michigan, writes David Owen in New York.

The plants make all of GM's medium- and heavy-duty trucks and about one-third of the company's full-sized pick-up trucks and half of its sports utility trucks.

The union said the strike was called over unresolved health and safety grievances, as well as GM's decision to transfer some jobs to non-UAW members.

GM said it was eager to continue meeting with union officials on the dispute.

IN the beginning there was Peron. An army colonel who came to power in 1945 and the father of Argentine nationalism, Juan Peron laid the foundations of Enacar which will manufacture Argos 350s, has a ready answer. "We are equally concerned by the failure of the superpowers to effectively control proliferation and by the lack of any significant advance in the field of disarmament."

In fact, President Raul Alfonsin has stated on a number of occasions that Argentina has no intention of developing nuclear weapons, and the principal objection to ratifying the NPT hinges around the commercial aspect. In a speech in May last year commemorating the foundation of the CNEA, President Alfonsin said: "We are convinced that the system of safeguards of the International Atomic Energy Organisation constitutes the appropriate means to ensure the non-proliferation of nuclear weapons."

"Any other additional requirements such as the restrictions on the transfer of technology in areas tendentially sensitive, seem suspiciously like a means of hiding intentions of preserving political and commercial supremacy."

Also, Argentina joined an international consortium to bid for the completion of Iran's 1,000 MW Bushehr 1 nuclear power station, which if successful will be the first major international contract for Argentina's nuclear industry. (Argentina has sold one small research reactor to Peru.)

After 37 years of often secret development work, Argentina is therefore presenting itself for the first time as a serious competitor in the international market place for advanced nuclear technology.

The concern and likely controversy that will surround this move is the country refuses to sign the Nuclear Non-Proliferation Treaty (NPT). Mr Abel Gonzalez, the president

of the Argentine Nuclear Energy Commission, said: "Argentina is seeking to develop nuclear technology only for peaceful purposes, both for Argentina's development and for the export market."

Politicians, lawyers and scientists involved in the nuclear programme in Argentina are upset and offended at the suggestion that they might be producing nuclear weapons. Perhaps it is the inevitable price they have to pay for wishing to step into the international nuclear arena and take on the giants.

THE MEXICAN economy has experienced an "investment gap" equivalent to more than its foreign debt of \$100bn since the debt crisis began in 1982, according to a paper presented in New York this week, writes David Gardner in Mexico City.

This gap, of \$19bn, is calculated as the difference between total fixed investment actually carried out from 1982—including government projections for this year—and investment

which would have taken place throughout the 1980s.

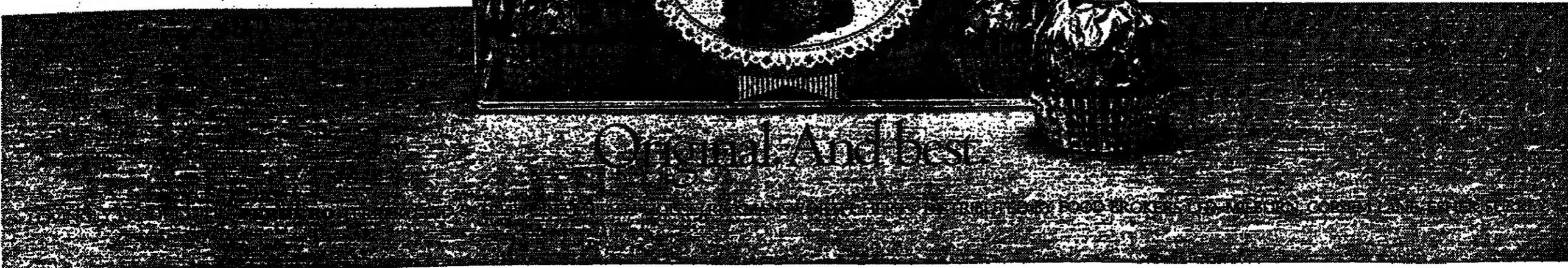
The study was prepared by Dr Rogelio Ramirez de la O, of Ecanal, a private economic consultancy, and presented to a seminar on the Mexican economy in New York this week.

FERRERO
ROCHER

A little
investment
on March 29th
will pay
dividends
all year.

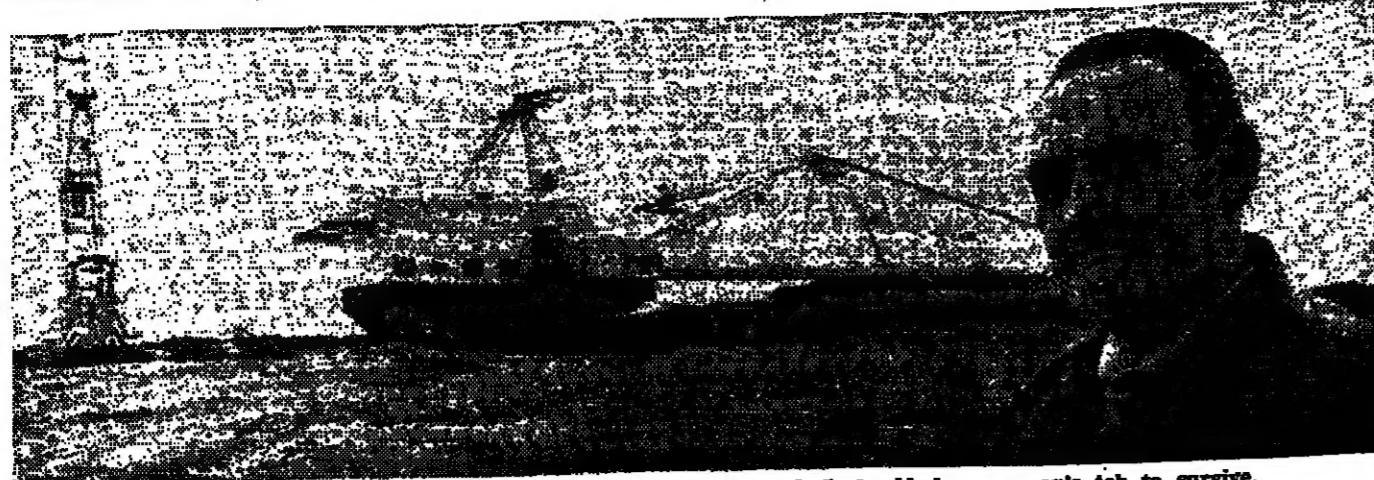


*March 29th is Mother's Day.



THE THATCHER YEARS

Part five: casualties. David Brindle talks to the Corby steelworkers who lost their jobs in 1979 and (right) Charles Leadbeater examines the policy errors which have led to persistent mass unemployment in the UK



Bill Kearney: "After 30 years in the works, I don't think I should do a woman's job to survive."

A

LMOST ALL the steelworks has gone now. But Bill Miller still sees them come to stand and stare at the empty site. Sometimes, he says, they cry.

Mr Miller was one of 6,100 people at Corby, Northants, who lost their jobs when closure of "the works" was announced in 1979. Today, he runs one of the fledgling businesses housed in Corby Workshops — the industrial nursery set up on the edge of the site.

Those he watches from his vantage point are former steelworkers, usually the older ones, who have found it so difficult to accept life without the works which was Corby.

In 1979 not fewer than 10,493 of the town's workforce of 23,332 were employed by British Steel. Registered unemployment was 7.1 per cent. Eight years on, BS and its contractors employ about 8,000 at the spared and now-profitable tubeworks. Unemployment is 17.4 per cent.

This high rate persists in spite of the arguably unparalleled aid that has poured into Corby. Because of its dependence on a single industry, the town has received millions from BS itself, from the EEC and from the Government. It has been accorded development area and enterprise zone status which has attracted many new employers.

The change in Corby's employment base has polarised opinion among the displaced steelworkers. There are those who argue that, for all the pain of transition, the town is stronger for diversifying; and there are those who say the town is broken, its sense of community gone and its people cowed and spiritless.

The latter opinion is Bill Kearney, formerly a supervisor at the works' Bessemer plant, who arrived in Corby in 1948 for a job and, even more important at that time, a house offered by the Stewarts and Lloyds iron and steel company.

Mr Kearney started as a labourer and, as he says, "17th spare man" for a protection job on the Bessemer. His great pride is that he worked his way up to the top production job and became a senior trade union representative as well. Since he left the works aged 54, he has had only a short period of employment as a driver.

He says: "I know people today who were in the works with me. Do you know what they are doing now? They are doing women's jobs — at £1.85 an hour. After 30 years in the works, I don't think I should

have to do a woman's job to survive."

Mr and Mrs Kearney receive £25-290 supplementary benefit each week, topped-up by occasional (declared) redundancy. Though he will not leave Corby, he says: "The whole atmosphere has gone: everybody is looking out for his own, looking after number one."

Loss of social and community cohesion through organisations that were part and parcel of the works and its unions is also deeply felt by Frank Smyth, 47, a father-of-four who took part

in three job marches to London

"None of them did a blind bit of good" is anxious to attract more reputable employers to Corby in place of what he calls "the fly-by-night cowboys" who, he says, have been attracted to the deregulated enterprise zone.

Since last October, Mr Smyth has been lorry-driving. "I had given up looking a long time before" he had applied for countless jobs, often not getting replies. In the end somebody I know "phoned me up and asked me to work for them."

Tom McConnachie also thinks

himself lucky. A blastfurnace man, he left the works to become foreman of a coal yard, which went out of business "at 10 minutes' notice," and then spent four weeks on the dole

plastics. British Steel Industry, BS's job-creation arm, loaned him £3,000 for the venture.

Mr Miller, 53, a former digger driver on the Corby iron ore works, initially received £2,500 redundancy plus "re-adaptation" training which led him into an ill-fated plant hire co-operative. He had put up £2,000.

Cor-Ket gives him and his sole colleague, his wife Moma, "enough to live on." He has belatedly discovered that he may be eligible for a grant to recruit two workers, but is wary of taking on labour. What Mr Miller likes is the incentive of being his own boss: "You don't come in at 8 o'clock and say it's time for a cup of tea and say 'I'm 1980 — and I say to the man: 'You're joking.' He says: "You get a free uniform."

Mr McConnachie, a Labour district councillor who took part

in three job marches to London

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UK NEWS

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Britain records surprise current account surplus

BY JANET BUSH

BRITAIN recorded its largest current account surplus - £376m - last month since January 1986, reflecting a sharp improvement in exports and a moderation in last year's surge of imports into UK markets.

Yesterday's figures came as a surprise to financial markets which had been gloomily looking for a current account deficit of around £200m. Sterling and UK Government bonds rallied on the news.

Barings Securities, the securities house, cut its forecast of the 1987 current account deficit by £1bn to £12bn on the strength of the figures while economists at the Credit Suisse First Boston, among the most optimistic, are sticking to their forecast of a £1bn surplus.

Worry about the current account has underlined the Government's caution on lowering interest rates, because of sterling's sensitivity late last year to ever larger deficits.

Yesterday's figures assuage that concern, at least for the time being. A worsening balance of payments trend is still widely forecast later this year, with consumer demand expected to remain strong and the loss of competitiveness due to sterling's recovery since last year likely to feed through.

The authorities are likely to continue

closely watching sterling, which remains vulnerable to political worries. After the positive initial reaction to the trade figures, sterling and gilt fell back again on concern about yesterday's opinion poll showing substantial gains for the Social Democratic Party/Liberal Alliance.

Yesterday's current account surplus of £376m is the largest since £976m in January 1986. This January's surplus was £73m.

With invisible earnings in February projected at £800m, unchanged from January, the surprise element was a marked improvement in Britain's visible trade performance. The trade deficit fell to £224m in February from £272m in January.

The effects of sterling's sharp devaluation last year, which helped manufacturing output stage a steady recovery, is now feeding through into Britain's export performance.

The most startling example of the improvement is trade in cars. The volume of car exports in the three months from December to February was 15 per cent higher than in the previous three months, while imports were 20 per cent lower.

January's trade figures were erratic as both exports and imports

were hit by bad weather, but imports had suffered considerably more. Independent economists had therefore been looking for a larger bounce-back in imports than exports.

Yesterday's figures showed the reverse. Excluding oil and erratic items, export volume rose by 13 per cent between January and February and import volume increased by only 5.5 per cent.

Taking a three-month comparison gives a better idea of the underlying trend of the balance of payments. In the three months to February, there was a trade deficit of £1.6bn compared with £2.3bn in the previous three months, plainly a substantial improvement.

In London, sterling closed unchanged on the Bank of England's trade weighted index of its value at 72.1, but gilt prices ended about 1 point lower on opinion poll worries.

The dollar was little changed in quiet trading as the market steadied in reaction to co-ordinated central bank intervention in its support earlier this week. Only the Bank of France was rumoured to have been buying dollars yesterday. The dollar closed unchanged at Y149.10.

Living standards rise, Page 3
Money Markets, Page 27

Bank Governor echoes caution

BY PHILIP STEPHENS, ECONOMICS CORRESPONDENT

MR ROBIN LEIGH-PENBERTON, Governor of the Bank of England, yesterday re-affirmed the authorities' cautious approach to cuts in interest rates and rejected suggestions that at present levels the pound was overvalued.

In evidence to the all-party House of Commons Treasury and Civil Service Committee, Mr Leigh-Pemberton said rapid growth in the broad measure of the money supply, and in particular, in bank lending, remained a cause of concern to the Government.

At the same time, Britain's inflation - at present running at an underlying rate of about 4 per cent - was near the top of the international league table.

For those reasons the authorities were entitled to 'remain very cautious and careful about our monetary policy,' the Bank Governor said in response to MPs' questions.

Mr Leigh-Pemberton rejected the suggestion that interest rates -

which have fallen by 1 percentage point to 10 per cent this month - should have been allowed to fall faster in response to the pound's recent strong rise on foreign exchange markets.

He told the committee: 'I don't think that it is possible to argue that the exchange rate at the moment is too strong,' adding that in present circumstances the rate was 'very satisfactory.'

Relative to the position last autumn, when the pound fell to 68 on its effective exchange rate index, sterling was, if anything, a little weaker because of the increase in the oil price since then.

In the same way that the pound had been allowed to fall in response to the oil price collapse, the authorities expected it to rise in response to a recovery in oil prices, neutralising the inflationary impact of higher fuel costs.

His evidence to the committee echoed recent comments by Mr Ni-

gel Lawson, Chancellor of the Exchequer, that Britain had a more explicit policy of seeking to stabilise the exchange rate since last month's meeting of major industrial nations in Paris.

Asked by one MP if Britain was now shadowing the European Monetary System, he said: 'We are operating as if we are in something,' but that meant in the context of the Paris accord rather than a more explicit exchange rate mechanism.

The Bank Governor emphasised on several occasions that although there was no longer a formal target for sterling M3, the broad money supply measure, it was still watched closely in deciding policy on interest rates.

With a key component of sterling M3, bank lending, rising by £2.5bn per month, there was a potential risk in the monetary outlook which a bid from Ensign Trust. This, according to the Water Authorities fund, was against the interest of investors in USD.

Unitisation will allow stockholders to cash in close to net asset value.

Unitisation would now be for the trust's board and management.

For the past three years, USD has been run by GT, the fund management group. Last summer it became part of a concert party which successfully defended another GT-managed fund, Berry Trust, against a bid from Ensign Trust. This, according to the Water Authorities fund, was against the interest of investors in USD.

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UK NEWS

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Rising spending reflects higher living standards

BY JANET BUSH

BRITISH living standards rose sharply last year as inflation remained relatively low and earnings increased at a healthy pace.

Last year's news on company profits was mixed with sharp falls in the profits of North Sea oil companies due to the collapse of the oil price, but healthy gains for other types of company.

According to figures published yesterday by the Central Statistical Office (CSO) real personal disposable income rose by about 2.5 per cent last year, a rise which was reflected in the buoyancy of consumer spending.

Spending rose by more than disposable income, leading to a slight fall in the savings ratio to 11 per cent last year from 11.4 per cent in 1985. One reason for this is that with lower inflation, households had needed to make less provision for the erosion of past savings.

The CSO's estimate of the rise in real disposable income in 1986 is slightly higher than the figure of 4 per cent included in the Budget Red

Book. In the fourth quarter, real disposable income rose by about 1 per cent from the previous quarter.

In the Budget, the Chancellor of the Exchequer predicted that real disposable income would rise by around 3.5 per cent this year, reflecting some narrowing of the gap between earnings growth and inflation.

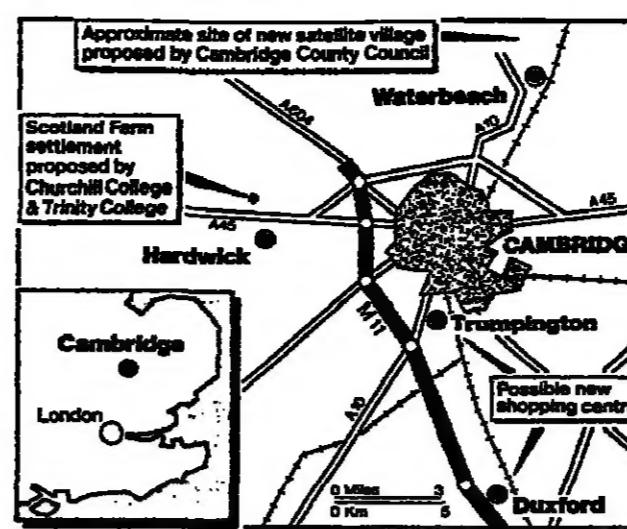
Given the income tax cuts announced in the Budget and still relatively high wage demands, it seems likely that a large part of this narrowing will come from higher inflation.

The area has about 400 such concerns, most of them set up in the past 10 years. Further expansion has come from big companies establishing research bases. The latest of these is General Electric Company (GEC), Britain's biggest electrical and electronics company, which announced this week plans for a £10m laboratory, housing 600 people within three years, on the site of its science park.

According to Cambridgeshire County Council, which will discuss the growth pressures today at a special meeting to ratify the county's structure plan, the population of Cambridge and its immediate

Peter Marsh outlines the problems high-technology success has brought to a peaceful university town

Cambridge feels the strain of rapid growth



surroundings has shot up by 17,000 within the past decade, to 210,000. The council projects a further 20,000 people by the end of the century.

The growth, which has put under strain both the peaceful ambience of the city and the physical fabric of its centuries-old university buildings, has posed an awkward dilemma.

There are fears that unless something is done to curb the influx of outsiders, Cambridge's attractive

status, one of the reasons for the expansion in the first place, may soon diminish.

These fears have emerged in the debate over the structure plan, a central element of which aims to relieve some of the housing pressure by providing for a new settlement of 2,500 houses, built to the north of Cambridge near the existing village of Waterbeach.

The scheme is a compromise.

Some onlookers have suggested that two new villages are required if Cambridge is not to suffer an acute housing shortage in the next decade, with a subsequent even faster increase in house prices, which are already near to London's

level.

Developers are keener to build

these satellite villages to the south

and west of Cambridge than the north. They say that these areas are where most people prefer to live

— on the grounds of nearness to the

M11 motorway and access to London.

Mr Clive Thompson, the county council's land-use planning officer, said, however, that new settlements in the south could cause "an explosion" of growth, by sucking in new people who might otherwise have stayed away from the area.

House builders have eyed Cam-

bridge with a healthy interest.

The county council has received no fewer than 15 proposals for constructing satellite villages of one form or another, with some of Britain's leading house builders, including

Bryant, Wilcox and Countryside Properties, keeping a close watch on what the structure plan may allow.

One of the proposals, which will be ruled out if the draft plan is approved, involves the construction of 3,000 houses, with an associated country park, on 390 acres of land at Scotland Farm. This is to the west of the city, near the M11 and the village of Hardwick. The scheme is backed by two of Cambridge University's colleges, Trinity and Churchill, which would build roads and sewers, inviting develop-

ers to put up the houses.

Mr Chris Buxton, a partner in Bidwells, a local property company which is promoting the scheme, said he was disappointed the project was not included in the draft plan.

The scheme's backers are to press for its inclusion during the structure plan's public examination, due in October, prior to formal consideration by Mr Nicholas Ridley, the Environment Secretary.

Shopping is also an issue. The centre of Cambridge is becoming increasingly congested. Mrs Kate Grant, a director of Nine Tides, a small electronics company based in a converted dairy at Waterbeach, says she rarely ventures into the city for shopping because of the parking problems.

Retailers are considering sites for satellite shopping centres around Cambridge. Marks and Spencer and Tesco have discussed one such development at Trumpington. Another possibility is a new retailing centre at Duxford, which Grosvenor Estates has proposed.

Overriding all these issues is the question of what the future holds for the Cambridge high-tech companies, many of which are small and are at the point of requiring new infusions of managerial and financial resources.

Mr Bill Wicksteed, a partner in Segal Quince Wicksteed, a Cambridge consultancy, says that for

these companies to grow it will be essential to provide new housing and other types of infrastructure such as better roads.

"We are still in the process of turning Cambridge from a technological community to a business community," says Mr Wicksteed.

The small companies themselves are mainly in favour of further expansion. Mr Jack Lang, founder of Topexpress, a successful Cambridge computer company, who has just left to start Peripheron, a new electronics concern, says that the expansion could easily run out of steam. "Cambridge is in danger of choking itself."

The growth pressures are already pushing new companies outside the city boundaries. Mr Michael Walker, founder of Walker Laboratories, which makes diagnostic kits for hospitals, considered setting up in Cambridge but found rents and house prices too high.

He set up instead in a new business park at Ely, 15 miles to the north of Cambridge. The rent for his premises is £150 a square foot, as opposed to the £3 a square foot he was quoted in the university city.

Mr Walker says that Ely is de-lightfully quiet — sometimes a little too quiet. A little ruefully, Mr Walker says he may be missing out on striking up contacts in the high-tech fraternity in the bustle and bustle of Cambridge.

More vehicles imported

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

A SHARP rise in the number of imported cars on UK roads is shown in the latest annual vehicle census from the Department of Transport. But the number of company cars has remained static.

Half the cars licensed in the UK are imports, according to the census. Since 1980, when estimates were first available, the proportion of imported cars has risen from 32 per cent.

The latest census counted 17.4m cars at year-end 1986, a 3 per cent

Airlines urged to rethink

By Michael Downe

THE NEED for "radical and constructive" thinking by the European airlines in preparation for 1992, when it is intended that there should be a single internal market for air transport within the EEC, was stressed in London yesterday by Mr Michael Spicer, Minister for Aviation.

Welcoming the decision earlier this week in Brussels by transport ministers to accept plans for cheaper fares, subject to final agreement by the Council of Aviation Ministers on June 9, Mr Spicer said that much remained to be done before European air transport could be liberalised in the way the UK desired.

Having welcomed the progress made in the negotiations, he said: "In the United Kingdom income tax will increase by 2.5 per cent in 1988 and 3 per cent in 1989. In the United Kingdom currency devaluation in respect of the United States dollar will stand at 10.7m in 1987, or 10.8m in 1988, or after May 2, 1987, we will have to take account of the devaluation of the dollar in the EEC. The London pound will be 10.7m in 1987, 11.2m in 1988, 11.7m in 1989, 12.2m in 1990 and 12.7m in 1991. Customs must be left at 10 per cent for 1988, 11 per cent for 1989, 12 per cent for 1990, 13 per cent for 1991 and 14 per cent for 1992."

"On the latter, the so-called 'access question' in particular, attempts by France, Denmark and Greece to remove most or all of the significant airports from the proposed liberalisation of hub-to-route networks, shows that these countries still have not really grasped the need for change."

They must do so, and must come forward with more constructive ideas if the major effort the rest of us will be putting into the next three months is to succeed," Mr Spicer added: "There is no doubt that greater competition will lead to greater efficiency, lower air fares and to a greatly expanding aviation industry."

This may explain why one or two major European airlines which have traditionally been highly restrictive to their customers are now having to protect their position, are now having very radical changes of thought."

PRESSURE on the Government to include privatisation of British Rail as part of its future policy is stepped up today with the publication of a detailed report by the right-wing Adam Smith Institute.

The report, *The Right Lines*, takes the form of a step-by-step guide to a reform which it describes as radical, but easily achievable.

The central proposal is that BR's track, stations and other infrastructure should be grouped together in a single unit which could be floated on the stock exchange along the lines of British Telecom.

The corporation's operating subsidies should be sold separately to private companies, worker buy-out consortia, or to the public through share issues.

The report says the operating companies should be exposed to competition from new companies operating competing services over the same track.

This could mean competing commuter and long-distance passenger

services, but would be more likely to lead to competition in the profitable freight sector. Ancillary services such as catering, cleaning and maintenance would also be likely to face competition.

The report says privatisation along these lines could be achieved without disruption, and would improve reliability, regularity, and travelling conditions.

The Government has denied rumours that plans are being drawn up for the privatisation of BR's mainstream activities, although ministers are known to have considered the disposal of British Rail Engineering, the rolling stock builder.

The report says the operating companies should be exposed to competition from new companies operating competing services over the same track.

This could mean competing commuter and long-distance passenger

Overseas construction contracts decline

BY PETER MONTAGNON, WORLD TRADE EDITOR

INTERNATIONAL contracts won by British building and civil engineering companies slumped to £1.8bn in the year to March 1986 from £2.4bn previously, according to figures released by the British Overseas Trade Board (BOTB).

The figures provide one of the first indications of the degree to which the slump in developing country project business has affected UK industry, but the BOTB said in its annual report that British contractors also lost some ground to French and Italian competitors.

The BOTB also said that UK companies were not making enough use of the scope available for them to participate in World Bank-financed contracts in the developing world.

In the year to June 1986, UK orders for such projects were only £1.7m.

The strike rate in contracts for which UK companies bid is rather good. The problem is that we don't bid for enough of them," Mr Christopher Roberts, BOTB chief executive said.

The BOTB report said exports of manufactured goods rose to £54.5bn in calendar 1986, an increase of 4 per cent in value and 3 per cent in volume.

Although modest by the standards of recent years, the increase reflects the general slowdown in world trade and implies that the UK held its world market share in volume terms, even though the depreciation of sterling during the year may have meant a modest decline in market share by value.

The main growth in manufactured exports came in consumer goods other than passenger cars, while particularly sharp increases were recorded in exports to Germany and Japan, with gains in value of non-oil exports of 11 and 13 per cent respectively.

Exports to the EEC accounted for 48 per cent of UK non-oil exports compared with 45 per cent in 1985.

Exports of services rose 4 per cent by value and 0.5 per cent by volume to £25m last year, with the modest growth reflecting a fall in earnings from tourism and civil engineering as a result of US fears of terrorism.

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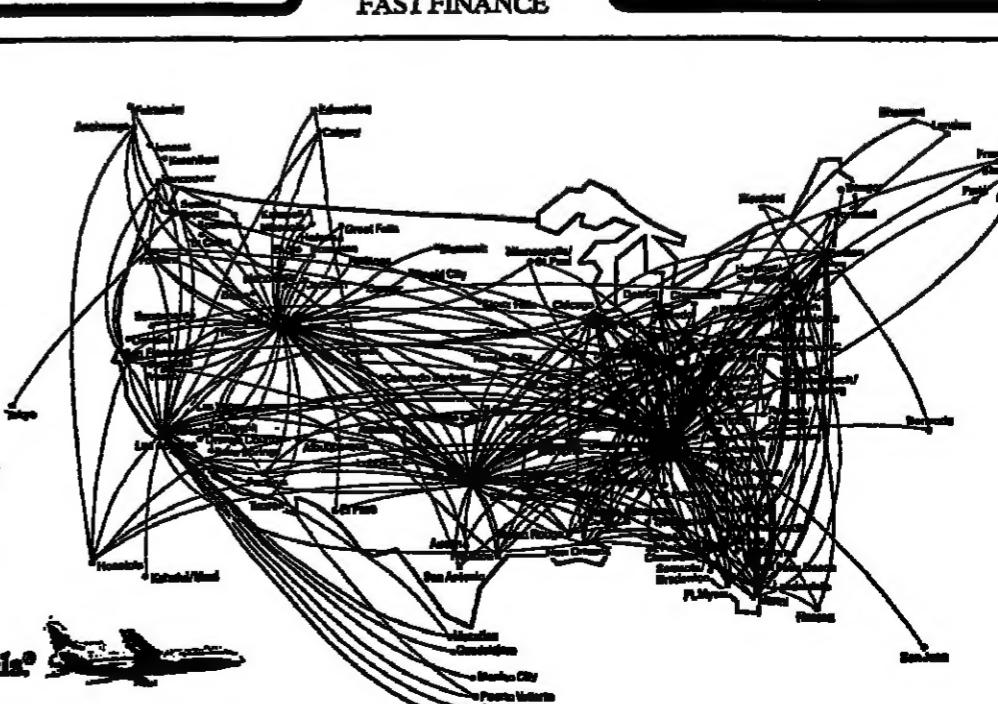
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AUSTRALIAN PROPERTY

Chris Sherwell on an Australian immigrant's climb to fame and fortune
Lowy takes Westfield to the top

THIRTY-THREE years ago Mr Frank Lowy, a Czech emigrant, was running a small delicatessen in an underdeveloped western suburb of Sydney called Blacktown.

Last month, as Australia's media scrabble reached a decisive stage, he was the surprise key player in an A\$842m (US\$850m) takeover of Mr Rupert Murdoch's Channel Ten television stations in Sydney and Melbourne.

How Mr Lowy's Westfield group came to be one of Australia's largest companies is a classic tale of an immigrant's climb to fame and fortune in his new country.

Westfield Holdings, the principal company, is now Australia's biggest shopping centre operator and, following last year's US\$390m purchase of three Macy's centres, one of the larger foreign property owners in the US.

Its activities cover 18 shopping centres in Australia, half of them owned through the quoted Westfield Trust, and eight in the US. There are practically no vacancies, and strong demand continues for its existing retail centres and those under construction.

The group's other main public arm is Westfield Capital Corporation. Launched last year, it is 50 per cent-owned by Westfield Holdings. The group already has investments in property, industry, resources and, now, the media.

The formation of Westfield Capital reflects a move by the group to diversify its interests, and is already seen by Mr Lowy, and the market, as a success.

The latest phase in the evolution of the group is a long way from the days when Mr Lowy and his partner of 30 years, Hungarian-born Mr John Saunders, decided to start their delicatessen in Blacktown.

The two men began by renting a shop in a small block with some unused land behind. The western suburbs were expanding rapidly under the weight of post-war immigration, and within a year the two men started a second shop in the same block.

It soon became clear that better opportunities lay in property, as they tried residential development, subdividing a big acreage of land into lots which were then sold.

But the real breakthrough came as the suburb grew and mass car ownership caught on. From the US emerged the idea of suburban shopping centres with parking facilities.

In 1958 the two men set up the company named Westfield - a romantic allusion to the western suburbs and the land behind their shops which they had decided to develop. They built a department store and 15 shops with spaces for 40 to 50 cars. In the expansion which followed, a shortage of working capital forced them to go public. During the 1960s they built at least one shopping centre each year, sometimes two.

Because dependable builders were scarce, they started their own design team and then constructed the space themselves. They and had come on to the market because its owner had died. It cost US\$1m.

Within 18 months the 60 tenancies had expanded to 100 and turnover had grown from US\$80m to US\$100m. The strategy - finding the right location and the right centre and then improving it all by themselves - worked.

They promptly purchased a second, 20 miles away, but because of limited resources brought in a partner who has since been bought out. A third centre was picked up in Detroit in 1980.

The fourth, in west Los

over Grace Brothers, a prominent Australian department store. Because of its dependence on the retail trade, Westfield bought into Grace Brothers in order to have a seat at the boardroom table.

Instead, a series of moves carried Westfield beyond Grace Brothers, first into the Myer retail group and then, following Myer's merger last year with the G. J. Cole group, on to the board of Coles Myer, now one of the world's largest retail groups.

By this time it was clear that Westfield, if it wanted to remain predominantly a shopping centre operation, would have to create a separate vehicle for its other diverse interests.

Westfield Capital was the result. Since the flotation last year, Westfield Capital has maintained an 11 per cent stake in Bridge Oil, increased its stake in Coles Myer to 6 per cent, acquired a 20 per cent holding in ACI, the packaging and building products group, and purchased a 26 per cent stake in National Properties.

It has also acquired 20 per cent of Northern Star Holdings, the media group, a foray which subsequently became the basis for Westfield Capital's A\$82m acquisition of Mr Murdoch's television interests.

In a complex deal, these are now being placed in Northern Star, and Westfield's stake in the company will in turn rise to 49 per cent.

As part of the arrangement, a quarter of the television interest is also being sold off. Of this, 15 per cent will be held by Mr Murdoch, who will thereby retain a stake in his old channels at the maximum allowable level for a foreigner.

According to Westfield Capital, shareholders' funds will stand at A\$50m as a result of these changes (compared with A\$28m at the end of 1986). Interim results from Westfield Holdings for the six months to December, meanwhile, point to another encouraging result for the full year. Operating revenues were up 85 per cent to A\$173m, and net profits were 79 per cent higher at A\$6.4m.

After all this, Mr Lowy now feels it is time to take more of a back seat. Accordingly, he and Mr Saunders will relinquish the joint managing directorship in favour of Mr David Lowy, Mr Lowy's 28-year-old son. Mr Lowy will remain as

even built stores for other retailers on a turnkey basis.

As a variation they tried a motel and other types of development. But, says Mr Lowy, they became "consumed" by shopping centres. Helped by Australia's economic boom they built up a rare expertise.

As manager and developer, the company promoted the centre itself and sought to make its atmosphere conducive to shopping - or, more accurately, spending. As a result Mr Lowy and Mr Saunders can justifiably claim that they brought shopping to the Australian public and made it a more pleasant activity. In the process they also pleased the investors.

By the 1970s, however, they were uncertain where to head next - until the Government relaxed regulations governing investment overseas.

It took three years of meticulous searching, but in 1978 they found an established shopping centre in the US which they wanted to buy and improve. It was in Connecticut.

Czech-born Mr Frank Lowy (right) has come a long way from running a delicatessen 33 years ago in an underdeveloped Sydney suburb. He has built up one of Australia's largest companies with interests in property, industry, resources and, after an A\$842m takeover last month, the media.

Angela, was different. For the first time in the US, Westfield bought a site, demolished it and built a centre from the ground up. It opened in 1983.

By 1985 retail sales in Westfield shopping centres in Australia were topping A\$1bn for the first time. As this proceeded, the question of diversification inevitably arose.

In the early 1980s, when the price of gold and of oil was hitting the roof, the two men decided to take equity positions in other economic sectors. They began with resources.

Westfield joined a consortium with BP Australia to mine for coal in Queensland, and then another venture which owned Thales construction company. Two years later, it sold its 50 per cent interest in Thales and made an A\$10.7m profit. Mr Lowy's appetite was whetted.

In 1984 Westfield took a 10 per cent stake in Bridge Oil and, with Bridge, bought a 25 per cent interest in a pipeline.

Then came the real spur to the formation of Westfield Capital - the fight to take executive chairman

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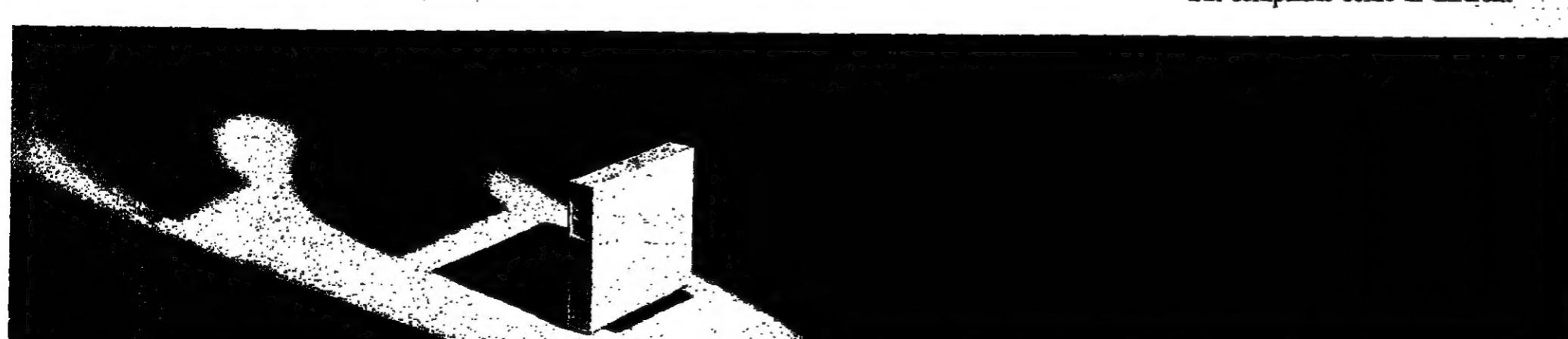
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for another. Which is why, unlike most

manufacturers, NCR don't just make one



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1986

6 United Newspapers' consolidated profit before tax in the year ended 31 December 1986 was £56.6 million (1985: £34.9 million).

The directors recommend payment of a final dividend of 10.5p making a total for the year of 16.5p (1985: 16.0p). The directors feel that this modest increase is prudent in the context of the earnings per share in 1986 of 25.3p (1985: 27.2p), the future capital requirements at Express Newspapers and the need to increase dividend cover to a more generally acceptable level.

The many excellent trading performances in the year included those of United Provincial Newspapers and Link House, where significant growth in both of these mature businesses has been achieved. Trading performance of some business magazines was dull in trying market conditions in the United Kingdom and the United States, though there were strong performances by individual titles.

In the United States, our news transmission company PR Newswire improved dollar profits by a third. Miller Freeman Publications, our west coast magazine company, increased its dollar profits by 85 per cent. On the east coast, Gralla Publications, maintained its profits of the previous two years.

The absorption of the Fleet companies was completed early in 1986.

The Daily Express, the Sunday Express and The Star formed a national newspaper division and Morgan-Grampian became the division operating business magazines and exhibitions in the United Kingdom.

The departure of 2,127 regular employees and the elimination of 1,628 casual shifts at Express Newspapers was negotiated and completed according to plan.

An indication of the commitment to United Newspapers in the United Kingdom, and one which demonstrates the confidence individual staffs have in their company, is that 33 per cent of them now regularly make savings with the company's SAYE share option scheme.

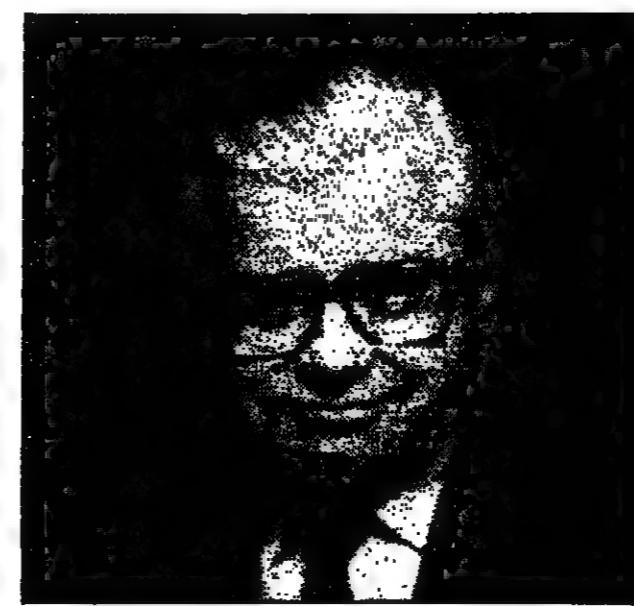
I thank all the directors and employees for their hard work and efforts in 1986.

The future holds many opportunities. I view it with confidence.

David R Stevens

~~7000~~

Chairman
United Newspapers plc



Extracts from chairman's statement report and accounts 1986

INDUSTRIAL DEVELOPMENT

THE PROPERTY MARKET

BY WILLIAM COCHRANE

Sustained recovery highlights high tech problems

STRONG opinions are surfacing about the shape of things to come in Britain's renaissance industrial property market. There are external and internal pressures on supply, rents and investment values; in the south east, these pressures are immediate, rather than prospective.

The background is one of sustained recovery in demand. Leading agents King & Co calculated at the end of January that vacant factory, warehouse and high tech property in England and Wales had fallen to 102,250 sq ft at mid-December 1986, a drop of 19.2 per cent from the figure a year earlier.

The total had declined fairly steadily from 177,616 in April, 1983. Of the latest figures, senior partner Douglas King observed that the south east of England had shown a drop of nearly a fifth in just four months.

This is where the external pressures come in. In January, Mr King said that the absorption of industrial land by residential and out of town retail development over the previous three years was beginning to affect supply and demand.

Flexible space

Internally, the market was faced in the same three years, 1984 through 1986, with the high tech development boom which was conceived and realised mostly to the west of London.

This constrained the supply of

land within the industrial sector. High tech became high fashion since it did not escape developers that this type of flexible business space, embracing office, research and development, assembly, storage and other uses, would often allow them to charge twice the rent they would have twice on a standard shed.

Accordingly, as enthusiasm mounted, some prospective developers doubled the price they were to pay for industrial land, and drastically reduced their own manoeuvrability.

This has shown through in some of the resulting developments. The optimum high tech building would be prominently located, a quality product, have excellent parking; ease of access and egress; and a good environment, including landscaping and planting.

In fact, some so-called high tech have been on densely developed backland, in buildings peripherally titled "the tin cans" infill development in run-down industrial territory, skimping on car parking and other amenities.

There has been a wave of reaction against the shoddy aspects of the high tech revolution.

Meanwhile, the standard warehouse/industrial shed building of industrial investors in the late 1970s, when they failed to equate high yield with downside risk, was subsequently unwanted in the years of economic recession.

Along with its "mid-tech"

variant—usually composed of a big shed at the rear, and a 25 to 30 per cent office content at the front—it was virtually forgotten in the early years of high tech either built or on the way up in her territory.

Unfortunately, the local authority controls little of the relevant land although it is found built or in the development

cent (plus) and 11.4 per cent (average) they made in 1986.

However, on high tech, partner Stephen Hubbard says that institutional investment funds are still very, very wary of investments at yields between 6% and 7% per cent. "They do want good, brick-built, two to three-storey office lookalikes with good parking and all the trimmings," he says. "They are not interested in a tin shed called high tech any more."

It bears saying here that people are not decrying high tech as a concept. They are saying that some of it simply does not merit the description.

Now are they saying that the countryside of Hampshire, Berkshire and Wiltshire is littered with acres of the stuff which will never let, they are saying that certain properties on badly bought land will not make economic rents; and that others on poorly sited backland will not make the rents that some developers are asking.

To the immediate west of London at Heathrow airport, local area specialists Rogers Chapman think that there is curiously little high tech around, given the dynamism of Bracknell, where, he says, has

400,000 sq ft of high tech up and ready while to the west, Swindon is credited with a problem of similar scale.

Ellis signposted the recovery of industrial property investment at the turn of the year, when they saw yields in 1987 coming back by at least a percentage point from the 8% per

pipeline, while the demand for it has not been up to expectations.

They say that the standard shed has staged a recovery in demand, some of them that mid-tech is performing likewise. They want these less expensive forms of business property to get more encouragement at political level.

This may be easier said than done. Take the case of Basingstoke, the thriving M3 town in north east Hampshire where Andrew Newman, a partner in the local office of agents, L S. Vail, maintains that developers are threatening to swamp the high tech market while basic industrial space is in short

supply. The firm calculates that there is 380,000 sq ft of high tech existing and on the market in the Heathrow area. A fair proportion of that is under offer and a further 200,000 sq ft is expected to be built in the next 12 months.

However, these figures exclude Stockley Park, the Stockley group's international business park two miles from the airport, which could eventually add up to 3m sq ft of high quality space.

They also leave out mid-tech, a high tech predecessor which, says Mr Meadows, is now fighting back. He reckons that there is 1m sq ft of this type standing available now, with a large chunk under negotiation; another 300,000 sq ft is firmly proposed for the next 12 to 15 months.

Nobody, he says, has been building sheds. The second-hand market for standard units is vigorous, therefore, with premiums being paid when one occupier assigns his lease to another. "We haven't been there for years," says Mr Meadows.

Polarisation

It is left to developer Quentin Jones, joint managing director of Beacontree Estates, to take up the cudgels strongly on high tech's behalf.

He is very short with mid tech, preferring to concentrate on its slow letting over two years rather than its recent performance. He thinks that demand for industrial space has polarised—basic warehousing requirements, and traditional industry requiring cheap high volume space at one pole, and high tech companies requiring

"something infinitely more sophisticated" at the other.

British Gas seeks fifty acre site

In Washington DC, the US operating company of Chester-ton Lakeside has sold 1526 Connecticut Avenue, 40,000 sq ft of office and retail space, for \$10.5m to a Japanese limited partnership.

• Wise words from James Shaw, new president of the Incorporated Society of Valuers and Auctioneers, in his inaugural address yesterday afternoon. Looking at the reservations expressed about agents who join larger financial groupings, he said: "It would come as no surprise to me if, in fact, those who join the groupings or who go to the market become more independent than the individuals themselves."

• Develop Heywood say that Guardian Royal Exchange's Ship, Canal House in King Street, Manchester, a 54m, 70,000 sq ft office refurbishment, is letting new retail units for the city centre. The last three deals, they say, have achieved a new rental "high" of 28 per sq ft.

• Hillier Parker say that the continuing strength of the Brussels office market has been underlined by the pre-letting to Reuters of 4,500 sq metres (48,600 sq ft) in a new development in the Quarter Leopold, Brussels' central business district, at something over BFR 5,500 per sq metre (£7.75 per sq ft).

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Opera and Ballet

LONDON

Royal Opera House, Covent Garden: This week sees the premiere of the first opera by the French composer Anatole Miller to be given in Britain - *The King Goes Forth* to Francis. The conductor (as at the world premiere in Savonlinna) is Osko Kunnari, the producer a Nicholas Hytner, and the cast includes Michael Malloy, Stafford Dean, Sarah Walker and Valerie Masterson. (249 1085).

English National Opera, Coliseum: David Alden, remembered in London for the notorious "blow-torch" ENO production of *Mazeppa*, returns to the house for the new Simon Boccanegra, with Jonathan Lloyd Webber in the title role and Janice Cairns as Anna. Maria Eder conducts. Also in repertory: Jonathan Miller's updated *Tosca*, one of his least successful ENO stagings, with Phyllis

Cannan; and another much jollier Miller updating the non-Japanese Mikado (338 3161).

Camden Festival: This year's Camden Festival has as one of its most important and valuable presentations the long-delayed British premiere of Kurt Weill's *Silbersee*, with Kevin Flowers, Meriel Dickinson and Nigel Robson, producer John Eaton. Bloomsbury Theatre, W.C. 1.

PARIS

Bellini's *I Puritani*: The Welsh National Opera's production sets the romantic action against a background of fortifications, and towers which evoke the feeling of danger, thus making Elvira's folly credible. *Opéra Comique* (4290061).

Don Carlo alternates with Verdi's *Messa da Requiem* conducted by Georges Prêtre at the Paris Opéra (4286 502).

Ballet Moissiiev celebrates its 50th anniversary with a suite of traditional Russian dances, with *Partisan Fighters, A Day on a Boat* and a *Winter Celebration* at the Palais des Congrès (742 0744).

Maurice Béjart's 19th century ballet *Trois études pour Alexandre*, a world premiere with Fernando Botero. *Le Baiser de la Fée* with Eric Vu An at the TMP-Chattelet (4233 444).

WEST GERMANY

Berlin, Deutsche Oper: The week features a triple-bill of Busoni's *Doktor Faust*, a joint project between Berlin and English National Opera, conducted by Christof Prick in Das-

id Pountney's production with Lucy Peacock, Gunter Reich, Kenneth Riegel and Ryszard Kaczmarek, joining in repertory: Ariadne auf Naxos conducted by Heinrich Hollreiser in Rudolf Seliger's production with Ute Walther, Celina Lindsley, James King and Gerd Fiehadt; and Così fan tutte conducted by Jesus Lopez Cobos in Göte Friedrich's production with Carol Malone, Angela Denning, Keith Lewis and Linda Carlson.

Hamburg, Staatsoper: Elektra has a particularly strong cast with Helga Dernesch, Gwyneth Jones, Judith Beckmann and Hans Sotin. Manon Lescaut, sung in Italian, stars Natalia a Trufilskaya, Rachel Johnson, Franz Grundheber and Franco Bonisolli. Puccini's *Madame Butterfly* has fine interpretations by Waltraut Meier, Carlos Krause, Peter Hofmann and Kurt Moll. *Die Verkaufte* (Brundabens) closes this week.

Rome, Teatro dell'Opera: Revival of *Lochnair Visconti's* 1985 production of *Don Carlo* (with the original sets and costumes) directed by Alberto Fassina and conducted by Gustav Kuhn. *Love's Labour's Lost* (part of *Don Carlo*, Renato Bruson, Rodriguez, Margarita Casals, Alberto Lanza, Elisabetta de Valois, and Nicola Ghiaurov alternates with *Roberto Scaldarino* in the part of *Philippe II*).

Milan, Teatro alla Scala: *Un Ballo in Maschera* conducted by Giandreamo Gavazzeni and directed by Sandro Sequi with scenery and costumes by Giuseppe Crisafulli Malaspina (Florence Teatro Comunale Production), with Fiorenza Cossotto, Nuccia Focile and Aldo Bramante; four ballets: *Frankenstein: The Modern Prometheus* with choreography by Wayne Eagling, who dances with Cristina Doria; *La Giostra* (with choreography by John Butler) with Carla Fracci, Giancarlo Iannuzzi and Ornella Costalunga; *Leda and the Swan* by Ben-

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THE ARTS

جامعة الملك عبد الله

Cinema/Ann Totterdell

Ghost of a flirtation through secondhand books

34 Charing Cross Road directed by David Jones
Netherland directed by Ken Loach
Little Shop of Horrors directed by Frank Oz
Golden Eighties directed by Chantal Akerman
The Men's Club directed by Peter Medak and John Harrelson
News directed by Tony Maylam

For the sort of starry-eyed New Yorkers I always seem to meet — the kind who seriously believe that the British spend all their time eating cucumber sandwiches and talking about Shakespeare — 34 Charing Cross Road will do nicely to sustain the fantasy. It does, astonishingly nicely too as a film drawing out of the most unlikely of sources, a collection of letters written between 1949 and 1969 between a London bookseller, Frank Doel (Anthony Hopkins) and American writer Helene Hanff (Anne Bancroft) who finds it more rewarding to buy second hand English literature by mail order from London than in any New York book stores. Her taste, her physical delight in the old leather bound volumes she receives is the trigger for her letters to the staff of Marks and Co bookshop in the Charing Cross Road.

Scriptwriter Hugh Whittemore has worked a miracle in bringing to life the most difficult of raw materials. By using the letters as a narration counterpointed with images of the everyday lives the authors describe he has created Frank's postwar world of rationing and the Festival of Britain, a place where Helene's gifts of food parcels and nylon bring a joy we can no longer imagine. By contrast post-war New York is a brighter, brassier, more affluent place, but not affluent enough, sadly, even when austerity has evolved into the buoyant Sixties, for Miss Hanff to afford the trip to England she promises herself throughout the exchanges that and with Frank's death.

Anthony Hopkins and Anne Bancroft are excellent as the foreign correspondents enjoying each other's domestic adventures at second hand and nurturing the ghost of flirtation



Anne Bancroft in "34 Charing Cross Road," and Gerulf Pannach in "Fatherland"

Of course it is the fact that they never meet that gives the film deeper into the lying world of democracy. What the film says illusion greater than we had ever imagined.

It is a little disconcerting at first to find a British director and writer who have made a film about Germany with German dialogue and English subtitles but that leads us away from the more central issue of why Ken Loach and Trevor Griffiths looked to the East-West German situation for inspiration in the first place.

Maybe they felt it provided a metaphor so clear cut that everyone could understand it — or maybe it was a simple case of following the fund-raising (the film turns out to be a French/Channel 4 co-production) when there was none in Britain. Certainly this team could have looked closer to home if they wanted to rung on the conventions of democracy. Who the film says it what we all know in our hearts but, bound up in its own aridity and sometimes meanderingly dull, it never provokes an emotional reaction.

A film musical based on a

stage musical based on an old Roger Corman movie — there is something blackly appropriate about Little Shop of Horrors' regurgitated condition. The little shop in question is a failing flower shop on Skid Row whose fortunes suddenly improve with the arrival of a strange plants cultivated by weedy shop assistant Seymour Krelborn (Rick Moranis).

Something this strange looking succulent, named after Seymour's colleague and secret crush, Audrey, becomes a lucky mascot for the store, attracting customers and media interest and swiftly developing a personality of its own. Alas, Audrey II is no shrinking violet. If she is to flourish, she swiftly communicates to Seymour that she needs not organic plant food but fresh human blood. Seymour's efforts to appease the ever-growing, ever-demanding plant inevitably result in some gory moments and a swift re-ordering of his own morality as he decides that some people may be expendable after all, especially if they are also his rivals. Audrey II grows and grows into something

hypnotically obscene. Will Seymour see the light in time? Will Audrey II take over the world?

Rick Moranis and the deliciously fakly Ellen Greene as the flesh and blood Audrey are a winning pair of losers, but the unforgettable highlight of the film is Steve Martin's guest appearance as Orin Scrivello. The sadistic little boy who grew up to find his true calling as a dentist inspires more cold terror than Laurence Olivier in *Murder on the Orient Express*.

Larger than life with an exuberant, bouncy score, Little Shop of Horrors is noisy, brash, funny, heartless and sentimental. A memorable entry by Muppet director Frank Oz into a (relatively) human world, probably destined to become as big a cult as *The Rocky Horror Show*.

* It is a pity that Audrey II could not spread her treacherous feelings in the direction of Golden Eighties — coincidentally another musical (dismally sub-titled) set in a French shopping mall. She could only have en-

Parsifal/Halle aux grains, Toulouse

Ronald Crichton

The Halle aux grains or Cormarque at Toulouse is a large, round, brick building converted for concerts, big shows and operas needing a bigger stage than the Théâtre du Capitole can offer. There are rewards of 3,000 seats. Parsifal is not an obvious choice for opera in the round — a fact that may well have tempted the conductor Michel Plassé and producer Jean-Pierre Fornella to stage it there. They have done so with imagination, resources and considerable success.

The result was very different from Wagner's idea of a "stage festival" play, or "however you translate his description. There was none of the feelings of special veneration, of pilgrimage still detectable in Parsifal performances at Bayreuth and sometimes elsewhere. What came over was a big popular spectacle on a serious subject, greeted with enthusiasm (no inhibitions at all about applause) and followed with enough concentration to subdue a background of whispering, rustling and munching. No chairs, but padded benches. A backless Parsifal is not an experience to be lightly undertaken. One asked, but was

With no orchestra pit, let

alone a sunken one on the Bayreuth model, the effect of the music was greatly altered. No vest, no mystery. The capable Capitole orchestra, strung out in a half-circle, produced a rough blend, not enveloping but warm and forthcoming. Meyerbeer's echoes could be heard creeping round the corridors of Monsalvat. Voices rang out freely. So, when the singers took trouble, did words — the cast being multi-national, German was used. Fornelle, his own designer, equally conscious of the nearness of the Pyrenees where Wagner imagined the castle of the Grail, and of ancient religious echoes and upheavals, devised a circle of concentric ribs over a raised hexagonal acting area surrounded by Romanesque motifs.

Suspecting no doubt that

many of the audience would be sceptical of his interpretation, he had the cast sing the extracts of Gurnemanz' speech, as well as those of Amfortas, to make meanings clear. Amfortas takes his healing bath off-stage in the lake but on-stage in a large font serving many purposes during the evening. He stands there stripped to his blood-soaked torso, still wearing his crown

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The capable Capitole orchestra,

strung out in a half-circle,

produced a rough blend,

not enveloping but warm and

forthcoming. Meyerbeer's

echoes could be heard creeping

round the corridors of Monsalvat. Voices rang out freely.

So, when the singers took

trouble, did words — the cast

being multi-national, German

was used. Fornelle, his own

designer, equally conscious of

the nearness of the Pyrenees

where Wagner imagined the

castle of the Grail, and of

ancient religious echoes and

upheavals, devised a circle of

concentric ribs over a raised

hexagonal acting area sur-

rounded by Romanesque motifs.

Suspecting no doubt that

many of the audience would be

sceptical of his interpretation,

he had the cast sing the

extracts of Gurnemanz'

speech, as well as those of

Amfortas, to make meanings

clear. Amfortas takes his

healing bath off-stage in the

lake but on-stage in a large

font serving many purposes

during the evening. He stands

there stripped to his blood-soaked

torso, still wearing his crown

alone a sunken one on the

Bayreuth model, the effect of

the music was greatly altered.

No vest, no mystery.

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So, when the singers took

trouble, did words — the cast

FINANCIAL TIMES

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Friday March 27 1987

Mrs Thatcher in Moscow

THE COINCIDENCE of Mrs Thatcher's visit to Moscow with Mr Neil Kinnock's visit to the US is a remarkable electoral dividend for the Prime Minister. She is getting five-star treatment from the Russians, while he is getting a rather perfunctory reception from the Americans.

His visit is almost bound to elicit renewed public American criticism of the Labour Party's anti-nuclear defence policy, and thus further damage his party's electoral chances; she is hardly fail to improve her image at home, whether her meetings with Mr Gorbachev project her as peacemaker or pugilist.

Whether Mrs Thatcher's high-profile visit to the Soviet Union really has any great significance going beyond British domestic electoral considerations, however, is an interesting and difficult question. On the face of it, it seems questionable. And yet the Soviet leader is giving Mrs Thatcher almost as much time in private discussions, as if she were the leader of some superpower, rather than the Prime Minister of a middle-sized European power.

It is true that she goes to Moscow armed with a detailed and up-to-date knowledge of the views of President François Mitterrand and Chancellor Helmut Kohl, and thus in some indirect sense may be held to speak for Europe. But the central East-West negotiations are the bilateral talks in Geneva between the Soviet Union and the US on nuclear weapons, starting with the Euromissiles. Here Britain and its European partners have no direct role, except in so far as they can exert influence through the intermediary of their American ally.

Soviet revival

Nevertheless, advance indications suggest that Mrs Thatcher's visit will be the scene for at least two Anglo-Soviet arguments on the subject of nuclear arms control; it is likely that she will engage in both of them with characteristic vigour.

The first of these arguments, and the easier from Mrs Thatcher's point of view, will centre on the very recent Soviet claim that a Euromissiles agreement would unavoidably require Britain and France to put their nuclear arsenals on the negotiating table. This is a revival of an old Soviet demand, constantly reiterated during the

first Euromissiles negotiations of 1981-83, but since explicitly abandoned.

This is a curious change of position by the Russians, because they know for sure that Mrs Thatcher and President Mitterrand will reject it outright without a second thought. The ultimate purpose of the two European strategic nuclear systems is to deter the Soviet Union from attacking Britain and France; no amount of reductions in Euromissiles will remove the need for this deterrent function so long as the Soviet Union's strategic systems remain untouched.

Whether the two superpowers will reduce their long-range strategic weapons by 50 per cent, it would be politically difficult for Britain and France not to make some contribution to the arms control process. But for the time being, Moscow seems to have given up hope of a strategic weapons agreement, because President Reagan refuses to make any concessions on Star Wars.

Daunting prospect

The second argument will be much more difficult for Mrs Thatcher to handle, because she is in a very real sense the *demander*. At the Reykjavik summit the two leaders agreed to the removal of all Euromissiles from Europe, and to the immediate start of talks on the future of shorter-range nuclear weapons. But although the Soviet Union is still talking of negotiations on shorter range weapons, it is resisting the implication that the two sets of negotiations should be intertwined.

For Nato, the prospect of a free-standing agreement on the complete elimination of all Euromissiles is daunting, because it would further emphasise Europe's vulnerability to Soviet superiority in shorter-range weapons and conventional forces. So the way Mr Gorbachev handles this issue will be a touchstone of his political intentions.

It would be extremely cumbersome to enlarge the Euromissiles talks (where agreement virtually exists already) to other missiles and to conventional forces; but no doubt compromise could be found where Euromissiles cuts, phased over several years, would be made contingent on progress in other areas. If Mr Gorbachev wants to reinforce his pacific image, he will not push his advantage too far.

The management of British science

THE THATCHER Government feels itself to be vulnerable to criticism over the alleged inadequacy of government support for scientific research in Britain. The opposition parties are likely to make some play with the issue in the run-up to a general election. Yet although a key aspect of the debate is the funding of research and development — and there is little disagreement that Britain is lagging behind its international rivals in this respect — the most useful response for the Government would be to improve the management and organisation of the country's scientific effort, so that the money is spent more effectively.

As a proportion of gross domestic product, Britain's spending on research and development, both publicly and privately financed, is similar to that of the other main industrial countries — 2.2 per cent, compared to the same figure for France, 2.5 per cent for West Germany and 2.6 per cent for Japan and the US. In absolute terms, because of its smaller economy, Britain spends appreciably less than these other countries.

In the postwar period, as a reflection of the increased importance of science and technology in business and in everyday life, all the industrial nations have increased resources for R and D. Britain's spending went up by 39 per cent, measured at constant prices, between 1965 and 1983. But the other countries raised spending faster.

Position slipping

There are other disquieting trends. Industry in Britain contributes only about two-fifths of the national R and D bill, a similar proportion as in France, but a lower percentage than in Japan, West Germany and the US, where the figures are 66 per cent, 60 per cent and 50 per cent.

According to most indicators, Britain's position in the world league table for academic research is slipping. The country's spending in this area, as a percentage of gross domestic product, dropped between 1975 and 1982. Spending per

head of population is a long way behind that in the US, West Germany and France. It is still slightly ahead of the figure in Japan, although it is likely that this country, which is stepping up expenditure on "pure" R and D, will soon overtake Britain in this respect.

Almost a third of Britain's total annual R and D budget of about \$25bn is taken up by military research. Out of the UK Government's research bill, which came to \$3.8bn in 1984-85, defence R and D accounted for slightly more than half. If military research is removed from the overall R and D tally, Britain's international position looks decidedly unhealthy.

Difficult choices

The disproportionate size of defence R and D reflects a serious weakness in the machinery of government — the inability to take a strategic view across the spectrum of scientific activity and to make difficult choices between competing disciplines and institutions, all of which have their own lobbies in industry and in government. The lack of horizontal approach to decision-making is illustrated by the interminable delays in deciding on UK spending on space science and technology, an area which straddles several government departments. Similarly, the five research councils, of which the Science and Engineering Research Council is the biggest, are largely independent bodies fighting their own battles.

The Department of Education and Science, which at least in theory is in charge of the research councils, has an advisory board to recommend how to share out the cash between these organisations. But no one has any real weight in forcing the councils to set priorities between different areas of research and to put management resources behind the disciplines that are most likely to produce good results both in terms of good science and economic benefit. In other areas, too, spending patterns owe too much to history, inertia and lobbying power. It is this organisational weakness which urgently needs to be put right.

New lights

Lucas Industries is not a place for boardroom drama, even if its pension holidays and exit from the Confederation of British Industry have raised eyebrows elsewhere. So Tony Gill was yesterday promising more of the same when he succeeds Sir Godfrey Messervy as chairman and chief executive at the end of July.

Gill has worked closely with Messervy (who will make a clean break from Lucas in the company tradition) in developing the strategy with which Lucas has grappled with its



Over 50,000 people filled Lingshille's football stadium for the funeral of four black teachers in June 1985

'Like a dream that never happened'

After a polite handshake, I was invited inside to a comfortable lounge dominated by the photograph of a strong good-looking young man of about 35 taken in a township street. I note the family resemblance.

"Yes, it is Matthew."

The Eastern Cape is rich in martyrs. Steve Biko, driving force behind the black consciousness movement of the 1970s, who was killed in police custody ten years ago, was also from this region.

How could I be helped? Well, I would like to meet what remained of the Cradock Residents Association (Cradora) and the other organisations which thrived while Matthew Goniwe and his three friends were still alive. No problem.

"Looking at all this now it seems unreal, like a dream that never happened," the young "comrades" comment quietly. I ask them what happened after the funeral.

"Early next morning they came and detained half the leadership of Cradora and the street committees. The rest went underground. No more public meetings were allowed. But we continued to meet in church halls and people's homes. About 200 were detained, mostly for about three months. Even so our community made the emergency unworkable."

"But what about the second state of emergency introduced on June 12 last year?"

"The present emergency is more effective. This time not only office bearers but school

children were taken too. Many of the under-18s have been sent to the Department of Education and Training (DET) camp near Lingshille for indoctrination. Most detainees are still inside but in January some were released. Some have become more active than before."

But as the new stormwater drains, contracts for tarmac roads and a building site for new owner-occupied houses indicate, repression is not the only weapon in the Government's hands.

Having detained the most visible community leaders, the Government is now busy up-grading the township and tackling some of the material grievances which contributed to the development of township political organisations in the first place. A similar strategy is being carried out in townships across the country as millions of rand are poured into long-neglected community development projects.

Luke is dismissive. "They've detained our leaders and now they're trying to boost their puppetry of black leaders," he says.

"To give credit to them, they are upgrading, but there is still no black council here in the township. It is being run by a white superintendent."

The state of emergency has

also put paid to building links between Lingshille and the neighbouring white town of Cradock, less than two kilometres away at the closest point.

Before the first emergency there were tentative attempts at bridge-building between the communities, an attempt led on the white side by local businessmen, but by a community organisation.

Detainees cannot destroy the organisation. The awareness remains and new leaders just take their place."

"They detained our leaders. So we sat down, analysed the situation and drew up our new strategy. We decided to train many more leaders in the structures of the clandestine street committees and continue our work of mass politicisation. Detainees cannot destroy the organisation. The awareness remains and new leaders just take their place."

Whatever the success of "comrades" around the country at keeping community organisations like those in Lingshille alive, the fact remains that the ANC's aim of turning every township into a no-go area for the authorities — which seemed feasible before the emergency — has proved a pipe-dream.

Equally clear, however, is the evidence from Cradock and other townships that blacks will never be satisfied without a political solution, which involves them in decision-making in their communities and the country at large.

On the surface, order has been restored to Lingshille. But it is a fragile order full of frustration on both sides. As I drove out of Cradock, I asked the black petrol pump attendant how things were. He looked at me quizzically and replied: "Back to normal" — then he hesitated a moment and added, "as they say."

Men and Matters

Breakfast with Lambdorff

The Flick bribery scandal cost Count Otto Lambdorff his job as West Germany's economics minister but not, it seems, his reputation abroad.

The effervescent FDP Liberal politician is in Washington visiting most of the movers and shakers in finance, trade and politics — Paul Volcker at the Federal Reserve, Clayton Yeutter, US trade representative, Senator Bill Bradley, the New Jersey Democrat and author of a new global debt relief strategy, and Senator William Roth, the key Republican backer of President Reagan's first tax cut.

Lambdorff emerged yesterday for a breakfast meeting with reporters at which he was not mentioned on issues ranging from Mr Gorbachev ("He does not just have better talk than his predecessor") to the threat of US retaliation against Japan of semi-conductors ("absolutely unjustified") and the Regan administration's fiscal 1988 budget deficit target of \$105bn ("a fairy tale").

Lambdorff's English was fluent, his manner charming, his criticism of the Kohl coalition's delay in introducing a new hefty tax cut until 1989 as fierce as ever. So impressive was his performance that nobody had the gall to ask him about the Flick scandal — though perhaps the choice of venue for the meeting said it all: the Watergate Hotel.

Screen test

The BBC, like Mr Gorbachev, is promising to be more open in future; and even the Independent Broadcasting Authority is beginning to wonder whether it should stop being so sensitive.

But the new French broadcasting regulatory body, the Commission Nationale de la Communication et des Libertés has much more radical ideas on the subject. Next Friday the Commission will hear the final submissions from the two rival candidates for a 50 per cent strike in the French first channel TF1 now in the process of being privatised.

Not only will the hearings be held in public but they will actually be shown live on television in two sessions — one from 10am to midday and the other from 3pm to 5. The two consortium leaders, François

Bonnygues, head of the large construction company, and Jean-Luc Lagardere, president of Hachette, the publishers, will vote for position.

What all this will do for the ratings of TF1 next Friday is anyone's guess but when IIVI France comes up for tender in 1988, surely Channel 4 is the place to show it.

Bill and coo

After the financial disaster of the Montreal Olympics, Calgary is obviously adopting a prudent approach to its preparations for next year's Winter Olympics.

Inquiries revealed that doves in short supply and would probably cost around C\$60 a pair. So Calgary has decided to make do with pigeons. The call has gone out to pigeon-fanciers throughout Canada to send their best 1,000 young racers for pre-Olympic training in June.

The trouble with pigeons, you see, is that they have been known to refuse to fly in very cold or inclement weather without a strong incentive. And, if they do take off, the organisers do not want them, for obvious reasons, to hover above the crowds for too long.

So a seven-month orientation course has been devised. The pigeons will be introduced to the warmth and birdseed of a custom-built loft near Bassano, 110 kilometres south-east of Calgary. Once they are familiar with such luxury, experts predict that they will not want to hang around Calgary stadium after they are released there. They will also be denied a couple of meals beforehand to help speed them on their way and to reduce the risks of them dropping in on the events.

Fit to drop

Seeking relief from the stress of low oil prices and protracted debt negotiations has brought at least one benefit for employees of Dome Petroleum, the ailing Western Canadian energy producer with debts of C\$64bn.

Dome is one of six winners of Canada's 1987 National Employee Fitness Awards, which are given to companies trying hardest to encourage fitness in

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Politics today

Quiet talk about the unthinkable

By Malcolm Rutherford

FOR A FEW hours in the House of Commons on Monday it was possible to believe that all was well with the Labour Party. It was the closing day of the debate on Chancellor Lawson's Budget.

Mr John Smith, shadow Secretary for Trade and Industry, spoke first for Labour. Mr Bryan Gould, who, nowadays, has all sorts of responsibilities for the organisation of the party as well as a hand in its economic policy, wound up.

It was not that either of them had anything very original to say. It was their off-confidence that stood out. They command the House. The Tories listened to them with a respect that sometimes seems to verge on fear. Above all, they give the impression of competence. It requires no flight of imagination to see them as senior ministers at least as effective as those who now hold office.

At the end of the debate, however, the illusion ended. For that is what it was. Very few people in the Labour Party now believe that it is about to take over the government after the general election, whatever the excellence of some of its front-bench spokesmen. The best hope for a hung parliament is Labour as the largest single party. Much of the talk, though still some voice, is about what will happen if Mrs Thatcher wins her third successive overall majority.

Yet this is not entirely a recognition of the Labour Party's decline over the years—from around 48 per cent of the vote in the general election of March 1983 to around 28 per cent in 1983. The argument has changed. It is about the possibility of Labour's recovery.

To be sure, the recovery is not generally expected to be great enough to allow Labour to win this time. But there is a hope that it will be sufficient to show that the decline has been reversed. If the party can get back to something like its showing in 1979 when it won 38 per cent of the vote and 263 of the then 635 parliamentary seats, it will be able to say that the 1983 result was an aberration. The turnaround in its fortunes will have begun at last. It

will be possible to build from there. In 1983 Labour won 209 seats out of a parliament of 605. If it can get back to above 250, it will still be able to claim to be very much in business. Anytime much less than 250, after nearly ten years of Mrs Thatcher, would surely be reckoned a disaster.

Apart from the number of seats won, there is the other question of the percentage share of the vote. Here the Liberal-SDP Alliance trailed Labour very closely last time with around 26 per cent, but only 23 seats. One recent opinion poll has already put the Alliance ahead of Labour in the percentages and it is not inconceivable that other polls will follow as the election approaches. Yet in terms of seats it is still far more likely than not that Labour will beat the Alliance hollow.

All this is described in the Labour Party nowadays as "thinking about the unthinkable".

Recognition is dawning that a divided opposition tends to keep the Conservatives in office

"which almost everyone is doing in private but seldom in public".

The trouble is that, given the assumption of a hung or a Labour majority or even of a hung parliament, there is no easy answer to what happens next. The recognition that a divided opposition tends to keep the Conservatives in office is dawning, but no one has yet decided who will be the prime mover in any further realignment. Will it be a resurgent Labour Party or will the Alliance continue to make advances? Will it be stalemate or can there be a pact?

Mr William Rodgers, a former Labour minister and one of the



Dr Owen and Mr Hattersley: who slipped away when the going became tough?

founding members of the SDP, wrote recently in the magazine, the New Democrat, of a possible triple alliance between the SDP, the Liberals, and a section of the Labour Party. "The Alliance," he said, "would consider becoming a partnership of three if a schism in the Labour Party made such a further realignment of the centre-left a possibility."

He has since shut up and says that the question should rest until after the general election.

Mr Rodgers is incidentally, the SDP candidate for Milton Keynes, a constituency that the Alliance needs to win if it is to be able to claim of being the wave of the future, just as Mrs Shirley Williams, another founding member, needs to win Cambridge. The process of any further realignment may depend quite a lot on whether those two people return to parliament. It will not look good if they are rejected by a new town in the south and a university town with a science park.

Mr Rodgers's decision to say no more for the time being, however, is a sign of how big the problem of further realignment is. Not the least of it is to do with personalities. In the same article he wrote of a group of Labour ministers who in 1979 under the banner of the Campaign for Labour Victory made the "last attempt to save Labour from the worst of itself". They included Mr. Merlin Rees, Mr Roy Mason, Mr John Smith, Mr Eric Varley and "above all" Mr Roy Hattersley.

Of that group perhaps only Mr Smith and Mr Hattersley still matter in the sense that they will have a say in the political future. But they matter a great deal. Mr Rodgers writes of them: "It is part of history that they chose to slip away when the going became tough." In other words, they decided to stay in the Labour Party.

Yet Mr Smith and Mr Hattersley could make precisely the same comment about Mr Rodgers, Mrs Williams and Dr David Owen. It was they who slipped away by going off to found the SDP.

The argument has not yet

been resolved by time, nor will

it necessarily be resolved by the results of the next general election. If the Labour Party does considerably better than in 1983 and wins upwards of 250 seats, it will be able to say that the reform process is well under way.

Mr Neil Kinnock, as leader, will have shown what can be done by standing up to the Militant Tendency and the loony left and by winning control of the party's national executive committee. It will be a matter of going on from there. Mr Kinnock, after all, is strong enough to survive an initial defeat and if he did not have the stomach for a further fight, Mr Hattersley might.

Now would a party that includes such figures as Mr Smith and Mr. Gould be negligible force. There would be a battle with the left, of course, almost everybody says that—as the left claimed that Labour lost because it had abandoned socialism. But it would not be a battle that the left would be bound to win.

On the contrary, it is more

likely that the far left would be finally routed.

The parliamentary party would assert itself. It

would seek to lead the annual

party conference rather than

be dominated by it. There

might be an emergence of

municipal socialism led by

people like Mr David Blunkett

from Sheffield and others from

northern England and Scotland

who have never succumbed to

the wilder tendencies. The

shaping of a Labour Party mark 3 could have begun. (The Labour mark 2 was what some people unkindly called the Social Democrats).

What would the Alliance do then? The first answer is that it is still hard problems of its own.

It is by no means certain that there will be a merger of the Liberal and Social Democratic Parties once the election is out of the way. Dr Owen, for one, remains very reluctant about it. Yet if there is not a merger, where does the Alliance go next? It can hardly wish to continue rather like the old Liberal Party with large, doing well in by-elections, increasing its percentage share of the vote, yet never making any real record in the constituency in terms of seats. Or perhaps it can. The real answer is that nobody knows.

It will take the election to find out.

The one new factor, discernible in the last few weeks,

is a willingness among sup-

porters of both Labour and the

Alliance to talk quietly about a possible minimum common

programme, should the election go badly for the pair of them.

The trouble is, however, that

such thinking is unlikely to

come to anything unless there

is an agreement between the

opposition parties to stand down

in favour of each other in cer-

tain constituencies. The Con-

servatives can rest easy. The

chances of that happening in

the foreseeable future are

remote, for it would mean that

Labour had thrown in the

sponge as the party of the

opposition and that the Soviet

Union is breaking from the

alliance it created in the 1930s.

Chief among them is the

enormous social change in the

country during Mr Brezhnev's

18 years in power, the signifi-

cance of which was masked by

Gorbachev's reforms after all

had dropped its hopes of taking

over that role. The deadlock

seems set to continue for a

while yet.

Meanwhile, Mrs Thatcher

seems to me to have made a

mistake in saying that the

timing of the general election

will be at least partly depend-

ent on the results of the local

elections on May 7. Local elec-

tions are notoriously difficult

to interpret. The turnout is

low and they are not held every

where. Almost inevitably, it

means that we are left

with another period of speculation

about whether the results are

good enough to justify going

over to the country in June or early

July. The Prime Minister will

look awfully foolish if the

results are bad and so will

Mr Norman Tebbit, the party

chairman. It would have been

better to have kept quiet.

Nor can one see much point

in attacking the Alliance as

it were just another brand

of socialism when manifestly

the electorates can see that it

is not. Perhaps she thinks as

I do, that the Tories will win

almost whatever happens, though it would be dishonest

not to record here that recently

I have been struck by the

latters in the Conservative

camp. They come from fears

of the Alliance.

The shift of people from

the villages to the cities, the

spread of higher education, a

rapid increase in living stan-

dards and the rise of genera-

tions which have known neither

famine nor war will all mark a

break with the past greater in

its effect on the lives of

ordinary people than the

postwar (re)structuring and

globalisation (openness) advo-

cated by Mr Gorbachev.

Lenin and Stalin created a

Communist Party and state

which in effect substituted itself for society.

Owing as much to Clausewitz

as Marx in its organisation, it

concentrated all the political

and economic resources of a

very backward country to

achieve, regardless of cost,

such ends as industrialisation

and winning the war against

Germany.

The most important reason

for believing Mr Gorbachev's

reforms will succeed is that

the most important

development in the country

has already tipped the balance

between society and state in

favour of the former. The

Communist Party under Mr

Brezhnev had already ceased

to exercise the control over

the country it possessed under

Stalin and had become more

like a Tammany Hall machine

in which resources were allo-

cated to different interest groups

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INTL. COMPANIES and FINANCE

Renault plans big AMC provision

BY PAUL BETTS IN PARIS

RENAULT, the French state-owned car group, will include a FF 1.5bn (\$247m) provision to cover its withdrawal from the US car market in its financial results for 1986.

Despite the provision for the sale of its 46.6 per cent interest in American Motors Corporation (AMC) to Chrysler, Renault still expects to report a substantial reduction in consolidated net losses for 1986 next week.

These look likely to total FF 5bn compared with a net loss of FF 10.9bn the year before. The reduction reflects a sharp improvement in Renault's overall operating performance after widespread restructuring.

Renault is also embarking on a further series of restructuring moves including the closure of a machine tool subsidiary and a small engine manufacturing company, as well as the sale of majority stakes in a car seat manufacturing concern and in a foundry business. Operations have total sales of FF 560m.

As part of group concentrating on core businesses, Renault recently pulled out of the US car market by agreeing to sell the controlling interest in AMC.

The US group has agreed to pay Renault \$200m for Renault's outstanding loans to AMC and up to \$850m for its

46.6 per cent stake. However, the amount Chrysler will ultimately pay for Renault's shares will depend on the future financial performance of AMC. For this reason, Renault has decided to make a substantial provision in its 1986 accounts to cover the AMC deal.

The latest disposal and closure of non-strategic operations involve the shutdown of the Bernard Motore small engine subsidiary with sales of FF 160m which Renault has failed to sell to Lombardini of Italy. Renault has also decided to close Renault Machines Optics (RMO) a small Paris-based machine tool subsidiary, which

employed 150 people and had sales of FF 100m.

Renault is selling control of its profitable Sotex subsidiary which makes car seats and has sales of FF 173m to the French Bertrand Faure car components group. It is also selling its Fass foundry and aluminium wheel business to Kelsey Hayes, the car components subsidiary of the US French group. Fass has sales of FF 135m a year.

Renault also expects to sell other assets. It is completing a major real estate transaction in Paris involving its headquarters which is expected to raise about FF 1bn as well as negotiating the sale of other smaller industrial assets.

Lafarge turns in
56% gain

By George Graham in Paris

LAFARGE COPPE, the French-based cement group, boosted net profits last year by 56 per cent to FF 1.15bn (\$189.5m).

Sales fell 10 per cent to FF 16.9bn but would have shown a 5 per cent rise if adjusted for the fall of the dollar and the sale of subsidiaries.

The profits improvement came mainly in Lafarge's French cement activities which more than doubled their contribution to group profits to FF 880m from FF 415m in 1985. The division is reaping the benefits of the restructuring carried out over the previous three years.

Mr Olivier Lecocq, Lafarge's chairman, said: "French could be maintained this year, barring exceptional elements, and there was a good chance of continuing to increase earnings per share in 1988 and 1989."

Concrete and related activities in North America also improved their profits by 50 per cent in dollar terms, but in French francs the increase was only 1 per cent to FF 1.95bn.

Lafarge's plaster division more than tripled its contribution to group profits to FF 272m, but losses in the sanitary products division decreased to FF 31m from FF 13m in 1985.

The other loss-making division was biotechnology, which recorded a loss of FF 11m after profits of FF 60m the previous year.

Lafarge succeeded in reducing its debt burden to FF 2.85bn at the end of 1986, a fall of FF 2.25bn or 43 per cent. Financial charges during the year were cut by 27 per cent to FF 40m.

Axel Springer tries to heal executive rift

By Guy Scott in Frankfurt

THE SUPERVISORY board at the Axel Springer Verlag, West Germany's biggest newspaper publisher, has appealed to the group's warring executive chairman and his deputy to make peace.

Tension between Mr Peter Tamm, Springer's chairman, and Mr Guenter Prinz, his deputy, over how the group should be run was very high last week, with Mr Tamm's job rumoured to be in danger. The two men have argued about Springer's efforts to break into private television.

Last Monday, the supervisory board, which makes executive appointments, is said to have told the two to find ways of co-operating with each other.

The meeting said "the supervisory board invited Mr Peter Tamm and Mr Guenter Prinz to continue and strengthen their tried and tested co-operation. The supervisory board will take part in the establishment of arrangements that guarantee that and, for itself, plans to intensify its co-operation with the (executive) board."

This was being interpreted later in the week as something of a victory for Mr Prinz. Mr Tamm now appears to be facing "intense" supervision of his board's activities.

Restructuring
by Austrian chemicals group

By Patrick Blum in Vienna

CHEMIE LINZ, Austria's state-owned chemicals and petrochemicals group, is to be restructured in a bid to bring it back into profit.

Measures are to be carried out within 20 months at a cost of about Sch 2.5bn (\$195m) will involve establishing a holding company for the group, Chemie-Linz-Holding, with four separate subsidiaries for pharmaceuticals, plastics, fertilizers and chemicals.

The pharmaceuticals company will be a joint venture with Austria Tabak, the Austrian tobacco monopoly, as provider of capital which will hold 45 per cent of the shares.

Hoechst sales decline by 11%

By HAIG SHONKMAN in Frankfurt

HOECHST, the leading West German chemicals group, improved pre-tax profits for 1986 by 1.7 per cent to DM 3.21bn (\$178.5m) despite an 11 per cent downturn in worldwide turnover to DM 38bn.

The results do not include figures for Celanese, the US chemicals concern which Hoechst bought earlier this year for \$2.85bn.

The 14.9 per cent drop in Hoechst's foreign turnover to DM 27.2bn stemmed from lower foreign currency receipts in DM terms and the effect of cheaper oil and petrochemical raw materials on chemical end-products.

Business was also down as a

result of the sale of some styrene and polystyrene activities in the US and Holland, while Hoechst AG, the West German operation, reported a 3.2 per cent drop in sales to DM 14.1bn.

However, Hoechst AG raised its pre-tax profits by 12 per cent to DM 1.82bn largely thanks to higher investment income.

Group results were also helped by the benefits of rationalization at Hoechst Corporation in the US.

The group's sales volume remained stable domestically but fell by 1.8 per cent abroad.

The Hoechst UK subsidiary plunged to a net loss of

DM 384,000 (\$1.3m), compared

with a profit of \$3.2m in 1985, writes Tony Jackson. This was mainly due to a \$4m trading loss by the Australian paint business, and a further \$4m of extraordinary costs in combining the group's two Australian paint subsidiaries. Hoechst said it expected the combined business to return to profit by 1988.

Pre-interest profits on chemicals fell from \$9.7m to \$8.6m on sales up from \$260m to \$270m. Paint profits overall—including a sharp improvement in the UK business—fell from \$2.5m to \$2.1m. The Kalle Inofix office equipment business, which has been heavily rationalized in recent years, made \$1.6m against \$1m.

Linde lifts earnings and payout

By ANDREW PESKIN in Frankfurt

LINDE, the West German engineering and industrial gases group, lifted domestic group profits sharply last year and intends to pay an increased dividend.

Profits before tax were 24 per cent higher at DM 311m (\$41.8m) with net profits at DM 106m against DM 81m.

The result was achieved on sales of DM 2.88bn, a rise of 8 per cent. Linde said it will pay a dividend of DM 12 per share against DM 11 in 1985.

For the whole group, includ-

ing unconsolidated foreign and German subsidiaries, turnover increased by 7 per cent to DM 3.9bn though without the effect of the higher D-mark the rise would have been 8 per cent.

The world order inflow at Linde, the biggest maker of fork lift trucks in Europe and the world's oldest producer of refrigeration equipment, was virtually unchanged and also totalled DM 3.9bn. Without the impact of currency changes, this would have been a 4 per cent increase.

Mr Hans Meinhardt, the chairman of the Wiesbaden-based company, said that world turnover had shown a 5 per cent improvement to DM 51bn in the first two months of 1987.

and that he expected a satisfactory profit in the whole year.

The order inflow, however, eased by 2 per cent to DM 567m, though there would have been a 1 per cent rise, if the D-Mark had not strengthened so sharply over the past 12 months.

Belgian bank
raises profit
and pays more

By Quentin Peel in Brussels

GENERALI BANK, Belgium's largest commercial banking group, increased its profits by almost 20 per cent last year, in spite of foreign earnings reduced by the weakness of the dollar and sterling.

Consolidated net profits were reported yesterday at BFr 5.9bn (\$155.7m) for 1986, compared with BFr 4.9bn the previous year.

Dividends on ordinary shares will be raised from BFr 235 to BFr 245, as announced earlier this month, a pay-out representing 50 per cent of the profits.

This announcement complies with the requirements of the Council of the International Stock Exchange of the United Kingdom and the Republic of Ireland Limited and does not constitute an offer of, or an invitation to the public to subscribe for or to purchase, any securities.



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9% per cent. Notes 1993

Issue Price 101% per cent.

Interest payable annually on 15th April

The following have agreed to subscribe or procure subscribers for the Notes:
Nomura Bank Limited

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Swiss Bank Corporation International Limited

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Application has been made for the Notes, in bearer form in denominations of £1,000 and £10,000 each, to be admitted to the Official List by the Council of the International Stock Exchange of the United Kingdom and the Republic of Ireland Limited, subject only to the issue of a temporary global Note. Interest will be payable annually in arrears on 15th April, the first payment being made on 15th April, 1988.

Particulars of the Notes are available in the statistical services of Etxel Financial Limited. Listing particulars for the Notes may be obtained during usual business hours up to and including 31st March, 1987 from the Company Announcements Office of the Stock Exchange and up to and including 10th April, 1987 from the following:

Saxtons, Turnbull & Co. Limited,

3 Moorgate Place,

London EC2R 5HR

27th March, 1987

Wood Mackenzie & Co. Limited,
100 Wood Street,
London EC2P 2AJ

INTL. COMPANIES and FINANCE

Finn Barre on Riyadh's careful development of share trading

Saudis learn from Souk collapse

SAUDI ARABIA has taken several gradual steps in recent months to facilitate domestic securities dealing. Although more measures are on the way, however, the authorities have made clear that these will stop somewhat short of a full-scale equity market.

Moves so far have been aimed at making it easier for banks to trade shares, taking over from the old system of informal brokers and thus broadening access outside the main cities. But this still involves a cumbersome process of notification and registration.

The National Centre for Financial and Economic Information, a government agency, has begun issuing a stock index, and the kingdom's 11 banks have set up a share registration company. Future developments may even include the provision of a single building to house dealers on a trading floor as such is not in progress.

According to Mr Mohammed Al-Khalil, the Finance Minister, "Having a stock market at this stage in our development would have a negative effect. It will



Mr Mohammed Al-Khalil: "Negative effect."

not help the main goal which is to encourage more money to go to industrial financing."

Another underlying concern is the Government's attitude to avoid anything similar to the Souk Al-Manakh collapse in Kuwait in 1982 which has bobbled investment there for

several years. The downfall of the Souk market stemmed from a proliferation of postdated cheques, and Riyadh will thus maintain a wary eye on the financial standing of its own securities sector as it goes beyond its infancy.

An active stock market would offer Saudi businesspeople a chance to invest locally. Further, Saudi Arabia operates under Islamic Sharia law, which forbids the taking or paying of interest. Investment in instruments such as stocks is considered completely Islamic because the risk of profit or loss is shared.

Even if the Saudi stock market is not destined to operate like Wall Street or the City in the near future, stock prices have been rising. Observers say this is due in part to higher oil prices, and part to the fact that the Government has been paying subsidies and price supports.

These are a core means of support for the large agricultural enterprises which, for example, are paid several times the world price for the wheat

they grow. But it applies in other sectors such as the electric utilities. Saudi Public Transportation Company (Sapico), for instance, gets a guaranteed 15 per cent profit from the Government.

There is new activity in the local stock market. Saudi French Bank has given shareholders a scrip issue, increasing marketability, and other banks may follow suit. Saudi Basic Industries Corporation (Sabic), the giant public petrochemicals and steel group will eventually increase private ownership from 30 per cent to 75 per cent. Saudi Advanced Industries Company was floated with a capital of SR111m (\$29.8m) to invest in high technology joint ventures.

Overall, share values have reversed a two-year downward spiral and risen 35 per cent or more in the past four months.

The big problem with the Saudi stock market remains its puny size compared with the wealth of Saudi investors. Daily volume in the 48 quoted companies currently averages some SR 25m.

Old Mutual unit shows profit on underwriting

By Our Johannesburg Correspondent

MUTUAL & FEDERAL, the South African short-term insurer, returned to an underwriting profit in the six months to December after two years of underwriting losses.

Mutual & Federal is the short-term insurance arm of Old Mutual, South Africa's largest life assured.

The profit resulted in part from a strong increase in the volume of business. Gross premiums increased to R250m (\$129.4m) from R175m and the underwriting surplus was R48.6m against a deficit of R11.7m in the previous first half and R3.9m for the year as a whole.

The interim pre-tax profit was R17.9m against R1.7m. It totalled R31.1m in the last financial year.

Net earnings rose to 27.7 cents a share from 48.8 cents and the interim dividend has been raised to 40 cents from 31 cents.

Investment chief cool on Australian share outlook

By BRUCE JACQUES IN SYDNEY

MR RUSSELL GOWARD, the former Industrial Equity chief who is now chairman of investment group Westmark, has joined the ranks of prominent share traders becoming nervous about the levels of the Australian share market.

Announcing after-tax profits of A\$36.1m (US\$24.2m) yesterday—a big lift on last year's A\$17.6m, Mr. Goward said Westmark was "happy to await the inevitable decline in the share market."

"We will become even more selective about our investments and let someone else pay today's high prices," he said. Mr. Goward's comments follow a recent statement by Mr. John Spaventa, chief executive of the spin-off Australian Steaming group, that he would look outside Australia for investment because prices were too high.

Mr. Goward, whose empire includes formerly British-controlled oil group, Charterhall, also disclosed yesterday that net assets owned by Westmark had ballooned from A\$3m to year

Ferruzzi lifts stake in Montedison

By Alan Friedman in Rome

FERRUZZI, the Italian agri-industrial concern which has been consolidating its effective control of the Milan-based Montedison chemicals group, has increased its stake from 37 per cent to 40 per cent of Montedison.

Mr. Raul Gardini, who heads Ferruzzi, confirmed that the additional 3 per cent shareholding had been acquired in recent days on the Milan stock market.

On the basis of the average Montedison share price in recent days, a parcel of such a size would have cost around L1.90bn (\$146m).

It also emerged yesterday that Montedison has boosted its shareholding in La Fondiaria, the Florence insurance group, from around 38.5 per cent to 46 per cent. This move was also accomplished at the initiative of Mr. Gardini.

Mr. Gardini, who in a separate development this week agreed to pay more than \$600m to acquire the European starch and glucose operations of CPC International of the US, confirmed that several of his senior Ferruzzi managers would be moving into key board appointments at Montedison.

On the board of Montedison itself Mr. Gardini's representatives are expected to total eight out of 16. At present Ferruzzi has two seats.

Botswana RST reduces net loss

By Jim Jones in Johannesburg

BOTSWANA RST (Botrest), the mine at Selebi Pitje managed by Anglo American Corporation of South Africa, cut metal production and sales in 1986 but nevertheless reduced its attributable loss for the year.

Nickel sales were cut to 15,858 tonnes from 17,242 tonnes, copper to 17,376 tonnes from 19,387 and cobalt to 157 tonnes from 190 tonnes. Lower nickel prices contributed to the reduced revenue of 98m pula (\$57.5m) against 120.1m pula.

Operating profits were 18.2m pula down from 45.7m pula.

The company has never been profitable and has sunk progressively deeper into debt

despite periodic financial restructuring. At the end of 1985 the accumulated loss was 1.18bn pula against 1.18bn pula a year earlier and, during the year, the company accrued an interest bill of 163.1m pula against 144.8m pula.

Unrealised profits on currency fluctuations helped reduce the year's attributable loss to 8.4m pula against a loss of 38.0m pula previously.

Management has admitted frequently that the mine was unlikely ever to generate sufficient profits to repay and service the mounting debt burden. Johannesburg mining

analysts believe the mine is kept operating and allowed to accumulate additional debt liabilities because closure might prompt the Botswana Government to take adverse action against three diamond mines and prospecting concessions in the country held by Anglo American's De Beers affiliate.

About one third of De Beers' newly mined diamonds come from the Grapa, Lefikane and Jwaneng mines in Botswana and the diamond company has extensive prospecting concessions inside nature reserves in the southern and central parts of the country.

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	Six months to 31 January, 1987	Six months to 31 January, 1986
Turnover	12,153,404	13,693,716
Pre tax profit	861,230	111,803
Earnings per share	3.61p	0.13p
Dividend per share	0.85p	NIL

"Order books remain healthy and I view the future with confidence. The Board remains committed to further expansion and will continue the search for further suitable acquisitions to supplement our organic growth."

E. B. Kirk,
Chairman and Chief Executive

NEW ISSUE

This announcement appears as a matter of record only.

March, 1987

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By Citibank, N.A. (CSS Dept), Agent Bank

March 27, 1987, London

CITIBANK

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February 1987

INT'L CAPITAL MARKETS

This advertisement complies with the requirements of the Council of The Stock Exchange.

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Application has been made to the Council of The Stock Exchange for the Bonds to be admitted to the Official List. Interest on the Bonds will be payable annually in arrear commencing 15th April, 1988.

Particulars relating to the Company and the Bonds are available in the Exetel Statistical Service. Copies of the listing particulars may be obtained during business hours up to and including 31st March, 1987 from the Company Announcements Office of The Stock Exchange and up to and including 10th April, 1987 from the Company at Brook House, 113 Park Lane, London W1Y 4AY and from:

County NatWest Capital Markets Limited

National Westminster Bank PLC

Rowe & Pitman Ltd.
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London EC2M 2PAStock Office Services
20 Old Broad Street
London EC2N 1EL

27th March, 1987

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Elders
Resources
to raise
A\$161m

By Stefan Wagstyl in London

ELDERS RESOURCES, the fast-growing natural resources affiliate of the Australian brewing combine Elders XL, is planning to raise A\$161m (US\$111.5m) with an issue of convertible loan stock.

In an announcement made after Australian markets had closed yesterday, the company also reported a threefold increase in interim net profit for the period to the end of December to A\$16.3m (US\$11.5m).

The group, which is 48 per cent owned by Elders XL, has been expanding rapidly in several directions since it was established 18 months ago - including financing, developing and operating gold mines, trading commodities and investment in natural resources, notably Australian oil and gas and gold stocks.

The company has substantial holdings in three onshore Australian energy companies - Santos, Bridge Oil and TMOC Resources. The group, which is 48 per cent owned by Elders XL, has been expanding rapidly in several directions since it was established 18 months ago - including financing, developing and operating gold mines, trading commodities and investment in natural resources, notably Australian oil and gas and gold stocks.

The company is offering shareholders A\$2.5m unconvertible, subordinated, redeemable, unsecured loan notes for every seven shares held. The yield was not known in London yesterday.

The company is paying a main annual interim dividend 3 cents. Earnings per share were 7.6 cents (3 cents). There was an extraordinary loss of \$20,000.

Barbours Bank, meanwhile,

priced a three-year A\$40m issue

for Credit Lyonnais Australia.

Dealers decided that the

strong appeal of the borrower's

name for their retail customers

would buoy up the deal, how-

ever. It was quoted at a

discount of 1% per cent on the

bid side, within its 1% per cent

range.

Barbours Bank, meanwhile,

priced a three-year A\$40m issue

for Credit Lyonnais Australia.

The deal was priced at 101.8.

It was quoted at 101.8 bid, but at lower

levels elsewhere.

Turnover was low in the

European market in response to

the initial issue of bonds over-

night. One new issue surfaced,

but this was largely preplaced

and did not trade yesterday.

IBJ International led the

deal, which marked the debut in

the Eurobond market of the

ASLK-CGKRE. The Belgian

savings bank. The 5% per cent

Y16m eight-year bond was

priced at 101.8.

Societe Generale led a

C\$100m five-year 8% per cent

issue for Montreal Trustco,

priced at 101.8. It was quoted at

99.8 bid, against 1% per cent fees.

The Eurosterling market

eased slightly, as the gilt mar-

Australian dollar deals
form focus of attention

BY CLARE PEARSON

AUSTRALIAN DOLLAR bonds formed the focus of new issue managers' attention in the Eurobond market yesterday, as these were one of the few areas where trading was brisk.

The Eurodollar market was still trading in a narrow range with retail investors absent. Recent central bank intervention to support the currency had failed to liven up the sector, with dealers still worried about the direction of the US

bond market, with a 14% per cent coupon, and 101.8 issue price. The deal was quoted at levels close to its 1% per cent fees.

Chemical Bank International met a less favourable response to its A\$100m five-year zero-

coupon bond for Nordic Investment Bank. Some dealers said that demand for zero-coupon bonds, which offer a lower yield than highly-coupled issues but have tax advantages, was limited.

The Australian dollar market, on the other hand, was still active because it has been supported recently by strong demand from West German and other Continental retail investors.

They have been attracted by the double-digit yields on these types of bonds, and the recent firmness of the Australian currency.

Three more borrowers tapped the market yesterday, following a string of deals over the last four days.

Warburg Securities led an A\$60m three-year issue for Walt Disney on terms that looked fairly tight. The coupon was fixed at 1% per cent and issue price at 101.8.

Dealers decided that the strong appeal of the borrower's name for their retail customers would buoy up the deal, however. It was quoted at a discount of 1% per cent on the bid side, within its 1% per cent range.

The company is paying a main annual interim dividend 3 cents. Earnings per share were 7.6 cents (3 cents). There was an extraordinary loss of \$20,000.

Barbours Bank, meanwhile, priced a three-year A\$40m issue for Credit Lyonnais Australia.

The deal was priced at 101.8. It was quoted at 101.8 bid, but at lower levels elsewhere.

Turnover was low in the

European market in response to

the initial issue of bonds over-

night. One new issue surfaced,

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issue for Montreal Trustco,

priced at 101.8. It was quoted at

99.8 bid, against 1% per cent fees.

The Eurosterling market

eased slightly, as the gilt mar-

ket ended the day lower. Dealers

were encouraged by the release of better-than-expected

UK balance of payments figures

for February, but election worries were reinforced by the results of the latest opinion poll.

The announcement by Standard & Poor's, the US credit rating agency, that it was downgrading debt of six US money

center bank holding companies

produced price falls in the floating-rate note market. These were limited, however, as dealers said the move had already been largely discounted by the market.

Issues for US banks initially eased by about 1% points, although they later regained some ground to end the day about 1% points lower.

In the D-Mark Eurobond market, prices rose by about 1% point, mainly encouraged by the domestic bond market which has been supported lately by heavy Japanese buying.

In Switzerland, prices rose slightly.

Oesterreichische Laenderbank announced a Sch 2bn 10-year issue of floating-rate treasury notes for Austria. The issue has an initial three-year life but the borrower has the right to make two three-year extensions and a further one-year extension in 1997.

The bond, which is likely to be increased in size, pays interest at 1% point over three-month Vienna interbank offered rate, and is priced at par. Trading begins today.

Conrail issue to raise \$1.64bn

BY WILLIAM HALL IN NEW YORK

THE US Government will receive \$1.64bn from the initial public offering of its 86 per cent state in Conrail, the North Eastern US railroad group, which was priced at \$22 a share last week.

The share sale, which began yesterday is the biggest initial public offering in the history of Wall Street and appears to have gone better than expected. The underwriters, led by Goldman Sachs & Co, had originally planned to price the stock be-

tween \$22 and \$26 per share but as a result of growing interest, helped by the buoyant stock market, the offering price range was raised to between \$22 and \$26 per share last week.

Of the 87.75m common shares being offered, \$2m are to be sold in the US and the balance overseas. The remaining 15 per cent of Conrail is owned by its employees.

Conrail was formed in the mid-1970s from the ailing

operations of the Penn Central Railroad and other carriers. It lost considerable sums in the early 1980s but over the last few years it has returned to profit. Last year it earned \$431m on sales of \$3.14bn.

Until the latest offering, the biggest public flotation on Wall Street had been the \$1.35bn issue by the Henley Group last May, followed by the \$1.25bn offering of Duff & Phelps Selected Utilities in January 1987, and the \$1.25bn flotation of Coca-Cola Enterprises in April 1986.

FT INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market.

Closing prices on March 26

	Issue	Indust.	Int'l	Yield	Change as
60 YRS STRAIGHT	Abercrombie 7% '92	200	200	9.75	-1.25
A/S Electr. 7% '92	200	200	9.75	-1.25	
A/S Electr. 7% '93	200	200	9.75	-1.25	
ABP Credit 9% '92	200	200	9.75	-1.25	
ABP Credit 9% '93	200	200	9.75		

UK COMPANY NEWS

Kwik-Fit profit soars to £11m

Kwik-Fit (Tyres & Exhausts) Holdings increased pre-tax profits from £8.6m to £11.1m in the year to February 1986. The car parts retailer and fitter also pushed turnover from £80.85m to £102.59m. Earnings per share rose from 6.01p to 8.30p.

Mr Tom Farmer, chairman, said during the year, 21 new centres had been opened and 14 refurbished. The group now has 330 stores throughout the country but Mr Farmer said there is scope for many more.

"The last estimates that have come from other market sources is that the market could be worth up to 4 billion pounds a year," he said.

Of the new shops, ten were added in the last two months of

the financial year. Another two were opened in March.

Turnover from its 41 shops in Holland and Belgium was £10m producing a pre-tax profit of about £250,000.

The year also saw the setting up of Kwik-Fit's fleet hire division, which trades through its retail outlets. Mr Farmer said above 25 per cent of cars in the UK are hired out in the US it is about 60 per cent.

Investment income fell from £1.38m to £769,000 following the disposal of properties which brought in £5.25m cash.

The tax charge rose from £1.62m to £3.48m. Gearing fell from 57 per cent to 20 per cent.

There were extraordinary items of £332,000 compared with £446,000 in 1985.

A final dividend of 1.2p is proposed making a total for the year of 2.2p compared with 1.68p in 1985.

Mr Farmer said the company had applied for a change in its listing on the Stock Exchange from motors to retailers. This was because the group has as much in common with industries like Lucas as say Safeway. But the application failed. "We are retailers. It also happens that we fit our stuff," he said.

• comment

Kwik Fit has disengaged the handbrake, revved up the engine and pressed the accelerator. Results for 1986 were above expectations and the outcome is clear. The group has found a formula that works and has no large competitors in

Speyhawk £26.3m rights and acquisition

Speyhawk, the property development group, is to raise some £26.3m by a five-for-five rights issue at 30p a share.

At the same time it is offering the 24.99 per cent minority holding in its Monet Row subsidiary from Mr Chris Kennedy and Mr Robert Maxted, two of Mount Row's directors.

Mr Trevor Osborne, chairman and joint managing director of Speyhawk, said yesterday that the issues would increase its equity capitalisation to about £100m, against some £11m when it came to the market in December 1981.

He said that the rights issue acknowledges Speyhawk's need to widen the market for its shares, and to increase its asset base.

The enlargement of the group's capital base is designed to widen the scale of its property trading operation. It intends to increase the return on selected development projects by retaining a greater equity interest.

More broadly, it expects to expand its activities both organically and by acquisition, both primarily with the aim of increasing earnings.

Speyhawk's directors say that they are currently in discussions on projects which, they believe, will further this objective. The issue of further shares as consideration.

Mr Osborne intends to remain firmly in the development/property trading arena. He said yesterday that the company was misunderstood when it bid unsuccessfully for Property and Reversionary at the end of last year.

He said that this was an attempt to capitalise on the trading potential of P & R's West End properties and not a retreat into assets.

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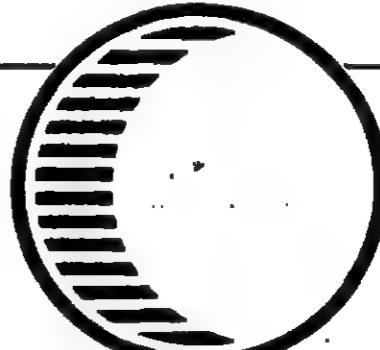
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CENTRAL
Central Independent Television plc

"Another record year"

reports David Justham, Chairman

Unaudited Results

Year ended 31 December	1986 £'000	1985 £'000
Turnover	195,178	165,046
Group profit before taxation	16,581	11,856
Taxation	(6,467)	(5,262)
Profit after taxation	10,114	6,594
Dividends paid and proposed	(4,322)	(3,136)
Retained profit for year	5,792	3,458
Earnings per share	40.0p	26.2p

The figures for the year ended 31 December 1986 have been extracted from the full accounts which have not yet been reported on by the Company's auditors and have not been filed with the Registrar of Companies.

- Turnover increased by 18%.
- Profit before taxation increased by 40%.
- Earnings per share increased by 53%.
- A final dividend of 13p per share is proposed in addition to the interim of 4p already paid, making a total of 17p compared with 12.5p for 1985, an increase of 36%.

The Annual General Meeting will take place on 21 May 1987, and copies of the 1986 Report and Accounts will be available from 30 April 1987 from the Secretary, Central House, Broad Street, Birmingham B1 2JZ.

GRANVILLE

SPONSORED SECURITIES

High	Low	Company	Gross Yield	Price Change div. (p)	%	P/E
161	118	Asa. Brit. Ind. Ordinary	7.3	4.6	5.8	
163	121	Asa. Brit. Ind. CULS	10.0	6.1	—	
40	28	Armitage and Rhodes	4.2	11.7	5.0	
80	64	BBB Design Group (USM)	1.4	1.8	17.9	
222	168	Bardon Hill Group	4.8	2.1	25.2	
112	65	Bry Technologies	1.1	4.2	31.3	
128	76	CCL Group Ordinary	2.0	2.0	2.4	
107	76	Carillion Group 11% Csh. Pl.	15.7	15.7	—	
221	119	Cartronium Ordinary	8.1	3.4	12.9	
94	50	Cartronium 7.5% Pl.	10.7	11.4	—	
125	75	George Blair	3.8	4.2	2.3	
115	57	Ind. Precision Castings	8.7	5.8	10.4	
176	118	Ints Group	18.3	—	—	
124	101	Jackson Group	6.1	4.9	8.4	
377	280	James Burrough	17.0	4.8	10.3	
100	52	James Burrough Sp. Pl.	12.9	14.0	—	
1,005	342	Multihouse NV (AmstE)	—	—	34.6	
380	260	Record Midway Ordinary	—	—	6.4	
105	85	Record Midway 10% Pl.	14.1	16.4	—	
94	67	Robert Jenkins	—	—	3.9	
74	54	Sorcarra	—	—	—	
153	57	Torday and Carlisle	5.7	3.7	9.3	
340	221	Travian Holdings	7.9	2.4	6.7	
91	42	Uniclock Holdings (SE)	2.8	3.1	16.4	
130	65	Water Alexander	5.0	3.8	12.4	
200	190	W. S. Yeams	17.4	9.0	19.3	
108	87	West Yorks Ind. Hosp. (USM)	5.8	5.8	14.3	

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Granville Davies Coleman Limited
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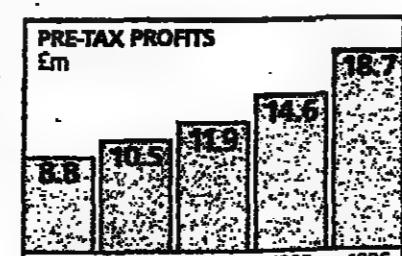
WILLIAM BAIRD

Continued growth in 1986 gives confidence for the future

Summary of Results	1986	1985
Year ended 31 December	£m	£m
Turnover	252.5	244.0
Profit before Tax	18.7	14.6
Profit after Tax	12.1	10.7
Earnings per share	42.9p	37.9p*
Dividends per share	14.805p	12.940p*
*adjusted for scrip issue June 1986		

The Chairman, Mr. T.D. Parr, CBE, reports:

- Another successful year for the Group. Baird Textiles and Darchem both achieved significantly higher profits.
- Final dividend of 9.125p per share proposed.
- One-for-three scrip issue recommended.
- Continued investment and innovation throughout Baird Textiles has led to improved productivity and profitability.
- Darchem's range of activities widened.



The Annual Report 1986 will be posted to shareholders on 29 April 1987 and copies may be obtained after that date from

The Secretary, William Baird PLC, 79 Mount Street, London W1Y 5EJ.

UK COMPANY NEWS

All-round growth boosts Croda

Croda International reported record profits in 1986 with a rise in the pre-tax figure of 18 per cent from £22.88m to £27.14m. Mr Mike Cannon, chairman, said that most operating divisions made a contribution and that trading in the present year had continued to be good.

Turnover fell from £407.15m to £342.73m following the disposal of the Premier Oils division. Earnings per 10p share came out at 15.06p (12.06p), basic, or 13.6p (10.81p) fully diluted, and the directors of

• comment

That Croda's new chief executive has a lot on his plate was clear from the large coach required to deliver the back-up management to yesterday's results presentation. With five "business" divisions due soon to replace the present four, streamlining should take priority. In trading terms chemicals gained from lower input costs, world traders from the absence of Premier Oils and rationalisation while polymers dropped marginally on the back of the weak £\$ (overall the group

suffered a £1.2m fall due to currencies). If there is a serious concern it is cosmetics and toiletries where the big houses have invaded the own label market and a major cost cutting exercise is on the cards. With gearing only 6 per cent, Croda is on the acquisition trail and could easily afford to spend up to £100m—although several add-ons are in the £10m region are most likely—building up its US and West German adhesives and chemicals activities. The shares have put on 40 per cent (to 21.5p) in six months,

Cambridge Instrument valued at £127m

By Philip Coggan

Cambridge Instrument, the scientific equipment manufacturer, is joining the main market via an offer for £127m. Around 36.25m shares are being offered, 27 per cent of the enlarged equity, at 130p each.

The group was founded in 1881 by Charles Darwin's son Horace but its recent history dates from 1979 when the National Enterprise Board brought in Dr Terence Gooding, now the executive chairman, to manage the company.

Cambridge manufactures scientific instruments, semiconductor equipment and after the 1986 acquisition of Reichert Industries, optical equipment.

For the current year ending March 31, Cambridge is predicting pre-tax profits of £7.5m, an increase of 55 per cent over the previous year. On an actual tax basis, the shares are being offered at a prospective p/e of 14.8.

Around 40 per cent of the issue is being reserved for institutional investors with another 7.4 per cent for employees and existing shareholders. The rest is being offered to the public. Under four-fifths of the shares being sold are new. Dealings are expected to begin on April 8.

• comment

After a lengthy but none too successful history, Cambridge seems finally to have been licked into shape by Dr Gooding and his eye for a good deal. It certainly worth a couple of points on the p/e ratio. But the investor does not need one of the group's scanning electron microscopes to find one or two worrying signs in the prospectus. The inability to give some indication of the profits dip in semiconductor equipment is unfortunate, although a rough estimate shows that operating profits for the combined scientific and semiconductor group will be down 15 per cent this year. Also, the company is coming to the market in the middle of the Reichert reorganisation which has given operating margins a nasty knock. Add in the prospect of a tax charge rising from 20 per cent to around 35 per cent over the next couple of years and Dr Gooding will have to show all his entrepreneurial skills to keep earnings surging ahead.

On a full tax charge, the p/e of 15 sits between the ratios of Oxford and VGC and suggests that the premium will be on the modest rather than the spectacular side.

Canning profit up by 62%

W. Canning, West Midlands manufacturer of chemicals, electronics and metals, produced a 62 per cent improvement in year-end pre-tax profits to £1.37m after a good all-round performance.

Turnover for 1986, rose almost 14 per cent from £3.65m to £2.66m.

Mr David Probert, chairman, said that gearing had risen to 54 per cent, largely because of the growth of the medical services business in the US. But the Selsdon and subsequent capitalisation of Medserv, will strengthen the balance sheet and provide greater opportunities for future growth.

Medserv returned a 62 per cent profit to £1.3m. It has restructured the loss-making Denticon group of dental laboratories, bought late in 1985, and returned it to profit.

In the metals division, John Betts Refiners continued to suffer from low silver prices. But it managed to turn a £252,000 loss in 1985 into a near-even figure of £9,000 losses for 1986 after a reduction of operating costs which included some redundancies.

The chemicals division produced a 24 per cent rise in profits to £2.17m after higher redundancy costs of £328,000 (£124,000). Strong performances in metal finishing chemicals and in the company's German operations more than offset the effect of the downturn in demand from the oil industry.

The electronic component distribution division more than doubled its profits from £24,000 to £540,000 despite a difficult year for the French market with pressure on prices and margins.

After tax of £1.32m and minorities of £7.000 (debit) (£54,000), earnings per share rose 55 per cent to 23.1p (22.2p).

The figures do not include any contribution from Davy Stockholders, the purchase of which was completed on December 31.

The directors are proposing to increase the final dividend by 5p to 4.5p, making a total for the year of 8.5p. Steel stockholders had gener-

Stewart Wrightson up despite fall in US property premiums

By Nick Bunker

Stewart Wrightson, one of the top 10 Lloyd's insurance brokers, reported 1986 pre-tax profits up 15 per cent to £12.4m, in spite of a downturn in US property premium rates and signs of rate-cutting by aviation underwriters.

The results were at the lower end of City analysts' expectations, which had ranged from £20.9m up to £23.5m. The shares fall 11p to 482p.

Stewart Wrightson forecast a further slackening of rates in US property business as insurance capacity continues to return, and a decrease in aviation will premium rates. However, big reequipping programmes by major airlines should temper the impact of falling premium rates on aviation insurance broking income.

It held expenses growth down to 12.1 per cent in 1986, aided by a fall in UK staff numbers from 2,200 to 2,100.

The cost of buying errors and omissions insurance also rose by an undisclosed figure. But the increase is understood to have been a lot less than at Sedgwick Group, the biggest Lloyd's broker, where errors

and omissions premiums doubled last year.

Profit after tax and minorities were up 14.9 per cent at £12.4m, with a tax charge of 38.5 per cent against 40.4 per cent in 1985.

Earnings per share were up 14.2 per cent at 28.04p, and the board recommended a final dividend of 8.5p per share, lifting the total 1986 dividend to 15p, an increase of 18.1 per cent.

Brokerage income—turning up 74 per cent of group turnover—grew by 13.3 per cent to £55m, reflecting an underlying 13.7 per cent rate of increase after allowing for the impact of currency movements and acquisitions. In 1985, brokerage grew by an underlying 18.5 per cent.

Stewart Wrightson increased by £1.5m its provisions against bad debts from the international insurance industry.

Investment income slipped marginally from £8.5m to £8.4m. The group's insurance companies made £4.78m pre-tax, up 6.9 per cent, mainly because of growth in their investment portfolios arising from

a big increase in business written in 1985.

• comment

Stewart Wrightson is more candid than one or two of its rivals about the broking sector's current negatives. They include faltering premium rate increases in North America, and changing terms of trade at Lloyd's of London which will cut into investment income by shortening the period for which brokers can hold premium cash.

Wrightson has some hidden positives of its own, however. Its tax charge—down from 40.4 per cent to 38.5 per cent—should fall further, not least as Stewart Smith, its US excess-and-surety lines broking subsidiary, benefits from federal tax reform. North American broking staff captured last year from C. E. Heath should start producing results in 1987 (Mr Rowland, says Big US brokers—including Rollins Burdick Hunter, Heath's long-standing Chicago partner—have inquired about channelling business his way).

Stewart Wrightson increased by £1.5m its provisions against bad debts from the international insurance industry.

Investment income slipped marginally from £8.5m to £8.4m. The group's insurance companies made £4.78m pre-tax, up 6.9 per cent, mainly because of growth in their investment portfolios arising from

Rotork rises to £6.32m

Rotork, an engineering group, lifted pre-tax profits from £5.46m to £6.32m in 1986, which Mr Jeremy Lancaster, chairman, described as no mean achievement. Group turnover was lifted from £30.81m to £32.21m.

The controls division suffered from the fall in oil price, which resulted in a sharp decline for its products. However, an increasing level of business in the water and waste treatment markets helped to redress the balance and enabled the division to again produce record profits.

North America was the major area where results did not match up to those in the previous year.

Group results had for the

Comcap moves ahead and completes venture scheme

Comcap, supplier of IBM computer equipment, boosted its pre-tax profits by 47 per cent from £25.19m to £27.83m in 1986. Group turnover rose from £53.74m to £52.47m, a jump of more than 55 per cent.

Mr Ernst Schneider, chairman, said that the year had been a record one. He also reported completion of arrangements relating to the financing of the £26m Brunel Centre development of a science park site in the London Docklands Enterprise Zone, with the subscription of a third member, MBO of Holland, to join Comcap and the British Land

Company in the joint venture company.

He said that there had been a substantial increase in activity in the group's computer business which had resulted in a 55 per cent increase in its turnover. By continuing to focus the group's attention on its traditional business of dealing in peripheral equipment and medium-range mainframes, Comcap had achieved another improvement in the gross margin to 16.8 per cent (14.9 per cent).

The group's performance in the UK and Denmark had been excellent; in Germany it had maintained steady progress for employees and existing shareholders. The rest is being offered to the public. Under four-fifths of the shares being sold are new. Dealings are expected to begin on April 8.

• comment

After a lengthy but none too successful history, Cambridge seems finally to have been licked into shape by Dr Gooding and his eye for a good deal. It certainly worth a couple of points on the p/e ratio. But the investor does not need one of the group's scanning electron microscopes to find one or two worrying signs in the prospectus. The inability to give some indication of the profits dip in semiconductor equipment is unfortunate, although a rough estimate shows that operating profits for the combined scientific and semiconductor group will be down 15 per cent this year. Also, the company is coming to the market in the middle of the Reichert reorganisation which has given operating margins a nasty knock. Add in the prospect of a tax charge rising from 20 per cent to around 35 per cent over the next couple of years and Dr Gooding will have to show all his entrepreneurial skills to keep earnings surging ahead.

On a full tax charge, the p/e of 15 sits between the ratios of Oxford and VGC and suggests that the premium will be on the modest rather than the spectacular side.

P-E International MANAGEMENT AND COMPUTER CONSULTANTS

Summary of 1986 Results	1986 £000s	1985 £000s
Fees	24,125	19,453
Profit before tax	2,220	1,324
Earnings per share	12.0p	6.6p
Proposed dividend	3.0p	1.8p
Extraordinary profit	698	—
Retained profit	1,712	510
Shareholder's funds	10,293	6,934

Extracts from statement by the Chairman, Hugh Lang:

- 1986 was another year of achievement with record results and a successful public flotation
- We ended the year with a wider spread of clients and business than ever before
- 1987 has started well, the outlook for the year ahead is very encouraging and we view the future with confidence and enthusiasm.

Copies of the full Annual Report and Accounts 1986 and of P-E's annual review *Perspective 1987*, which will be posted to Shareholders on 24th April, may be obtained from The Secretary, P-E International plc, Park House, Wick Road, Egham, Surrey TW20 0HW Telephone Egham (0784) 344111

Croda 1986 results

Another record year

	1986 £000	1985 £000
Profit before tax	27,138	22,875
Attributable profit	17,642	11,589
Earnings per share	15.06p	12.06p

- Pre-tax profits up by 18%
- Earnings per share increased by 25%
- Dividend for year up 14%. Final 5p (1985-4p)
- 1986 was a year of further achievement and progress for Croda
- The new financial year has started well

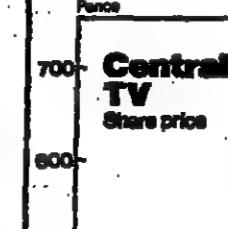


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Cowick Hall Snaith Goole
North Humberside DN14 9AA
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Central TV 27% ahead at £16m

Central

TV



Central share price overstates market disappointment that its results were not quite the spitting image of its forecast-beating metropolitan counterparts. It bore the brunt of trade press headlines doubting the buoyancy of ITV ad revenue; and share trading was even thinner than usual. In any case, Central's spell in the limelight (as Cyril Stein passed the shares to Michael Green's perhaps more active hands) had bounced its price a touch beyond the pack. With a recovery in market share, £16.5m pre-tax is a good target for 1987. The rise in earnings per share to 46p would not match last year's 58 per cent advance but the p/e of 13 still leaves room for a 10 per cent upward creep if Central is to keep pace with the sector's leaders. By no means, however, should searchers for undervalued and overlooked ITV franchise holders put Central at the top of their list.

Automated Security lifts profits 43% to £12.4m

Automated Security (Holdings), which claims to be the security company, reported a 43 per cent increase from £8.1m in pre-tax profits to £12.4m in pre-tax profits for the year to 30th June 1986.

Mr Tom Buffet, the chairman, said that he strongly believed that the potential for the core business at Modern Alarms had never been better. The factors influencing market growth had been greatly enhanced by the renewed initiatives of Government, police authorities and insurers to encourage proper security measures for the protection of private property. Modern Alarms was in an excellent position to take full advantage of the opportunities those factors presented.

In other areas of operation Mr Buffet said that the ASH (12.77p).

Brake Bros. plc

PRELIMINARY RESULTS
for the year ended 31st December 1986

Strong growth in sales and storage capacity produce record results

William Brake, Chairman

(unaudited)	1986 £000	1985 £000	UP
Turnover	75,974	57,781	31%
Profit before tax	5,634	2,738	105%
Earnings per share	10.02p	4.89p	105%

UK COMPANY NEWS

هذا من الخبر

HALF OF PROFITS FROM AEROSPACE ON 19% OF TURNOVER
Lucas improves 5% to £40m

BY CLAY HARRIS

Lucas Industries, motor components and aerospace group, increased its interim pre-tax profits by only 5 per cent to £40m (£38m), at the low end of market forecasts. Its shares lost 22p to 571p yesterday.

The company also announced that Sir Godfrey Messervy, chairman and chief executive since 1980, would retire in July at the end of the financial year. He will be succeeded by Mr Tony Gill, group managing director and deputy chairman.

Mr Gill in turn will be replaced by two managing directors, Mr Alan Williams for aerospace, Mr Bob Dale for automotive operations. Each will be chairman of all subsidiary companies in his division.

In the six months to January 31, aerospace contributed nearly half of pre-tax profits on less than 19 per cent of group turnover.

Over which rose by 4 per cent to £82.5m (£79.8m). At £18.5m and agricultural tractors and £15.5m, aerospace profits were barely behind the £18m market.

Any activities that could not be made profitable and internationally competitive would be put into joint ventures, said in the last results closed.

The benefits of restructuring should come through in the next financial year, Mr Gill said.

On the automotive side especially, Lucas expected additional progress from higher-value products such as its anti-lock braking system, petrol injectors and engine management systems like that designed for Jaguar's XJ40 model.

Within automotive, UK sales fell by 14m to £282m and the group's car division, up from £55.5m, despite higher redundancy costs. Profits improved to £13.5m (£10.2m) elsewhere in

Europe but were more than halved to £6.3m (£12.8m) in the rest of the world, reflecting petrol injector start-up costs in the US and difficult trading conditions in South America.

Lucas is spending £30m annually on research and development and £60m on training and retraining, for a total of more than 8 per cent of turnover.

An increased tax charge of £10.4m (£7.1m), reflecting higher payments in West Germany and France, reduced pre-tax profits by £10.4m (£30.9m). After minorities of £1.5m (£2.4m), attributable earnings of £29.8m (£30.9m) created earnings per share of 21.9p (26.9p). The exception was plastics and tapes where sales fell

See Lex and
Men and Matters

Brown Boveri
second half
below target

Tighter margins and higher costs left second half profits at Brown Boveri Kent (Holdings), industrial instrument manufacturer, slightly below expectations at £5.35m, against £5.28m, but overall 1986 taxable surplus increased by nearly 10 per cent to £9.65m.

Because of reduced investment in the oil and its related industries, and to more intense competition that resulted, orders were down marginally compared with 1985, but turnover expanded by 16 per cent from £118.37m to £137.2m.

The directors pointed out that in contrast to the previous year, exchange rate fluctuations had no detrimental effect on 1986 consolidated results.

Highest tax charges, as a result of increased dividends on the enlarged share capital from last year, right issue and a rise in overseas profits had a moderating effect on net profits, the directors stated, which compared with 1985, rose by 4.4 per cent to 56.8m.

The dividend is stepped up from 3p to 3.5p with a final payment of 2.5p.

The directors said that funds raised from the £8m issue would enable the group to actively pursue plans to expand the business through market development.

Molins ahead at £9m pre-tax

AS EXPECTED, tobacco machinery profits of Molins were lower in the second half of 1986, but overall group turnover came through ahead from £81.5m to £86.5m pre-tax. Profits at half-year amounted to £4.8m, against £5.5m.

Market conditions, in every sector of the group's business, were currently very difficult, directors stated, and were likely to continue to be through 1987. However, they were optimistic about prospects for the tobacco machinery division, reflecting the successful launch of two new products, although the normal delay in building up volume orders for new equipment would make the current year a difficult period.

Group sales for 1986 totalled £122.5m compared with £116.3m, up between tobacco machinery (£7.6m) and corrugated board (£11.9m) and corrugated board (£11.9m).

Molins has something of a

Europe, within which competition for business kept selling prices and margins unusually low, the directors said.

Commenting on new developments in the group, the directors pointed out that the advanced technology unit at Warwick University Science Park made a significant contribution to the group's new product development programme, including an electronic management system for tobacco machinery.

They added that Mocean agreements under Molins' £10m 24 patents with General Motors and Caterpillar, and other licences shortly to be completed, would contribute to 1987 and to subsequent years' profits.

After tax of £3.5m (£2.5m), earnings per share were given as 19.1p (19.2p), while the dividend is stepped up to 8.7p (7.5p) with a final payment of 6.5p.

• COMMENT
Molins has something of a

John Jacobs profits slip back

John L Jacobs, shipbroker and owner, saw profits drop from £1.51m to £84.000 during 1986 on turnover which moved up from £1.75m to £2.02m.

Administration expenses rose from £223,000 to £85,000 and included a £223,000 paid to past

directors in settlement for termination of service agreements and payments of pension in respect of past service.

Earnings per 20p share were 3.85p (4.25p) and the proposed final dividend of 2.5p (2.25p) makes a total of 3.8p (3.6p).

Metal Closures Group

METAL AND PLASTIC PACKAGING PRODUCTS,
PACKAGING HANDLING SYSTEMS

Preliminary Announcement of Results
(unaudited)

Year to 31st December, 1986

	1986 £m	1985 £m	% change
Turnover	82.5	83.7	-1
Profit before taxation	4.9	3.8	+28
Earnings applicable to ordinary shareholders (excluding extraordinary items)	2.3	1.7	+32
Extraordinary items after taxation (see note below)	6.5	(2.0)	
Earnings per share (excluding extraordinary items)	11.0p	8.3p	+33
Final dividend	5.2p	4.5p	+16

The Chairman, Mr. Peter Smith, O.B.E., reports:

- The 1986 results reflect an accelerating recovery in profitability.
- Proposed 1-for-5 scrip issue. Board forecast that, in the absence of unforeseen circumstances, the level of dividends would be maintained on the enlarged capital.
- Net indebtedness of only 3% of shareholders' funds provides a sound platform for growth.
- 1987 order books much healthier than for corresponding period of 1986.
- Future potential £7 million gross receipt from sale of land, subject to grant of outline planning permissions.

Note:- Extraordinary items include the net surplus on the sale of the London Colney site of £7.6 million (net of associated taxation and related costs). This gain was substantially reflected in the 1986 revaluation reserve.

Copies of the Annual Report and Accounts 1986 which will be posted to shareholders around 16th April 1987, may be obtained from the Secretary, Metal Closures Group plc, P.O. Box 32, Bromford Lane, West Bromwich, West Midlands, B70 7HY.



PACKAGING FOR THE FUTURE

The foregoing financial information does not amount to full accounts within the meaning of Section 254 of the Companies Act 1985. Full accounts for 1986 with an unqualified audit report have been filed with the Register of Companies.

Smith &
Nephew
advances
to £88m

Smith & Nephew Associated Companies, the medical and healthcare company which produces Nivea and Eucerin, produced a 12.9 per cent increase, from £76.6m to £88.2m in pre-tax profits for the 53 weeks to January 3 1987.

Smith & Nephew, publishing of the Daily and Sunday Express and the Star, boosted its pre-tax profits by 8.2 per cent to £56.8m after good performances from its regional newspapers, magazines and retail news shops.

The group plans to seek a listing on the US listed securities market by obtaining a National Market System (NASDAQ) quotation and an associated ADR issue, said Mr David Stevens, chairman.

Total sales of £44.7m to £50.4m, with medical and healthcare products accounting for just over 50 per cent. Sales in personal hygiene, toiletries, medical and other textiles all showed some improvement as did profit margins.

This was due to the number of new shares issued when Fleet Holdings was acquired in October 1985, and the fact that the benefits of rationalisation at Express Newspapers took effect only in the second half, said Mr Stevens.

The increase in the final dividend from 10p to 10.5p was modest but prudent in the context of reduced earnings and the need to increase dividend cover.

"I am confident that there will be a good improvement in earnings this year and further dividend growth," he said.

United's national newspapers quadrupled profits to £13.8m, while its regional newspapers

United Newspapers boosts
profits by 62% to £57m

United Newspapers, publisher of the Daily and Sunday Express and the Star, boosted its pre-tax profits by 8.2 per cent to £56.8m after good performances from its regional newspapers, magazines and retail news shops.

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United's national newspapers quadrupled profits to £13.8m, while its regional newspapers



Mr. David Stevens, United chairman: confident of improvement

produced £10.3m, almost 64 per cent higher.

Advertising periodicals improved by 42 per cent to £11.8m and magazines from £2.42m to £2.57m. The retail division rose from £880,000 to £1.6m, helped by the acquisition of more retail outlets.

Total UK trading profit more than doubled to £4.7m.

United's news division, United's news transmission

company, increased dollar profits by a third in an intensely competitive market, said Mr Stevens.

Miller Freeman Publications, the west coast magazine company, increased its dollar profits by 55 per cent helped by acquisitions. Gralla Publications maintained its profits. Total trading profit for the US rose by nearly 14 per cent to £15.47m.

The reorganisation of the group following the absorption of the Fleet companies was completed early in 1986.

"The potential contribution to profits from the national newspaper division is substantial," said Mr Stevens.

The departure of 2,127 regular employees and the elimination of 1,628 casual shifts had been negotiated and completed according to plan.

"Active consideration is being given to the printing requirements of Express Newspapers and an announcement will be made shortly," said Mr Stevens.

Tax rose from £11.23m to £19.3m. Extraordinary items of £30.3m (£1.43m loss) reflected the sale of United's holdings in Yorkshire TV and TV-am, the sale of property, and profits on investments.

All-round progress boosts Baird

William Baird, a textile and engineering group, lifted its pre-tax profits from £14.55m to £18.65m in 1986 as both its main areas of interest, Baird Textiles and Darchem, boosted operating profits.

Group turnover rose from £244.02m to £252.51m, with Baird Textiles contributing £17.16m (£16.16m) and Darchem contributing £7.53m, down slightly from its record of £75.87m last time.

Baird Textiles made operating profits of £15.45m (£15.13m) and Darchem made £5.94m (£5.1m). Investments

chipped in with £876,000, down from £974,000.

The proposed final dividend of 9.15p, up from an adjusted 7.81p, makes a total of 14.8p for 1986.

Mr Donald Parr, chairman, said turnover in the textile business had been affected by the poor spring weather but had improved in the second half along with a small improvement in margins. Manufacturing activities had been improved with the help of investment in computer-controlled equipment.

The division had acquired

£1.25m, almost 64 per cent higher.

Advertising periodicals improved by 42 per cent to £11.8m and magazines from £2.42m to £2.57m. The retail division rose from £880,000 to £1.6m, helped by the acquisition of more retail outlets.

Total UK trading profit more than doubled to £4.7m.

United's news division, United's news transmission

increased in group sales. Interest paid took £400,000 (£282,000).

He said that in 1985 the tax charge had been reduced by a write-back of £1m from the deferred tax reserve. After adjusting for this, the consolidated profit after taxation showed a 6.4 per cent increase.

Tax charges came to £1.78m compared with the 1985 figure of £732,000 while earnings per share fell from 31.8p to 25.2p.

He said that strong growth and currency fluctuations had combined to produce the

New-style Asset Trust above £1m

Asset Trust, which during the year changed to a fund management business, reported pre-tax profits for 1986 of £1.04m on turnover of £1.42m. In the previous nine-month period the company had profits of £308,752 on turnover of £27.51m to £29.3m.

The company changed its status following the acquisition of Guildhall Investment Management in January 1986. Asset also bought Heritable Investment Management in August. Both have been accounted for using merger accounting principles.

Directors reported at the end of the previous period that the changes were being made to take advantage of Big Bang.

Tax took £367,449 (£15.224) and there were 1,000,000 shares of 58.00p leaving profit for the year of £670,000 (£194,000).

Earnings per 10p share were 4.88p (1.41p), basic of 4.07p (1.19p) fully diluted. Directors are recommending a final dividend of 2p (0.25p), giving a total of 3p (0.75p).

The group, founded by Mr Andrew Lloyd Webber, the composer, lifted turnover from £27.51m to £29.3m.

In the US, Cats and Starlight Express continued to perform strongly while the Phantom of the Opera established itself as a phenomenon but was not expected to make a significant contribution to profits in the current financial year.

After tax charges of £67,900 (£801,000), earnings per share worked through at 14.3p, up from 12.3p last year. The declared interim payment was lifted from 12.3p to 14.3p.</p

COMMODITIES AND AGRICULTURE

Tony Hawkins on prospects for Zimbabwe's tobacco auctions

Gloomy smoke signals for Harare

ZIMBABWE'S FLUE-CURED tobacco auctions open here next Tuesday amid expectations of lower leaf prices and difficult trading conditions. With Zimbabwe's balance of payments undergoing severe strain—debt-service payments will absorb more than 30 per cent of export earnings this year—the auctions assume greater importance than ever since tobacco is the country's main export, earning some \$360m last year, more than a fifth of merchandise export revenues.

Because of last year's buoyant leaf prices—on more than 18 per cent in local currency terms and 13 per cent in US dollars—and the squeeze on farm profitability in other crops, especially maize, the area planted out to flue-cured leaf this season was raised 20 per cent to 65,000 hectares. As a result the industry is expecting a crop of around 14,000 kg—22 per cent higher than last year.

Indeed the crop would have been substantially larger—had it not been for the six-week spell of very hot, dry weather that broke this week when welcome rains fell in some tobacco growing areas. Crop yields declined during the drought and both buyers and growers say leaf quality has suffered.

The much larger crop with more low quality tobacco is coming on to the floors at a

time when both supply and demand factors are less favourable than for some years. On the supply side the main change has been the recovery in Brazilian output after last year's drought. Brazil's production, which fell 15 per cent to 200m kgs last year, is estimated to have increased 20 per cent to 240m kgs in 1987, and the quality is said to be the best for at least four years.

At the same time, the US Government has accelerated the rundown of its leaf stockpiles to the point where, in some cases, manufacturers are being offered discounts of as much as 90 per cent on prices, thereby increasing cost-consciousness among manufacturers at a time when demand is stagnant if not declining, in most industrial economies.

Nevertheless, buyers say that prices for high quality leaf may be maintained or even increased this year. Lower qualities, however, are likely to be down significantly in price from 1986, thereby dragging down the average. Given the free market nature of the tobacco auctions, price takers are notoriously unpredictable but the consensus at present is that the seasonal average will fall by some 15 per cent to around 267 Zimbabwe cents a kg (163 US cents).

It is still unclear, however, just how seriously the crop has been affected by the drought. This week's rains could improve the late-planted crop thereby reducing the low quality ratio to some extent.

A second crucial imponderable is the exchange rate. Currency depreciation has played a vital role in improving the earnings of the country's 1,550 flue-cured leaf producers. Since official independence in 1980 the local currency price of tobacco on the auction floors has almost quadrupled while the US dollar price has risen only 50 per cent and last year was 28 per cent below its 1981 peak.

The Zimbabwe dollar won some 20 per cent against a basket of currencies last year, but most tobacco is traded in US dollars.

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This week's rains could improve the late-planted crop thereby reducing the low quality ratio to some extent.

tax on Zimbabwe leaf. This is likely to reduce exports to South Africa—Zimbabwe's fourth largest market, after Britain, Belgium and the Netherlands. Significantly, leaf from Malawi—which is on better terms with Pretoria—is exempt from the tax.

There is also some anxiety about the attitude of the banks, which appear more cautious than hitherto about lending to merchants for tobacco purchases, reflecting their concern about the likely future trend in leaf prices.

Despite these problems, tobacco will remain the country's chief export, with foreign sales in excess of \$250m annually. The main importer of Zimbabwe tobacco is the UK which last year took 16 per cent of the crop while about half was sold to EEC countries. Grower income, which totalled some \$23.8m (US\$21.6m), is unlikely to increase significantly in price from 1986, thereby dragging down the average. Given the free market nature of the tobacco auctions, price takers are notoriously unpredictable but the consensus at present is that the seasonal average will fall by some 15 per cent to around 267 Zimbabwe cents a kg (163 US cents).

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ZIMBABWE TOBACCO GROUP

Volume (kgs) Value (US\$)

1986 115m 275m

1987 108m 180m

1988 120m 192m

1989 94m 172m

1990 97m 182m

1991 70m 182m

1992 123m 153m

LONDON MARKETS

THE LONDON Metal Exchange copper market continued this week's solid performance, with the cash price rising £1.50 to close at £944 a tonne. That rise, which on Wednesday's £16.50 fall, which had, itself, wiped out Tuesday's £17.50 rise, was the third consecutive day of price gains. The justification for the market's extraordinary behaviour has been the ebbing and flowing of concern about an approaching supply squeeze, which has been reflected in the alternate widening and narrowing of the cash premium over the three month position (known as the backwardation because it is the reverse of the usual cash discount). Although moving in the same directions as the cash quotation, the three month price has been much less volatile with daily movements of £2 or £3 a tonne. Apart from supply concerns in the aftermath of the protracted closure of Ascaso's Horne, Quebec, smelter the squeeze fears have led to a reduction of the heavy copper content of the grants of power to the grantees of the market at the end of March and April. If the market holds at current levels these options will be opened and the grantors will have to cover by buying on the LME. Many have already done so and that has contributed to the recent sporadic rises.

LME prices supplied by Amalgamated Metal Trading.

ALUMINIUM

Official closing (am): Cash 380-7

three months 302-3 (380-7)

settlement 357 (380-7). Final Karb Close: 378-2. Turnover: 15,600 tonnes.

Unofficial + or - £ per tonne

Cash 380-8 + 7.5 380/395

3 months 329-800 + 3.5 329/365

Settlement 357-2 + 3.5 357/375

Turnover: 15,600 tonnes.

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Settlement 357-2 + 3.5 357/37

FOREIGN EXCHANGES

Pound up on trade figures

STERLING BOUNCED back from early lows after better than expected trade figures. Early trading had seen the pound lose ground as the market reacted to the latest opinion poll which showed an improved performance by the Alliance party.

Traders were also expecting UK trade figures to show a visible trade deficit of up to £1bn but news of a £224m deficit and a current account surplus of £276m were both much better than even the most optimistic forecasts. Consequently sentiment improved and demand for sterling increased as speculators attempted to cover short positions. With exports rising to a record level and demand for Government stock picking up, there were renewed calls for a cut in UK clearing bank base rates.

The pound's exchange rate index had shown a weaker trend to start with as the market became a little nervous about the trade figures. The opening session was 72.0 down from 72.1 and it then ended a low of 71.8 just before the figures were announced. During the afternoon it recovered to finish unchanged at 72.1. Against the dollar it finished at 1.4980 and against the D-mark at 1.8260. Elsewhere it finished at Y230.50 and SFr 2.45, both unchanged from Wednesday and FFr 2.77 compared with FFr 2.7625.

The dollar finished towards the day's lows despite the recent

intervention by central banks. Comments by a US official claiming that West Germany and France had not kept their side of the bargain were seen as a sign that the authorities were about to let the dollar fall. Many traders had expected the dollar to fall anyway and took these comments as an excuse to unwind dollar positions.

The dollar touched a high of DM 1.80 against the D-mark before coming back to close at DM 1.8275 compared with DM 1.8265 on Wednesday. Against the yen it finished unchanged at Y148.10. Elsewhere it closed at FFr 0.7650 and SFr 1.5240. The Bank of England figures, the dollar's exchange rate index was unchanged at 102.5.

D-MARK—Trading range against the dollar in 1986-87 was 2.7120-7.18. February average 1.8234. Exchange rate index 147.90 against 144.40 since January.

There was no intervention by the Bundesbank at yesterday's fixing in Frankfurt when the dollar was fixed at DM 1.8268 compared with DM 1.8263. There were a number of factors affecting the dollar, it finished at 1.4980.00 compared with Y148.35 and DM 1.8260, unchanged from Wednesday and FFr 2.77 compared with FFr 2.7625.

The dollar finished towards the day's lows despite the recent

were being digested the dollar remained within a very narrow range.

A sharp improvement in West German trade figures to a surplus in February of DM 6.6bn on the current account compared with DM 4.8bn in January and a visible trade surplus of DM 10.4bn compared with DM 7.2bn for the same period, appeared to have little effect while the threat of further central bank intervention was sufficient to stop speculators from pushing the dollar weaker.

However, dollar sentiment remained bearish.

Long term gilt futures were particularly active, with a record 4,200 contracts covered with the previous 4,267 on March 18. Total trading in futures and options on gilt futures was a record £62,000, against 76,027 on March 18.

Flushed with success at forecasting the March rally in the Today

newspaper, the market also began to believe rumours that the survey in today's Daily Telegraph would be good for the Alliance, but unwilling for financial markets to believe for an overall 'Very majority' in the next parliament.

Dealers appeared to get wind of the March poll on Wednesday afternoon, and regarded the threat of a hung parliament as worrying to a technically overbought market. The published result of the survey provided no reassurance, and left the market nervous that today's poll in the Telegraph would undermine recent confidence about another

period of Conservative government. The long term gilts weaker at 124-16, and continued to lose ground as sterling declined, before publication of the February UK trade figures. The trade balance was much better than expected. A visible trade deficit of up to £1bn had been forecast, and dealers were surprised at the shortfall of only £224m, and the current account surplus of £276m.

Long gilt futures rose to a peak of 125-12 on the trade news, but then fell back to close at 124-20 for June delivery, compared with 125-10 on Wednesday.

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General Appointments

FINANCIAL CONSULTANT

The London Fixed Income Unit of a major international investment group requires an experienced Financial Consultant NYSE registered, aged 30-35 and educated to MBA standard, able to act as adviser to major accounts in the Middle East, represent the Firm's financial products and develop new business. Minimum five years business experience gained in U.S./Middle East financial environment with expertise in multi-currency fixed income/sales marketing, risk arbitrage, interest rate swaps and financial analysis. Fluent Arabic essential. Salary commensurate with experience.

Write Box A0471.

Financial Times
10 Cannon Street,
London, EC4P 4BY.

Company Notices

SOCIETE
GENERALE\$US 300,000,000
FLOATING RATE
NOTES DUE 1996

For the six months, March 16, 1987 to September 15, 1987, the rate of interest has been fixed at 6 1/332% P.A.

The interest due on September 16, 1987 against coupon nr 2 will be, for the denominations of \$US 10,000, \$US 327,43 and, for the denominations of \$US 100,000.

\$US 3,274.31 and has been computed on the actual number of days elapsed (184) divided by 360.

THE PRINCIPAL
PAYING AGENT
SOCIETE GENERALE
ALSIACIENNE DE
BANQUE

15, Avenue Emile Reuter
LUXEMBOURG

NOTICE OF PREPAYMENT
PROVINCE OF QUEBEC
94% 1979/1994 UA 40,000,000

Persons to whom "Prepayment" of the bonds is being offered, the Province will prepay, on May 6, 1987, the total amount remaining outstanding, less the principal amount, together with accrued interest (i.e. UA 3% per annum) of UA 1,000,000 from January 17, 1986 to the date of redemption.

Bonds with serial coupon are discounted 17, 1987 and following attached. Interest will cease to accrue from May 6, 1987. Luxembourg, March 27, 1987.

The Fiscal Agent
KREDITERBANK
S.A. Luxembourg

CREDIT FONCIER DE FRANCE
FLOATING RATE NOTES 1997

In accordance with the provisions of the Notes, notice is hereby given that on March 26, 1987, the interest amount per US\$10,000 to be paid on April 23rd, 1987 is US\$327,43 Unfixed on the Notes in accordance with the terms of the Note and the terms of the Note.

BANQUE NATIONALE DE PARIS S.A.
Reference Agent

March 26, 1987

Obituaries

HAROLD B. NEIL On March 24, in his 71st year, after a distinguished career, Peter Neil, previously chairman of the board of the Bank of America, husband of Jenny and devoted father of Sarah, Kate and Charles, died in his sleep at his home in New York and is survived by his wife, Jenny, and his children, Sarah, Kate and Charles. A personal and true friend, he will be missed by all who knew him. Services will be held at the Seaward S. Stone, Palmer Green, N.J., and donations will be given to Imperial Cancer Research Fund, Basingstoke, Ian Field.

Clubs

Holiday and Travel Advertising

is published on

Wednesday and Saturday

For details of Advertising Rates contact:

Deirdre Venables, Financial Times, Bracken House,
10 Cannon St., London, EC4P 4BY,
Telephone: 01-248 8000, Ext. 2221.

\$ WORLD VALUE OF THE DOLLAR

BANK OF AMERICA GLOBAL TRADING ECONOMICS DEPT., LONDON

The table below gives the rates of exchange for the U.S. dollar against various currencies as of Wednesday, March 25, 1987. The exchange rates listed are mid-rate between buying and selling rates as quoted between banks, unless otherwise indicated. All currencies are quoted in foreign currency units per one U.S. dollar, except in certain specified areas. All rates quoted are indicative. They are not based on, and are not intended to be used as a basis for, particular transactions.

Bank of America NY & SA does not undertake to trade in all listed foreign currencies, and neither Bank of America NY & SA nor the Financial Times assume responsibility for errors.

Bank of America Global Trading, London, New York, Tokyo, San Francisco, Los Angeles, Toronto.

24-hours a day trading capability.

Enquiries: 01-634 43605. Dealer 01-236 9861.

ECU-SUS1,13805 SDR-SUS1,27671
As of March 25, at 11.00 a.m.

3 months 6 months
Eurodollar Libor: 6 1/2 6 1/2
Short: 6 1/2 6 1/2

THREE-MONTH COMMERCIAL BANKS 100% of 1987

U.S. TREASURY BILLS (1987) \$10,000,000 Bonds of 100%

U.S. TREASURY BONDS (1987) \$10,000,000 Bonds of 100%

U.S. COMMERCIAL PAPER (1987) \$10,000,000 Bonds of 100%

UNIT TRUST INFORMATION SERVICE

UNIT TRUST INFORMATION SERVICE

Europax Investments Ltd
 1 Aerial Street, Douglas, Isle of Man
 HJK Accountants Ltd
 Eurotax Inc. No. 24 100-302 0727 0122
 Eurotax Inc. No. 24 100-302 0727 0122

LONDON SHARE SERVICE

LONDON SHARE SERVICE

AMERICANS

Continued on next page

ANK AND O'SEAS TERLING ISSUES

Price
E
-
+ or
-
Mr. %
Over

Money Market Bank Account

Money Market Trust Funds

Oppenheimer Ave, London	01-636 6211	Oppenheimer Ave, London	01-636 6211
Invest. Fund	10407.01	10407.01	10407.01
		Charities Aid Fdtn Money Mgmt	
		State Mkt. State Co. Households, EC3	
		CAPFCAI Call Fund	0.55
		CAPFCAI Long Fund	0.76
			7.24
		The Charities Deposit Fund	
		2 Fife Street, London EC2Y 5AD	
		Deposit	10.23
		10.23	10.23
		The Money Market Trust	
		53 St Victoria St, EC4H 4ST	
		Call Fund	0.55
		7-day Fund	0.46
		7-day Fund	7.24
		7.24	7.24
		Oppenheimer Money Management	
		66 Castle St, EC4H 1AE	
		Call Fund	0.53
		7-day Fund	0.57
		Dollar	0.94
			2.52

LONDON STOCK EXCHANGE

Account Dealing Dates
Offer
First Declar- Last Account
Dealing Date Dealing Date
Mar 9 Mar 19 Mar 29 Mar 30
Mar 23 Apr 3 Apr 13
Apr 6 Apr 23 Apr 24 May 5
* New time dealings may take place
from 9.00 am two business days earlier.

The UK Government bond market suffered a bout of selling yesterday, when worries over the latest public opinion polls outweighed the benefits of highly satisfactory UK trade statistics. Prices for conventional Gilts, having rallied on the trade figures, fell back later as investors switched into the index-linked market's election hedge.

Both market sectors opened lower following publication of the latest poll, which showed growing support for the Liberal-Alliance, thus opening up the prospect of a hung Parliament should an early election be proposed. But equities soon rallied, led by a favourable response from oil stocks to British Petroleum's plan to acquire the outstanding equity in Standard Oil for \$4.4 billion, which the City regarded as a vote of confidence in higher oil prices.

Mid-session, the stock market had struggled into plus territory, helped by UK trade figures showing stronger exports. But the late weakness in Gilts, accompanied by hints that another opinion poll, confirming the Liberal-Alliance progress, would be published this morning, held equities back.

The FT-SE 100 Index, down 21 in early trading, ended the day a net 5.1 lower at 2037.8, with the FT ordinary index 8.1 lower at 1614.9.

In addition to strong gains in British Petroleum (13m shares traded) and Shell, there was a further tone in such export stocks as Jaguar and Imperial Chemical Industries.

Pharmaceuticals weakened, although the City took a cautious view of reports that the UK Government had considered expelling a Japanese bank from London as a result of the row over trade barriers.

Wallace gave ground sharply in relative terms and Glaxo also shaded lower. Consumer stocks fell back as the election worries prompted profit-taking. But across the broad range of industrial stocks, losses were small.

Gilt-edged stocks took a heavy tumble at the opening as traders studied the opinion poll results, and losses soon ranged to 1% at the London end, and settling from the domestic institutions.

But the fall was abruptly reversed after the trade figures announcement, and losses had been almost completely recovered when the market was hit by switching operations—out of the conventional long dates, which ended a net 5% off, and into the Index-linked stocks which closed with gains to 1%.

The late downtown was disappointing for the market, which took a very bullish view of the trade figures. The switching came mostly from domestic sources.

Index-linked Gilts rise on election hedging while equities recoup early losses

Standard Chartered followed Wednesday's rise of 20 with a fresh gain of 17 at 816p as takeover speculation intensified; rumours of a bid from Lloyds or that Mr Robert Holmes a Court had brought Mr Tan Sri Khoi Tech Puat's 6.28 per cent stake prior to making a full-scale offer for Standard accompanied the price movement. Elsewhere, around 10m TSB shares changed hands amid growing belief that the banks is on the verge of making its first major acquisition since its successful flotation last year and the close was a penny dearer at 85p, after 85p. Lloyds broker Hogg Robinson were touted as a possible TSB target and moved up a couple of pence to 82p. Elsewhere, Morgan Grenfell succumbed to renewed profit-taking and dropped 9p fresh to 83p, but Brown Shipley, at 83p, were unmoved by the announcement that Invest International SA had sold its entire 9.58 per cent stake in Standard Oil for \$4.4 billion, which the City regarded as a vote of confidence in higher oil prices.

Mid-session, the stock market had struggled into plus territory, helped by UK trade figures showing stronger exports. But the late weakness in Gilts, accompanied by hints that another opinion poll, confirming the Liberal-Alliance progress, would be published this morning, held equities back.

Both market sectors opened lower following publication of the latest poll, which showed growing support for the Liberal-Alliance, thus opening up the prospect of a hung Parliament should an early election be proposed. But equities soon rallied, led by a favourable response from oil stocks to British Petroleum's plan to acquire the outstanding equity in Standard Oil for \$4.4 billion, which the City regarded as a vote of confidence in higher oil prices.

Mid-session, the stock market had struggled into plus territory, helped by UK trade figures showing stronger exports. But the late weakness in Gilts, accompanied by hints that another opinion poll, confirming the Liberal-Alliance progress, would be published this morning, held equities back.

The FT-SE 100 Index, down 21 in early trading, ended the day a net 5.1 lower at 2037.8, with the FT ordinary index 8.1 lower at 1614.9.

In addition to strong gains in British Petroleum (13m shares traded) and Shell, there was a further tone in such export stocks as Jaguar and Imperial Chemical Industries.

Pharmaceuticals weakened, although the City took a cautious view of reports that the UK Government had considered expelling a Japanese bank from London as a result of the row over trade barriers.

Wallace gave ground sharply in relative terms and Glaxo also shaded lower. Consumer stocks fell back as the election worries prompted profit-taking. But across the broad range of industrial stocks, losses were small.

Gilt-edged stocks took a heavy tumble at the opening as traders studied the opinion poll results, and losses soon ranged to 1% at the London end, and settling from the domestic institutions.

But the fall was abruptly reversed after the trade figures announcement, and losses had been almost completely recovered when the market was hit by switching operations—out of the conventional long dates, which ended a net 5% off, and into the Index-linked stocks which closed with gains to 1%.

The late downtown was disappointing for the market, which took a very bullish view of the trade figures. The switching came mostly from domestic sources.

FT-ACTUARIES INDICES

These Indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

EQUITY GROUPS & SUB-SECTIONS		Thursday March 26 1987					
Index No.	Day's Change %	Est. Earnings '87 (£m)	Group On 1986/7 (£m)	Est. P/E Ratio	Adj. to date	Index No.	Index No.
1 CAPITAL 660DS (208)	-0.4	7.29	3.04	17.57	2.72	886.0	879.42
2 Building Materials (27)	-0.2	7.20	3.05	17.45	2.65	1065.39	1071.03
3 Engineering, Construction (27)	-0.1	3.19	19.43	10.45	2.65	1027.49	1026.45
4 Electrical (32)	-0.3	4.58	2.72	14.75	2.65	1022.49	1021.45
5 Electronics (38)	-1.1	7.54	2.27	17.51	2.65	1019.00	1020.02
6 Mechanical Engineering (60)	-0.9	8.17	3.52	15.64	1.54	986.81	984.73
7 Metals & Metal Forming (7)	-0.3	7.69	3.36	15.79	0.08	472.66	470.00
8 Motors (15)	-0.3	8.28	3.27	13.93	2.43	337.32	332.03
9 Other Industrial Materials (20)	-0.2	5.97	2.36	20.00	3.24	1405.15	1405.19
10 OTHER GROUP (187)	-0.1	6.16	2.73	10.89	3.02	1290.04	1290.01
11 OTHERS (18)	-0.9	7.79	3.16	16.14	3.53	1107.56	1107.29
12 Publishers & Distributors (22)	-0.1	7.42	3.35	17.72	3.64	900.45	900.08
13 Food Manufacturing (25)	-0.1	5.74	2.53	24.21	2.20	1224.55	1224.49
14 Food Retailing (16)	-0.2	4.14	1.88	22.03	2.00	1232.32	1237.43
15 Health and Household Products (10)	-0.1	5.37	1.51	20.00	2.00	1025.00	1025.00
16 Leisure (32)	-0.1	6.07	2.79	14.75	2.00	1016.74	1016.74
17 Packaging & Paper (14)	-0.9	5.82	2.79	14.75	2.00	1016.74	1016.74
18 Publishing & Printing (14)	-0.2	5.63	3.23	22.42	2.00	1016.55	1016.71
19 Stores (37)	-0.3	6.47	2.72	21.06	2.00	1016.55	1016.55
20 Textiles (17)	-0.4	7.27	2.99	15.83	2.00	1016.47	1016.47
21 OTHER GROUPS (87)	-0.3	7.91	3.46	15.69	4.17	995.35	996.98
22 Telecommunications (17)	-0.1	4.35	1.74	31.07	4.49	1413.73	1409.31
23 Telecommunications (2)	-0.1	5.37	1.51	22.48	2.00	1224.55	1224.49
24 Textiles (17)	-0.1	4.14	1.88	22.03	2.00	1232.32	1237.43
25 Textiles (17)	-0.1	5.37	1.51	22.48	2.00	1224.55	1224.49
26 Food Retailing (16)	-0.1	4.14	1.88	22.03	2.00	1232.32	1237.43
27 Health and Household Products (10)	-0.1	5.37	1.51	22.48	2.00	1224.55	1224.49
28 Leisure (32)	-0.1	6.07	2.79	14.75	2.00	1016.74	1016.74
29 Packaging & Paper (14)	-0.2	5.82	2.79	14.75	2.00	1016.74	1016.74
30 Publishing & Printing (14)	-0.2	5.63	3.23	22.42	2.00	1016.55	1016.71
31 Stores (37)	-0.3	6.47	2.72	21.06	2.00	1016.47	1016.47
32 Textiles (17)	-0.4	7.27	2.99	15.83	2.00	1016.47	1016.47
33 OTHER GROUPS (87)	-0.3	7.91	3.46	15.69	4.17	995.35	996.98
34 Agencies (17)	-0.8	4.35	1.74	31.07	4.49	1413.73	1409.31
35 Chemicals (21)	-0.4	5.37	1.51	22.48	2.00	1224.55	1224.49
36 Conglomerates (12)	-0.4	6.88	3.46	17.21	2.13	1278.04	1282.71
37 Shipping and Transport (11)	-0.2	4.49	4.05	18.11	2.00	1026.04	1026.00
38 Telecommunications Networks (2)	-0.1	4.34	3.85	14.48	1.79	1010.02	1010.75
39 Miscellaneous (24)	-0.3	5.82	3.29	12.78	3.27	1159.65	1159.22
40 INDUSTRIAL GROUP (482)	-0.6	6.92	3.01	18.52	3.35	1074.06	1074.55
41 Off & Gas (18)	-0.1	8.91	4.68	14.18	3.01	1067.50	1061.52
42 Financial Group (500)	-0.3	7.21	3.25	17.56	6.16	1141.02	1135.00
43 FINANCIAL GROUP (117)	-0.2	4.23	—	5.94	69.16	708.40	424.18
44 Insurance (Life) (3)	-0.7	18.85	2.22	7.63	12.89	737.44	731.84
45 Insurance (Corporate) (7)	-0.3	4.22	—	6.00	107.00	107.33	99.11
46 Mortgages (1)	-0.4	4.47	—	6.00	107.00	107.33	99.11
47 Merchant Banks (12)	-0.2	8.76	4.55	14.75	13.35	1201.97	1176.97
48 Property (47)	-0.3	9.73	4.04	15.62	1.87	1014.02	1015.15
49 Other Financial (26)	-0.1	5.02	3.07	25.95	1.64	959.13	951.57
50 Investment Trusts (96)	-0.2	2.38	—	4.64	909.56	904.88	759.54
51 Muni Finance (2)	-0.1	4.04	15.62	1.87	1014.12	1015.70	325.74
52 Overseas Traders (12)	-0.1	3.91	4.36	13.44	10.38	902.37	891.42
53 ALL-SHARE INDEX (727)	-0.2	3.38	—	5.97	1021.72	1020.58	1014.73
54 Index No.	Day's Change %	Day's High	Day's Low	Month	Month	Year	Year
55 FT-SE 100 SHARE INDEX #	-2037.8	-5.1	-2045.2	2022.2	2024.2	2026.43	2023.91

FIXED INTEREST

PRICE INDICES		Thurs March 26	Wed March 25	adj. to date	adj. to date	AVERAGE GROSS REDEMPTION YIELDS	Times March 26	Wed March 25	Year 1986/87 (approx.)

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WORLD STOCK MARKETS

OVER-THE-COUNTER Nasdaq national market, closing prices

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FINLAND

CANADA

Closing prices March 26

FINANCES

LONDON Chief price changes (in pence unless otherwise indicated)

AMI posts improved second quarter

AMERICAN Medical International, the US private hospital operator

the US private hospital operator which recently refurbished a sweetened \$1.9bn bid by Chicago physician, Dr Leroy Pesch, yesterday announced pre-tax asset write-downs of \$114.8m and additions to various reserves totalling \$60m.

share price rose $\frac{1}{4}$ to \$19 $\frac{1}{2}$. "We fully expect the solid performance established thus far in fiscal 1987 will continue through the year," he said.

In the corresponding quarter ended February 28 1986, the company reported a net loss of \$82.2m, or 95 cents, on revenues of \$53.5m, or \$1.57bn.

AMI has described Dr Pesch's revised \$22-a-share bid as seriously

1987 will continue through the year and in the future," said Mr Walter Weisman, the company's president and chief executive officer.

Degussa seeks platinum deal

IPC said that Degussa's participation would also give it access to technical and marketing expertise. The Canadian company has exploration rights on 14 properties in Canada and one in the US state of Wyoming. All the sites appear to have rock structures similar to those of the rich platinum deposits in North America if negotiations on a joint venture with International Platinum Corporation of Toronto come to fruition.

IPC said that the two companies had signed a letter of intent to continue talks on a joint exploration agreement. Degussa would obtain a

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NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

Continued on Page 37

FINANCIAL TIMES

WORLD STOCK MARKETS

AMERICA

Blue chips give impetus to record high

WALL STREET

After a one-day breather, a strong performance by stock index futures helped push up Wall Street stock prices to record levels yesterday on heavy volume, writes *Roderick Oram* in New York.

The steady of the dollar after recent weakness and central bank intervention improved the mood of the credit markets. Prices edged higher as the Treasury had a favourable response to the third and last of its three refunding auctions this week.

The Dow Jones Industrial average closed up 9.10 points at a record 2,372.59 although it had been up almost 25 points at its best before profit-taking reduced the gain. Buying interest appeared to be heavily influenced by programme traders arbitraging between the futures and the underlying shares.

The advances were narrowly concentrated, however, in the big capitalisation stocks and broader market indices lagged. The Standard & Poor's 500 index added 0.55 to 300.83 while the New York and American stock exchange composite indices were up 3% to 549.77 and down 0.14 to 336.41 respectively. The Nasdaq over-the-counter composite added 1.23 to 438.71.

NYSE volume expanded to 16.5m shares from 17.3m on Wednesday with the advancing issues outnumbering those declining by only 35.

Some analysts suggested that investors' fears of a correction to prices were partially allayed by the latest opinion of Mr Robert Frechette, editor of the Elliott Wave Theorist and one of the leading market gurus. He suggested that stocks had passed through a consolidation phase and were ready to move higher. He had earlier expressed concern that the market might suffer a correction when the Dow Industrial index broke through 2,300.

Oil stocks were one of the strongest sectors yesterday, boosted by higher oil prices and British Petroleum's \$7.45 bid for the 45 per cent of Standard Oil it does not own already. Standard Oil jumped 5% to \$71 on volume of more than 4m shares. Some analysts suggested, however, that BP might have to raise its \$70 a share offer. BP's American Depository Receipts gained 5% to 55% on the New York Stock Exchange.

Among other oil stocks, Exxon added 5% to \$88, Chevron rose 5% to \$58, Mobil was up 5% to \$49.5, Amoco added 5% to \$33.4, Atlantic Richfield gained 3% to \$60.4 and Texaco put on 5% to \$31.

Consolidated Rail Corporation rose to 530% on its first day of trading from its issue price of \$28 with 18.5m shares changing hands. The \$1.6bn issue set records for the largest US equity and initial public offerings.

Among other rail companies, Union Pacific slipped 5% to \$79, Santa Fe Southern Pacific fell 5% to

\$30.4, Norfolk Southern lost 5% to \$97.4 and Burlington Northern rose 5% to \$69.4.

K-mart added 5% to \$66 after announcing it would supply goods to a home shopping by television service owned by Entertainment Marketing, which fell 5% to \$13.4 on the American Stock Exchange. Home Shopping Network, a leader in the field, fell 5% to \$19.4.

Among other retailers, Sears Roebuck fell 5% to \$32.4, J. C. Penney added 5% to \$99.4, Federated Department Stores gained 5% to \$102.42 after it announced a two-for-one stock split and increased dividend and Wal-Mart advanced 5% to \$55.4.

American Medical International rose 5% to \$19.4. The hospital group which is the object of a takeover offer from Pecht, a closely held Chicago company, reported second quarter earnings of \$22m against a year earlier loss of \$22m after charges to start taxing gold compa-

nies. Cyclops fell 5% to \$91.4, Dixon's, the UK electrical goods retailer, failed to win a majority with its 50% share offer.

USAir edged up 5% to \$44.4, Trans World Airways, up 5% to \$26.4, said it had sold its 14.5 per cent in the airline, saving its bid for the carrier.

The tone of credit markets improved as the dollar firmed yesterday and the third and final leg of the Treasury's refunding got under way. The price of the 7.50 per cent benchmark Treasury long bond rose 5% to 99% 55 at which it is up 55 per cent. Shorter maturities made smaller gains.

The Treasury auctioned yesterday \$7.33bn of seven-year notes at an average yield of 7.04 per cent compared with 7.06 per cent at the previous auction last December. The volume of bids at \$26.4bn was \$8.61bn more than usual. The market liked the outcome and prices of existing issues edged a notch higher.

Satisfaction was expressed that all three auctions this week brought a reasonable level of bids near the respective yields. Retail buyers remained thin on the ground but the downturn in bank lending ensured good demand from banks.

CANADA

A BRISK rebound among gold and other precious metal issues forced a downturn in Toronto.

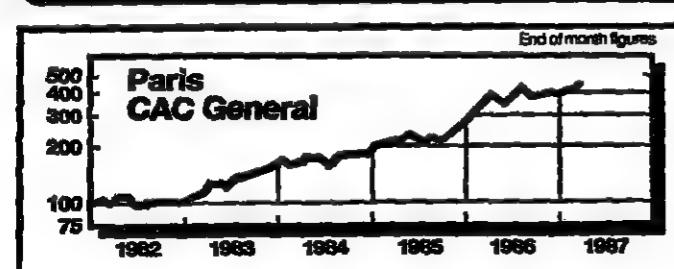
Humco, which gained C\$2 on Wednesday, traded C\$4 lower to C\$25.4 as Lacuna Mining dropped C\$1 to C\$17.

Among other metal stocks Alcan was C\$4 lower at C\$51.6 and Noranda turned C\$4 cheaper at C\$30.4.

Oil responded to BP's tender offer for Standard Oil. Shell Canada jumped C\$1 to C\$40.4 and Texaco Canada was C\$1 up at C\$34.4.

Montreal posted a small gain despite weakness among industrials, banks and utilities.

KEY MARKET MONITORS



STOCK MARKET INDICES	
NEW YORK	Mar 25 Previous Year ago
DJ Industrials	2,372.59 2,353.48 1,810.70
DJ Transport	951.19 948.51 816.24
DJ Utilities	219.71 220.05 183.37
S&P Comp.	300.83 300.58 227.30
LODGEON FT	
Orsi	1,514.9 1,523.0 1,520.0
SGI-100	2,007.2 2,046.9 1,952.9
A All-share	1,016.40 1,021.72 822.82
A 500	1,158.51 1,141.45 905.19
Gold mines	422.4 412.4 266.9
A Long gilt	9.07 9.06 9.05
TOKYO	
Nikkei	21,558.70/21,472.97 15,059.7
Tokyo SE	1,869.51 1,860.16 1,788.59
AUSTRALIA	
All Ord.	1,680.1 1,678.0 1,657.7
Metal & Mfrs.	878.6 860.7 857.0
AMERICA	
Credit Aktien	200.71 200.99 221.92
BRITAIN	
FTSE	4,524.53 4,543.82 4,468.05
CANADA	
Toronto	
Met & Mfrs.	2,655.0 2,674.5 2,650.6
Composites	3,814.1 3,825.5 3,824.3
Minerals	
Portfolio	1,905.18 1,916.12 1,905.02
DENMARK	
SEK	
—	242.42
FRANCE	
CAO Gen	400.40 405.20 398.4
Ind. Tendence	117.23 117.10 98.2
WEST GERMANY	
FAZ-Aktion	574.88 582.60 578.88
Commerzbank	1,736.50 1,705.50 2,001.2

Stefan Wagstyl reviews the glittering performance of world gold stocks

Gold rush dazzles investors

GOLD SHARES have soared by 40 per cent on world stock markets since the beginning of the year, running far ahead of a modest increase in bullion prices.

Stockbrokers following gold producing companies have been surprised by the sudden rush of investment interest at a time when

industrial equities on Wall Street and elsewhere have been hitting record highs.

Gold bullion has risen by only 5 per cent since January 1 to \$411.75 an ounce at yesterday's London fixing.

Yet over the same period, gold shares in Australia and North America have climbed by an average of more than 40 per cent. Even the politically blighted South African market has been set alight; since the end of February the FT Gold Index of South African stocks has climbed 40 per cent, much of it in the last week.

Warnings from some stockbrokers that the shares are now too expensive to be undervalued, even when they are stated in the most uncertain terms. "In most cases we are much more inclined to be thinking of selling than buying at this time," said Bunting of Toronto in a recent report, pointing out that one leading Canadian producer, Echo Bay, was trading on a multiple of 40 times prospective earnings for 1987.

As North American and Australian gold shares soared, so the much larger South African gold market began to look increasingly cheap. Investors put aside fears about the country's political future, perhaps taking heart from recent developments, including the rescheduling this week of some of the republic's foreign debts. Mr Julian Baring, a partner at London broker James

Capital, says: "It was looking extraordinarily cheap. They came in fives lives than those elsewhere."

So are the gold share markets now set for a fall?

Certainly, non-South African gold shares look expensive in relation to industrial stocks, with price/earnings multiples of well over 20 common in Australia and over 40 in North America. Mr Michael Constant, of London broker Kinst and Aitken, says it is illegal for investors to sell Wall Street industrial stocks because they look expensive on multiples of 20 times earnings in companies which were listed before the restriction was imposed last autumn.

Foreign investors hold about 30 per cent of the South African gold market. Few have been prevented from trading by economic sanctions. Even in the US a ban on new investment does not apply to shares in companies which were listed before the restriction was imposed last autumn.

In South Africa the bullion price remains a significant influence on the market, politics notwithstanding. Everywhere else it is all important. Many brokers argue that non-South African share prices have risen so far above gold that either the price of the metal must now go up or stock prices must drop.

Mr Albert Loveless, of London broker New Court, says: "The gold mine market is saying that the gold price is set for a \$25 jump. If it doesn't come, the share markets are vulnerable."

It would not be the first time that a rally in gold stocks has preceded a rally in bullion. Sometimes the expectations are self-fulfilling as fast

larger producers with longer mine lives than those elsewhere.

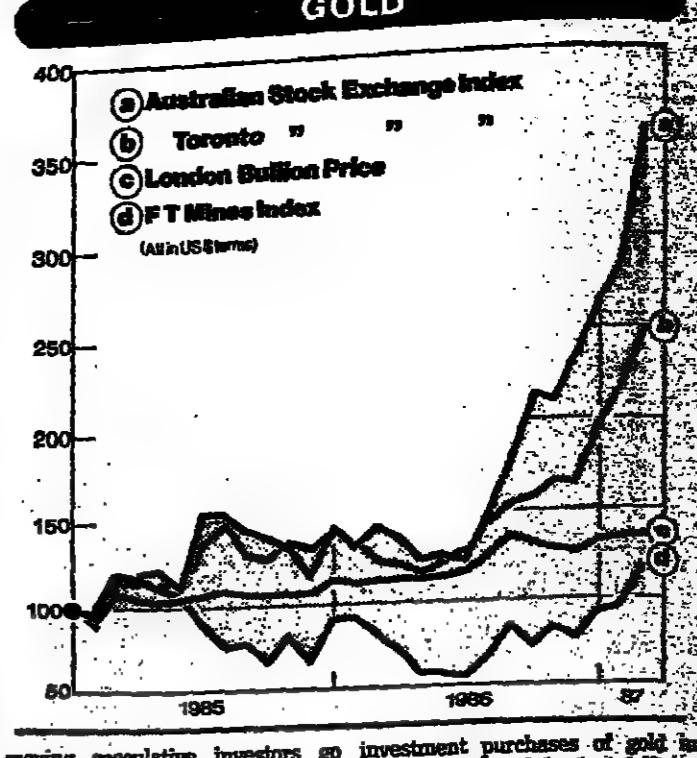
However, the course of political events in the republic is all important to this market. Thus, prices fell last summer following the failure of the Commonwealth leaders' peace mission.

Foreign investors hold about 30 per cent of the South African gold market. Few have been prevented from trading by economic sanctions. Even in the US a ban on new investment does not apply to shares in companies which were listed before the restriction was imposed last autumn.

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moving speculative investors go first for shares, where price movements are more rapid, and then switch their money into metal.

However, a sustained rally in gold could be supported only by a substantial shift in funds into bullion. This is not impossible if enough investors come to believe that the long bull markets in equities and bonds have run out of steam.

Shearson Lehman Brothers, the New York trading company, recently pointed out that the total value of

investment purchases of gold in 1975-85 accounted for just 0.4% of the value of the world's stock markets and 0.4% of the bonds market. It would take only a tiny shift in funds to have a huge effect, says Shearson.

Yet it is by no means clear that funds pushed into gold in a brief panic should necessarily stay there for long. As long as inflation rates are low and real interest rates are high, investors holding gold will be giving up income.

Aalberts tests its mettle in Amsterdam

BY LAURA RAUN IN AMSTERDAM

ALBERTS Industries, a rapidly growing maker of high-precision aluminium components, is one of the few Dutch companies in recent years to go directly to the Amsterdam stock exchange to raise capital.

Most young, small companies go public first on Amsterdam's parallel market, which was designed as a form of launch pad for inexperienced companies. But Mr Johannes Aalberts, founder and president-director, explained that his company is unique in its sophisticated extraction process for precision aluminium parts and synthetic laminated building panels.

The company reported net income of F1.22m on sales of F1.47m in 1986 and expects earnings to jump 30 per cent this year and turnover to surge 20 per cent. A modest dividend probably will be paid this year for the first time.

Mr Aalberts, a 47-year-old mechanical engineer, explains why the highly automated company should continue to grow rapidly. It constantly is creating new products and fresh markets among its high-tech customers in the aerospace, telecommunications and electronics industries. Customers include Philips, IBM, Fokker and Airtex.

Heavy investments over past years have outfitted the company with computer-aided design, manufacturing and testing. Now more cash should be left for profit.

One of the biggest challenges for the Veenendaal-based company could well be how to deal with success. Bigger size often means less flexibility in production and management and flexibility is one of the company's biggest strengths. Quick turnarounds on the production line and short lines of communication have done much to make Aalberts as productive as it is.

Heavy investments over past years have outfitted the company with computer-aided design, manufacturing and testing. Now more cash should be left for profit.

Encouragement for exporters also came from an official of the Economics Ministry who told a business conference that exports could

start rising again in real terms in 1987.

Bank gains included a DM 9.80 to DM 340 for Dresden and a DM 14 advance to DM 888 for Frankfurt.

Retailers saw Kaufhof up DM 6.90 at DM 447 and Horstis ahead by DM 8 to DM 215 amid signs of another good year ahead from the General Association of German Retail Trade.

Bond prices rose by up to 50 basis points at the longer end in active trading. The Bundesbank sold DM 81m worth of paper after selling DM 8m on Wednesday.

Parts reached its fourth consecutive profit-taking which left some blue chip stocks.

The bullish undertone was boosted by prospects of a reduction in corporate taxes and general economic optimism and was unaffected by Wall Street's overnight decline and the rise in February unemployment.

Amsterdam finished mixed after busy but selective trading. Foreigners were again buyers of key international Royal Dutch and Unilever, which picked up after Wednesday's profit-taking, but local investors were mainly sidelined.

Milan was also mixed in mixed trade. Fiat lost L10 to L12.63 and Olivetti L100 to L13.200 among leading blue chip industrialists.

But Montedison, whose joint venture in polypropylene with Hercules Inc has been approved by the EEC, added L15 to L13.900.

Stockholm eased on profit-taking and a Government forecast of lower than expected trade surplus.

Oslo fell in lower turnover while Madrid was also down slightly in thin trading. Telefónica, which has been authorised to increase tariffs, was up 2.5 percentage points at 172.5 per cent of nominal market value.

EUROPE

Frankfurt goes on a buying spree

LONDON

THE LATEST UK trade statistics managed to instill some stability in the London government bond market yesterday which suffered a bout of election jitters following an opinion poll suggesting a hung parliament after the next election.

Losses ranged up to 1/4 points among longs at first before a late rally which left quotes up

FINANCIAL TIMES SURVEY

Puerto Rico benefits in several ways from US protection. Free access to US markets and special tax exemptions have contributed to impressive growth. Nevertheless Puerto Ricans are uneasy about their dependence on the quasi-colonial relations with mainland US. Robert Graham reports.

A very special relationship

ONE OF the most successful recent business ventures in Puerto Rico has been the construction of a vast covered shopping mall, strategically placed between the old Spanish colonial fortified town of San Juan and the city's new skyscrapers business district.

Called La Plaza de Las Americas, suggesting a symbiosis between Puerto Rico's Hispanic roots and mainland America, it nevertheless contains everything found in a prosperous American city. Amid all the names of prominent US department stores and the imports from around the globe, about the only thing Puerto Rican is an art shop and the shoppers.

Most days there are queues just to enter the parking lots and over 80,000 shoppers have availed themselves of a special credit card for exclusive use in the mall.

The Plaza de Las Americas exemplifies the modern consumer society that has evolved in Puerto Rico in less than 40 years of rapid economic development. It belies the image of Puerto Rican poverty familiar in the big US cities and exported abroad.

Puerto Rico has ceased to be a

low wage economy. Nor is it a small one with a \$90m budget and a trading volume approaching \$22bn this year. The kind of goods produced in the early phase of industrialisation—textiles and garments—have been displaced by cheaper Far East production. Instead the island has moved into high-tech industries of electronics and pharmaceuticals attracting all the major US names in the business district.

Drive around the Island (you can do it comfortably in a day)

and the stages of Puerto Rico's evolution can be seen as easily as the levels in an archaeologist's trench. Most of the island's sugar refineries are idle. Sugar,

once the mainstay of the economy, is being phased out, only retained as a form of socio-economic subsidy to rural workers.

On the south side of the island, at Ponce, the huge rusting hulk of an oil refinery testifies to the collapse of an oil refining and petrochemicals industry, killed off by the oil price rises of the Seventies. But elsewhere on former tobacco plantations and reclaimed swamps are the brightly painted factories of the high-tech industries. Docked in San Juan's ever

expanding harbour are a host of container vessels; and on any one day three or more large cruise liners are disgorging tourists on Caribbean tours.

More than one million cars are registered for a population of 3.2m; and per capita income is over \$4,000. In an American context this is less than half the income of Mississippi, the poorest state in the union. Yet this comparison overstates the difference since the Puerto Rican workforce is largely col-

lege educated.

In a regional context, although its health and education standards are rivalled by Cuba, and its income levels lower than Trinidad or the Dutch Antilles and the US Virgin Islands, Puerto Rico is far and away the best off all round.

Given the island's lack of resources, growth has been impressive. The large influx of private American capital has seen relatively few failures or fly-by-night operations. Job creation has begun to bring

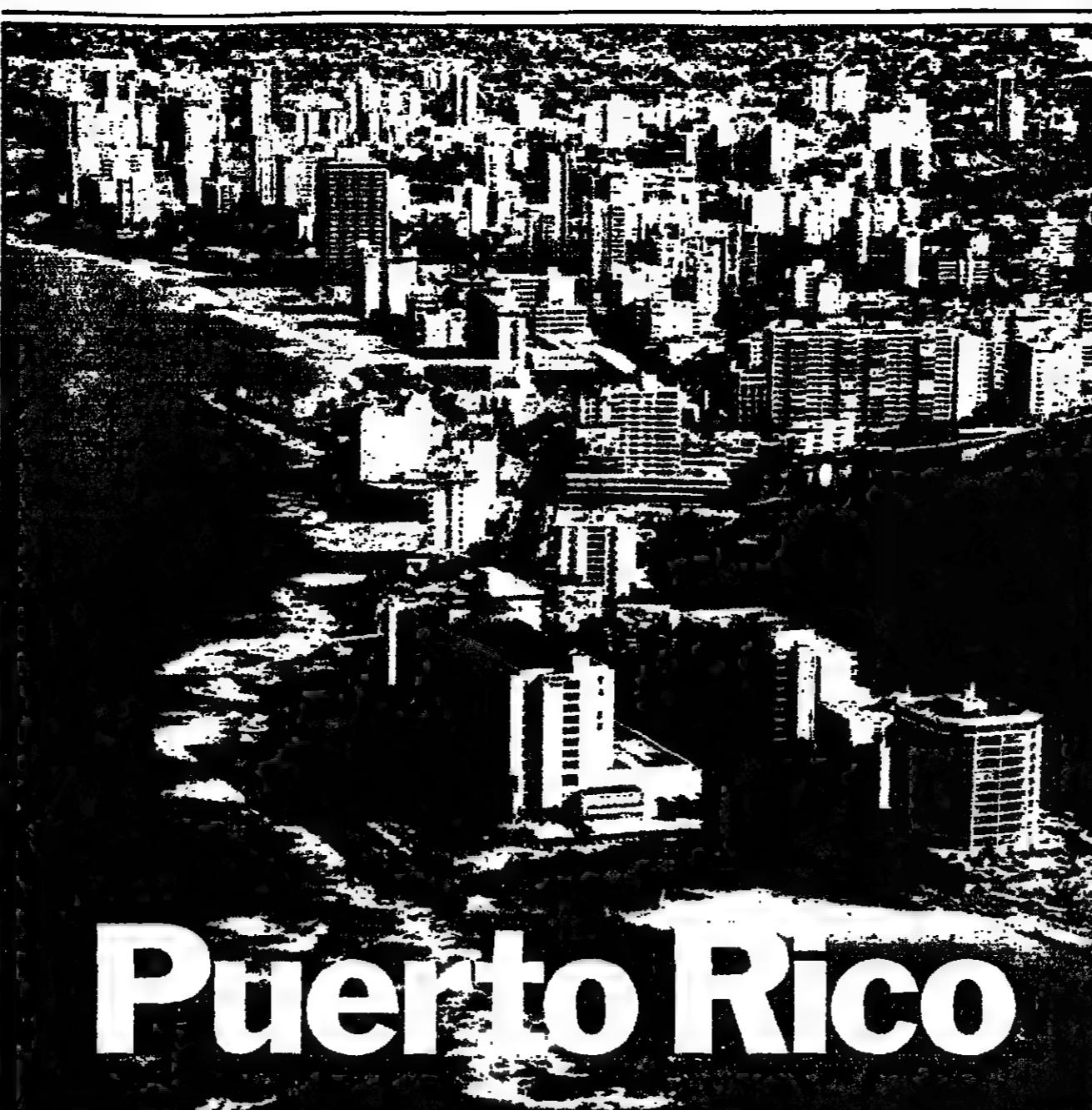
down the island's chronically high unemployment, which stands at 17 per cent, and there is now a net inflow of migration—Puerto Ricans returning from the mainland.

Perhaps the most negative feature in the island today is an exceptionally high crime rate and extensive drug abuse.

The fundamental reasons for this wellbeing lies in Puerto Rico's special relationship with the US citizenship; and since 1952 a "compact" has existed between Puerto Rico and Con-

gress granting a form of Commonwealth status that permits self-government and a large degree of autonomy in local affairs.

Puerto Rico benefits from federal funds and enjoys special tax exemptions. Federal transfers are currently worth \$3.7bn annually subsidising unemployment heavily. In addition, up to \$1bn comes in the form of rebates of federal excise duties and there are federal guarantees for Puerto Rican Government borrowing.



San Juan, capital of Puerto Rico, dominated by the new tourist hotels

Ashley Aspinwall

ADVERTISEMENT

A message from the Governor of Puerto Rico



GOVERNOR OF PUERTO RICO
RAFAEL HERNANDEZ-COLON

Puerto Rico has emerged as the economic hub of the Caribbean region, an extraordinary and stable location for manufacturing and export. In fact, Puerto Rico offers the security of doing business under the United States flag, a dollar currency, free entry into the U.S. market and a 90% tax exemption for manufacturing and services industry. Its economic, political and geographical base make it unique in the world.

For many years Puerto Rico has been under utilised and not widely known to the world's business centres. This has been changing dramatically over the last several years, and we aim to accelerate the focus on Puerto Rico as a natural and economic regional core offering a sophisticated infrastructure with the large pool of development capital at below prime interest rates.

Puerto Rico serves as a model of rapid and efficient industrialisation. Over the last 30 years we have moved from an agrarian-based to a highly industrialised technological society, increasing per capita income to the highest in all of Latin America. Through an innovative series of policies, programmes and tax incentives, Puerto Rico stands ready to address your business needs, capture your attention and imagination, and tailor our unique opportunity to your specific requirements.

The Puerto Rican Government began this development plan by enacting a series of tax exemption programmes aimed at attracting outside investment. The Island can offer these exemptions because, although it is part of the U.S. and all of its 3.3 million citizens are U.S. citizens, it collects and spends its own taxes. The programmes, in their present form, offer up to 90% tax exemption to corporations locating their operations in Puerto Rico and this exemption can be applied to service industries as well as to those involved in manufacturing. Many U.S. corporations have already taken advantage of this situation and the Island is now host to at least one plant of almost every major American pharmaceutical company as well as a myriad of electronics firms: Baxter-Travenol currently has thirteen individual manufacturing facilities on the

Island, and General Electric has twelve. More recently, and of particular interest to the European investor, I.C.I. has established two plants here with plans for extensive additional expansion in the near future.

The development of pharmaceutical activities requires massive investment and large companies do not plan such activities without taking a long-term view of profits and location stability. Puerto Rico has an infrastructure which rivals those of the major commercial centres on the United States and a work force that is not only highly skilled, but that has caused U.S. Mainland operations to relocate to Puerto Rico because of greater worker productivity. In addition, the Island's banking institutions have a reserve of funds generated by the tax-exempt manufacturing companies that can be loaned for development activities both in Puerto Rico and in CBI eligible countries at interest rates that typically run two per cent points below prime. Finally, and perhaps of major significance to non-U.S. corporations, products produced in Puerto Rico can be sold into the U.S. Mainland markets without any form of duty.

The combination of tax-exemptions, political stability, sophisticated infrastructure, low-interest capital, high worker productivity, and duty-free access to the U.S. market makes Puerto Rico both unique and attractive.

In the electronics industry, which is more volatile than that of pharmaceuticals, wage rates play an

Rafael Hernandez-Colon, Governor, La Fortaleza, San Juan, Puerto Rico.

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their national identity and Hispanic roots. They refer to themselves as Puerto Ricans, not Americans.

Tune into any radio broadcast or politicians' speech and the word Puerto Rico resounds again and again, as if this nationhood somehow compensates for political emasculation and absence of sovereignty.

Emotionally, therefore, most Puerto Ricans are *independientes*—not Americans. The Puerto Rican electorate is disengaged with the status quo is borne out by voting figures. There are two main parties: the Popular Democratic Party (PDP), which supports a flexible interpretation of the existing commonwealth status; and the New Progressive Party (PNP), which advocates Puerto Rico becoming the 51st state in the union.

At the last election in 1984 the PDP won with 49 per cent of the vote. Yet if the PNP's 44 per cent is added to the 5 per cent obtained by the Independent Party (PIP), this suggests a majority is in favour of a change in the status quo—though disagreeing fundamentally on the nature of that change.

There is also a small violent fringe, active both on the mainland and in Puerto Rico which has been conducting a sporadic terrorist campaign against what it regards as the US imperial-colonial presence on the island.

The vast majority of the population have reinforced a solid core of conservative opinion that backs away from proposing change. This is in practice even when the PNP has been in power, little in practice has been done to promote the case for statehood.

The public has rarely been presented with the case for statehood or independence in objective and positive terms. On the contrary, statehood is feared because of the prospect of paying federal taxes and losing privileges; while when the

Continued on Page 8

Airways to London, expected this year. All of this tells us that, not only are we doing something right, but that the development programmes together with the natural advantages are appreciated by many major corporations. We just have to spread the story a little wider.

The advent of the airline hubs and supporting services has also given a tremendous boost to another of Puerto Rico's major industries, tourism. The Island will be adding over 2,000 rooms to its hotel capacity in the next two years and almost all of the existing hotels are undergoing major remodelling: Hyatt has invested over \$40 million in one of its properties and Hilton is building a \$70 million complex in conjunction with Trafalgar House.

Puerto Rico has much more than merely the tropical climate associated with the Caribbean. A bastion of Spanish colonial rule since the fifteen hundreds, it encompasses the oldest continually occupied fortress in the Western Hemisphere, which is now the gubernatorial residence, and the forts that kept Francis Drake at bay for many years. In the interior, the Island has developed a parador system, based on that of Spain, which allows visitors to experience the beauty of the mountains and beaches. Many championship golf courses dot the Island and the deep-sea fishing has made Puerto Rico the home of the world's record for blue marlin catches for many years. Visitors to the Island have a multitude of attractions to enjoy. History, climate, modern facilities and scenic beauty all contribute to make the tourist welcome and eager to return.

Thus, Puerto Rico is a truly extraordinary and unique place to do business in a beautiful, friendly, secure and stable setting. We are proud of the confluence of natural climate and resources, economic incentives, strategic location and stable democracy. Puerto Rico offers a great deal to the world business community, unmatched anywhere else in either hemisphere. We invite you to visit first hand to meet with our administration, our bankers, our business community and our people to see how we can develop and tailor a specific package to fit your unique business needs.

The Economy

Why Section 936 is so important

IN LESS than 40 years, the Puerto Rican economy has gone through a remarkable metamorphosis. Having begun as the industrialisation process as a low wage producer of traditional products like textiles and garments for the US economy, it has transformed into an attractive manufacturing base for high-tech industries like electronics and pharmaceuticals.

Because of tax breaks, Puerto Rico is still a low cost producer essentially geared to the US market and dependent upon the special privileges of its relationship with the US. But the Government is trying to diversify into new markets, especially the Caribbean, and attract new investment from Europe and the Far East.

This is hoped will also combine with a push towards developing services which together could act as a buffer against potential changes in the high favourable tax legislation conceded the island by the US.

A few crude figures underline the extent of the change. In 1950 per capita income was \$278; it is now past \$4,000 and the island's GDP is worth over \$15bn. During the last 20 years, the island's total volume of trade has risen from \$250m to nearly \$22bn.

The most dramatic transformation has been the interplay of four elements—US federal funds, the linkage with the US economy, special tax legislation, and Puerto Rico's own determined effort to generate employment and educate a skilled modern labour force.

Puerto Ricans like to boast their only resource is people, and this is largely true. Measuring only 100 miles and 35 miles wide, Puerto Rico is roughly two-thirds the size of Jamaica but has one-third more people. With 3.2m inhabitants its population is the densest in the region.

A central mountain chain severely restricts the amount of land available for agriculture, while the high population density and environmental factors limit the potential space and nature of industrial development.

During Spanish colonial rule it was a plantation economy producing sugar, coffee and tobacco. With the advent of American rule in 1898, the eco-

nomy was pushed towards a sugar monoculture with chronic unemployment, remaining like this until the end of the Second World War.

The beginnings of industrialisation coincided with moves to establish the more autonomous political relationship with the US plus Washington's realisation that special treatment was required to tackle unemployment through developing private investment.

In 1947, the Industrial Incentive Act was passed providing a ten year local tax holiday to businesses, which also could benefit from the non-payment of Federal corporate taxes. There was an abundance of cheap labour not subject to the same rigour as the mainland of the Fair Labour Standards Act (1938).

The mix of cheap labour and tax breaks plus the free entry of goods from Puerto Rico as "made in the US" was the launching pad for what became known as "Operation Bootstrap". More than two decades of rapid growth followed averaging 7 per cent a year, lifting the economy out of underdevelopment.

Puerto Rico was grateful for what followed investment that came. The state development agency, Fomento, played an important role as catalyst for this mainland investment, trying where possible to prevent "suitcase operations" that took advantage of the tax breaks, and left as quickly as possible.

The evolution was quick. In 1950, 37 new factories were registered, by 1968 the annual growth rate was 145 rising to over 200 by the end of the sixties.

Agricultural employment started between 1950 and 1970 from 214,000 persons to 68,000, and is now only 5 per cent of the labour force. There was during this period a trebling of industrial employment to over 130,000 nevertheless lack of job opportunities led to large scale emigration of some 700,000 Puerto Ricans to the mainland.

Being located into the US economy, Puerto Rico was vulnerable both to any downturn of activity there and to changes of corporate strategy. Thus the recessionary effects of the sharp rise in oil prices in the seventies were keenly felt. Not only did growth slow but also a

nascent petroleum refining and petrochemical industry was killed off.

At the same time wage costs were rising and a number of companies had completed their ten year tax-free period, causing US manufacturers to remove their low wage labour intensive operations elsewhere. But for the transfer of large amounts of federal funds, Puerto Rico could have experienced during this period greater hardship.

From the first oil shock in 1973 to the second in 1979-80, US Federal transfers were worth over \$11bn.

The present day economy is largely the result of the painful lessons learnt in the seventies. It was clear that in a society with aspirations to emulate mainland living standards and that had tasted development, the future could not be based on a low wage economy. Equally, the ten year local tax holiday period had proved unsatisfactory since US companies were obliged to repatriate their profits to meet this end.

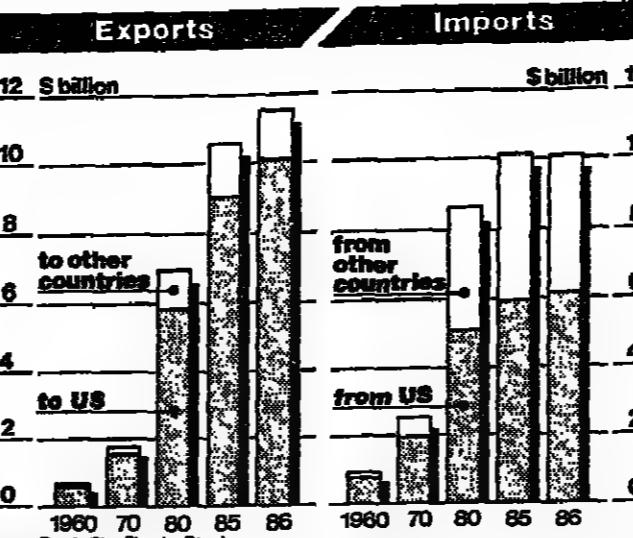
In the latest budget, Washington agreed to introduce a new section to the Inland Revenue Code—the now famous Section 936. This permitted US subsidiarys in Puerto Rico to repatriate profits, subject to a local tollgate tax, and the latter was geared to ensure that it was extremely attractive to retain profits on the islands.

Section 936 is now a central pillar behind investment in Puerto Rico. A measure of its significance was demonstrated by the intense lobbying of the present Government of Governor Rafael Hernandez Colon, in 1985 and 1986 to ensure Congress did not alter its provisions.

Puerto Rican lobbyists pointed out that removal of Section 936 privileges would result in the direct loss of \$60m a year in tollgate taxes, \$240m in employment income taxes, \$50m in local taxes and 18,000 jobs.

Beyond this disappearance of Section 936 would seriously damage the longer-term investment climate of the island and remove a substantial part of the banking system's credit. Deposits of Section 936 funds in the commercial banks are worth over \$7bn and if removed could raise interest rates to as much as four points above US prime.

Encourage greater participation of Puerto Rican capital in



Parallel with the maintenance of these special tax privileges has been a determined effort to produce a skilled labour force capable of working in high-tech industries—the essential next step up from the old labour-intensive industries.

Heavy amounts of budget expenditure have been devoted to education over the past decade and now a solid pool of graduate skilled and semi-skilled labour has been created. Significantly the burgeoning electronics and pharmaceutical industries rely very little on expatriate personnel.

The Hernandez Colon administration has further recognised that the Puerto Rican economy is too dependent upon the US market. This absorbs 90 per cent of the \$11.5bn exports and supplies over 80 per cent of the \$10bn imports.

While accepting the US must continue to be the main market, the authorities want to diversify both towards the Caribbean and Latin America, and towards Europe. Instead of relying almost exclusively on US companies for investment it is seeking to attract capital from the Far East (notably Japan) and Europe.

Another initiative has been the move to establish "twin plants" in the Caribbean within the context of the US and Caribbean Basin Initiative. Under this scheme, Puerto Rico will be following the less sophisticated labour intensive part of manufacture to low wage Caribbean countries to be then made in USA label. This is an effect is what the US companies originally did with Puerto Rico under Operation Bootstrap.

The administration has also three other elements in its current strategy to generate jobs and stimulate growth:

• Encourage greater participation of Puerto Rican capital in

How Operation Bootstrap changed an impoverished

island into a modern manufacturing centre

Democratic showcase

MOST OF the people of Puerto Rico live under wretched conditions. Their employment is generally seasonal, and their annual income is very low... many suffer from malnutrition... the people cannot properly feed, clothe or educate the many children they produce.

Such was the state of the commonwealth belonging to the richest nation in the world more than three decades ago, as described by a study published in 1950 by the University of Puerto Rico. Little noticed at the time were the industrialisation efforts begun two years previously.

"Operation Bootstrap" ultimately transformed the impoverished island into a politically stable, modern manufacturing centre with a large middle class and an ambitious programme for further development.

If, perhaps, the living standards do not match those of its mother country, neither do homeless roam and beg in large numbers in the city streets. A Puerto Rican university student, recently flying home from a visit to the states, pronounced with a smile at the living conditions in Washington DC's ghettos.

"Even our poorest people have radios, colour televisions, telephones and cars," she said. "And in Puerto Rico, everybody is repatriated to the US."

When properly structured, the British multinational company can use these unremitted profits to finance operations in Puerto Rico, the US, or other world markets at little or no additional taxes."

On the island, corporate net income is partially exempt from income and property taxes for various time periods and at varying rates, depending on where firms are located. The island has been divided into four industrial zones, based primarily on the degree of industrialisation and employment, as follows:

Zone	Development	Exemption
1	High	10
2	Intermediates	15
3	Low	20
4	Little	25

About half of the industrial plants are in zone one, the San Juan Metropolitan area. The income-tax rises over the years from 4.5 per cent during the first 5 years of operation to 22.5 per cent after 21 to 25 years. At the expiration of the exemption, companies can apply for 10 years of additional partial exemption and apparently exemptions may be granted in other ways.

By 1978, 500 US subsidiaries were operating more than 2,500 plants in Puerto Rico, according to a US Treasury report. Total assets reached \$12bn and annual earnings amounted to \$7.4bn.

The industrialisation replaced sugar production as the economy's foundation, accounting for an estimated 150,000 jobs on the island in 1985. US plants—and some foreign owned—produce a huge array of products, from women's undergarments to canned tuna to electronics and pharmaceuticals.

Foreign corporations, now being actively recruited, enjoy the same liberal tax treatment.

Nancy Dunn



High-tech industries such as electronics and pharmaceuticals are prominent in the manufacturing base of Puerto Rico. Above: capsule filling at the Endomine facility in Carolina and (right) calibrating in Daystrom-Western's plant in Ponce

Banks look for expansion in the Caribbean

Strong presence by foreign banks

THE PUERTO RICAN banking system is by far the largest in the Caribbean that is not dealing with offshore business. It has traditionally serviced the needs of the Puerto Rican economy alone but recently has begun to look towards developing closer links with the Caribbean in the light of Puerto Rican moves to create a "twin plant" industrial operations in the region.

Although some local bankers like to talk of Puerto Rico becoming more of a regional financial services centre, competition is strong. In the short term at least, inroads into the central role of Miami or that of Caribbean off-shore financial centres seems unlikely.

There are currently 18 commercial banks in a system with assets totalling \$19bn. Of this over 90 per cent is accounted for by foreign banks or local branch operations of foreign banks. The foreign banks dominated by Chase and Citibank, the former having been present since the thirties, Royal Bank of Canada and Bank of Nova Scotia also account for a significant Canadian presence.

With the exception of three Spanish banks (Central, Santander and Vizcaya) no European banks have Puerto Rican operations. The nature of the foreign bank presence has been determined by the strong US orientation of the Puerto Rican economy and by the fact that Spanish banks came to the island in the seventies, primarily as a means of acquiring access to dollar deposits and the US mar-

ket when there was no reciprocity for Spanish banks in the US.

Of the Puerto Rican banks the two largest are Banco de Ponce and Popular. Popular traces its origins back to 1882 and is still controlled by the Carrión family which holds 20 per cent of the stock.

In addition to the Government Development Bank, which plays an important role in the financial system with assets of over \$4.6bn the GDB serves as fiscal agent, investment bank, financial adviser and direct lender to the Government, municipalities and public corporations.

The GDB is an essential tool of the island's development, acting as an intermediary between the external capital markets and the domestic prime.

The GDB is active both in refinancing existing state debts that total \$8.9bn and in issuing bonds to cover budget and local government needs. In a new capacity, the GDB can also provide finance for twin plant investments outside the islands within the Caribbean.

That interest rates here were 3 to 4 points above the US prime rate. Now interest rates are only half or one point above prime."

The impact can be seen in the rapid expansion of deposits from \$2.5bn in 1970 to \$8.6bn by the end of the decade. Deposits now stand at over \$17bn. Chase and Citibank have traditionally captured the bulk of these funds, at one stage holding up to 55 per cent or more. However, this percentage has begun to drop as other banks have

become more aggressive and US

companies have diversified, in particular to local banks.

The Government obliges all of their \$8.6bn funds, at their disposal and a further 20 per cent must be invested in government approved investments, essentially the purchase of local bonds.

One of the drawbacks of these \$8.6bn funds is that they are on a 90 to 180 day basis, which means that banks must be careful not to mismatch their lending.

Total commercial bank loans are worth \$8.7bn. In a highly consumer oriented society banks have gone after both wholesale and retail business.

The foreign banks have tended to concentrate on the wholesale end while the local banks go for retail business. However, competition has led to the island being very heavily banked.

The number of branches has grown since 1980 from 250 to more than 320. Some bankers

now feel that the island has become over banked and after such rapid growth the industry is now heading for a period of consolidation.

Much will depend on the pace on which the island can attract new high technology industries and the expansion of the services sector. It is also obvious that any change lessening the tax attractiveness of Section 936 could have an immediate impact on credit in the banking sector as a whole.

One potential area of growth in banking relates to the development of twin plants on other Caribbean islands. Banks are also anxious to attract US investment either from Europe or Japan. The search for growth has led a number of the leading foreign banks to examine offshore possibilities.

Citibank considered using Puerto Rico as a regional treasury centre for Latin America but shelved the idea two years ago. Recently, Citibank has begun to re-examine offshore possibilities but on a more limited basis.

Against these uncertainties of where future growth lies, one is agreed that Puerto Rico possesses an exceptionally good infrastructure both of banking skills and communications. Bilingualism, plus all the security of the dollar area and the US Federal Reserve Board, suggest that its potential is under-utilised.

Robert Graham

proposal is a production sharing scheme in "twin plants". The low-technology, labour-intensive part of the production of a particular item is done in a twin plant located in a neighbouring island, with a high-technology, capital intensive finishing being done in Puerto Rico.

In the event, the Puerto Rican administration succeeded in getting section 936 intact, but for a few minor changes. By then, however, Puerto Rican industry realised that in addition to the political value of the twin plant proposal in protecting the tax legislation, they also had an important economic value.

Although production costs in Puerto Rico are below those on the US mainland, the island was fast losing its competitive edge to other countries, such as those in the Far East. Several companies located in Puerto Rico, and the island's administration, concluded that one way to maintain an advantage was through twin-planting.

"In Puerto Rico total labour costs run to \$8 per hour. This is about a half of what it is domestically," says Mr Robert Burns, director of Caribbean basin operations for Westinghouse.

Ironically, the new effort to embrace neighbours began as a Puerto Rican move to protect a major pillar of its economy. Increasing pressure from legislators in Washington to change provisions under which companies investing in the island enjoyed generous tax breaks was taken by the island's administration as a threat to the manufacturing sector on which the economy rests.

The Puerto Rican administration proposed using 10 per cent of the \$8.6bn deposited by mainland companies in the island under section 936 of US tax regulations, to assist the Reagan Administration's Caribbean Basin Initiative. The initiative is a 12-year programme, implemented January 1984, under which some countries designated by Washington are allowed to ship a range of products to the US, free of duty.

Central to the Puerto Rican programme is the development of the twin-plant programme, which mutual benefit Puerto Rico and its neighbours. "The programme is helping Caribbean countries to expand to their advantage and to ours. The other countries do not have the infrastructure and the financing, and they do not know the market, but they have the labour."

Caron James

HPJ/jls



The Hon. Rafael Hernández-Colón
Governor, Commonwealth of Puerto Rico

"The climate is right."

The administration of Governor Hernández-Colón is charging up American business with its entrepreneurial economics. A graduate of Johns Hopkins before his 20th birthday, President of the Commonwealth Senate and of his own Popular Democratic Party by the age of 32, Hernández-Colón has launched a no-nonsense, streamlined program that is further strengthening Puerto Rico's stable American democracy and one of the highest standards of living in Latin America.

"Our new programs have a simple objective: to make it faster, easier, and more attractive for American, international, and local companies to expand production facilities in Puerto Rico.

"With President Reagan's Caribbean Basin Initiative stirring capital investment in our region, the spotlight is on Puerto Rico and our high-technology work force. Complementary projects are already paying off for our region. During the past eleven months we have generated new investments in twin plants of almost \$25 million."

"Put simply, the people of Puerto Rico are skilled to do the job, and to manage it. In fact, 94% of the top positions in the 874 American and international plants on the island are held by native Puerto Ricans, responsible for over \$9 billion in facility investments.

"So, consider all the facts—our generous tax exemptions, our readily available industrial facilities and low rentals, and our beautiful Caribbean environment. Then come talk with our people to find out why the leading companies in the world are thriving in Puerto Rico."

A manufacturing labor force comparable in motivation and productivity to the best of the mainland U.S.

The workers of Puerto Rico are young and very able—more than half have completed 12 or more years of education. Many have been trained, at government cost, to specialize in the most diverse industrial assignments—from apparel to high technology. This potential is being tapped right now, very profitably, by the best-known names in industry, including over 100 of the FORTUNE 500.

A pro-business climate where average profits are consistently higher.

Investments on the Island, secure in American dollars, are protected by the constitutions of both the United States and Puerto Rico. For manufacturing and service companies our laws provide 90% exemption on profits for a period of 10 to 25 years depending on the zone in which you choose to locate.

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Puerto Rico

Politics/Separatism

An ambiguous status

THE WORD "status" has a special meaning in Puerto Rico. It is the central word in the political vocabulary and refers to the island's unique constitutional relationship with the US. Scarcely a day goes by without mention of status in the press. Yet curiously, while status dominates political debate and is the issue on which the parties define themselves very little has changed in recent years.

The basic constitutional arrangement was introduced in July 1950 by the US Congress. Public Law 600. This authorised the Puerto Rican people to organise a government with constitution of the party. Once approved by referendum and endorsed by Congress, a constitution was eventually approved in 1952 in a referendum (375,000 in favour and 53,000 against).

The document referred in Spanish to Puerto Rico as an "Estado Libre Asociado" which no one has been able to define adequately in English although the word "Commonwealth" was used.

This Commonwealth is not a state in the usual sense nor is it properly a US territory or possession. The ambiguity was deliberate on the part of Mr Luis Munoz Marin, the man who became the first Governor and the effective godfather of modern Puerto Rico. The status achieved was a vague halfway house within which Puerto Rico could manoeuvre either towards statehood with the Union of Independence.

It is this ambiguity which fosters political divisions within the island and is the basis of party platforms. The current party in power is the Popular Democratic Party (PPD), founded by Mr Munoz Marin, whose political heir, the Governor Mr Rafael Hernandez-Colon, claims to be.

The PPD defends the existing Commonwealth status as by far the best deal Puerto Rico could hope to get. It provides a degree of autonomy with all the benefits of being linked to the US, including Federal funds.

The Governor himself believes the arrangement offers sufficient flexibility to evolve, yet guarantees political stability and economic growth.

Since 1968, the PPD has alternated in power with the other main party, the New Progressive Party (PNP). The PNP advocates statehood with Puerto Rico the 51st state in the Union, but when in office has done

remarkably little to work towards this end, conscious that the issue could go against it (what Puerto Rican wants to pay federal taxes?).

Instead the party has preferred to concentrate more on purely local issues to sustain itself in power. Indeed in the last general election of 1984 the PNP and the incumbent Governor Mr Carlos Robert Barcelo were voted out as much for their handling of a murky incident back in 1978 when undercover agents shot two pro-independence youths.

Election results have traditionally been very close between the two parties. For instance in the vote for the governorship in 1984 Mr Hernandez-Colon obtained 47.75 per cent of the vote having lost in 1980 with 40 per cent, while Mr Romero Barcelo won in 1980 with 47.2 per cent of the vote, then lost two years ago with 44.6 per cent of the vote.

The closeness is reflected in the voting for senatorial seats and in municipal elections throughout the island. Thus if a vote on status were to follow party lines there would be no clear majority and certainly not an absolute majority.

The Puerto Rican Independence Party (PIP) is the principal supporter of the independence option. Its leader, Mr Ruben Berrios Martinez, a Yale and Oxford educated lawyer, holds the party's one senatorial seat. The party only mustered 5 per cent of the vote.

Mr Berrios claims with justification that the emotional commitment to independence is widespread in Puerto Rico but that people are afraid to press for it. Nationalism largely out of fear of leaving the umbilical cord of the US being cut loose to drift in the unpredictable water of the Caribbean.

The PIP does not advocate an immediate severing of the US link rather a long transition during which the US would be morally obliged to support Puerto Rico for the use it has obtained from the island over the years.

As a party of the left the PIP proposals are frequently smeared by reference to the fate of Cuba. It also suffers from the image of violent nationalism associated with extremist groups. Nationalism is feeling has been very strong at times.

In 1980 a nationalist movement led by Mr Pedro Albizu Campos mounted an abortive uprising that left 32 dead. The

Robert Graham

nationalists in the same year also carried out an unsuccessful attempt on the life of President Truman. This led to a heavy crackdown on the nationalist movement and its argument that the US kept the island in an abject colonial relationship was discredited.

The upshot of the reprisals against the nationalist movement was the fostering of the small but determined guerrilla movement dedicated to acts of sabotage and terror, the *Maceteros*. The latter claimed the responsibility for the spectacular blowing up of nine National Guard aircraft on the island in 1961, and since then the *Maceteros* have carried out sporadic acts of violence, mainly directed at the US military presence on the island.

On the mainland, another group, the Armed Forces of Puerto Rican National Liberation (FALN), have been active since the early Seventies, and have been identified with planning more than 100 bombs and five killings (the most active terrorist group in the US).

The other aspect to the status issue is the attitude of the Washington establishment. Until the mid-thirties Puerto Rico was run as part of the War Department and in particular by the US Navy, whose facility at Roosevelt Roads was of enormous strategic importance for controlling the Caribbean and access to the Panama Canal.

During World War Two, it was large enough to permit a fall-back plan to harbour the British fleet.

Although the strategic importance of Roosevelt Roads has lessened, the American military are anxious to retain the facility. More generally, the US Administration is anxious to ensure that Puerto Rico remains a stable and prosperous ally. This willingness is partially because Congress has never been forced to define its position on status. However, Congress has made it clear that if the issue of status was seriously raised they would only accept a change if there was a very substantial majority in favour, perhaps over 90 per cent.

Congress seems quite happy with the present arrangement whereby Puerto Rico has a resident commissioner with a seat in the House of Representatives but no vote on final passages of law.

Robert Graham



Profile: Rafael Hernandez-Colon

Democrat at heart

"WHEN I leave politics I hope I will be able to say that I have taken Puerto Rico and Puerto Ricans to a higher level—not only in economic terms, but also in the development of infrastructure—but in improving the quality of life, the way Puerto Ricans look at themselves and the way they relate to each other."

Until then, however, Mr Rafael Hernandez-Colon, the Governor of Puerto Rico, is concentrating on the more immediate task of the economic development of the Island. Now midway in a second term as Governor—the first ended in 1976—Mr Hernandez-Colon is claiming more than limited success in what he has set out to do. He has benefited from the experience gained in his previous term, which he started when he was 36.

It is only now, however, that the Governor appears to be succeeding in efforts to lift Puerto Rico out of its political and economic isolation.

Caribbean politics. Much of my economic thinking stems from my experience in government, and in dealing with economists over the years," says Governor Hernandez-Colon, adding that Mr Walt Bostow, the American economist, and Mr Karl Gunnar Myrdal, the Swedish political economist, have been influential.

Mr Hernandez-Colon's experience in government has been significant. He will be 50 in October, and his rise to prominence in the Island's political life was given a fillip when he was appointed Puerto Rico's Attorney General at the age of 23. Before that, after graduating from John Hopkins University and completing a degree in law from the University of Puerto Rico, Mr Hernandez-Colon went into private legal practice and also lectured at the Catholic University.

A three-year stint as Senate President preceded his election as Governor in 1972 as the candidate of the Popular Democratic Party which advocates continuation of the Island's commonwealth status.

"My most significant achievement since taking office has been to bring unemployment down from 23 per cent to 17 per cent," the Governor says. "My administration has also been successful in stimulating a resurgence in the Puerto Rican economy and getting a rate of growth above 4 per cent per year."

Mr Hernandez-Colon also sees his administration's successful defence in Washington of tax regulations which have lured companies to the Island, and the development of production sharing arrangements with neighbouring countries as achievements in the first half of his term.

He says crime in the Island is his most serious challenge over the next two years. "I would like to not only prevent the incidence of crime from rising but I would also like to reduce the crime rate."

Carrie James

Top left: Mr Rafael Hernandez-Colon, Governor of the Commonwealth of Puerto Rico; left, students at a electronics industry training centre. The Government invests nearly one third of annual operating budget of education.

GOVERNMENT DEVELOPMENT BANK FOR PUERTO RICO: A UNIQUE BANKING INSTITUTION

Government Development Bank for Puerto Rico (GDB) is the fiscal agent and central bank for the Commonwealth of Puerto Rico, its agencies, political subdivisions and public corporations. During fiscal 1986, GDB structured more than \$2.3 billion in financing for the Commonwealth of Puerto Rico and other government issuers of bonds.

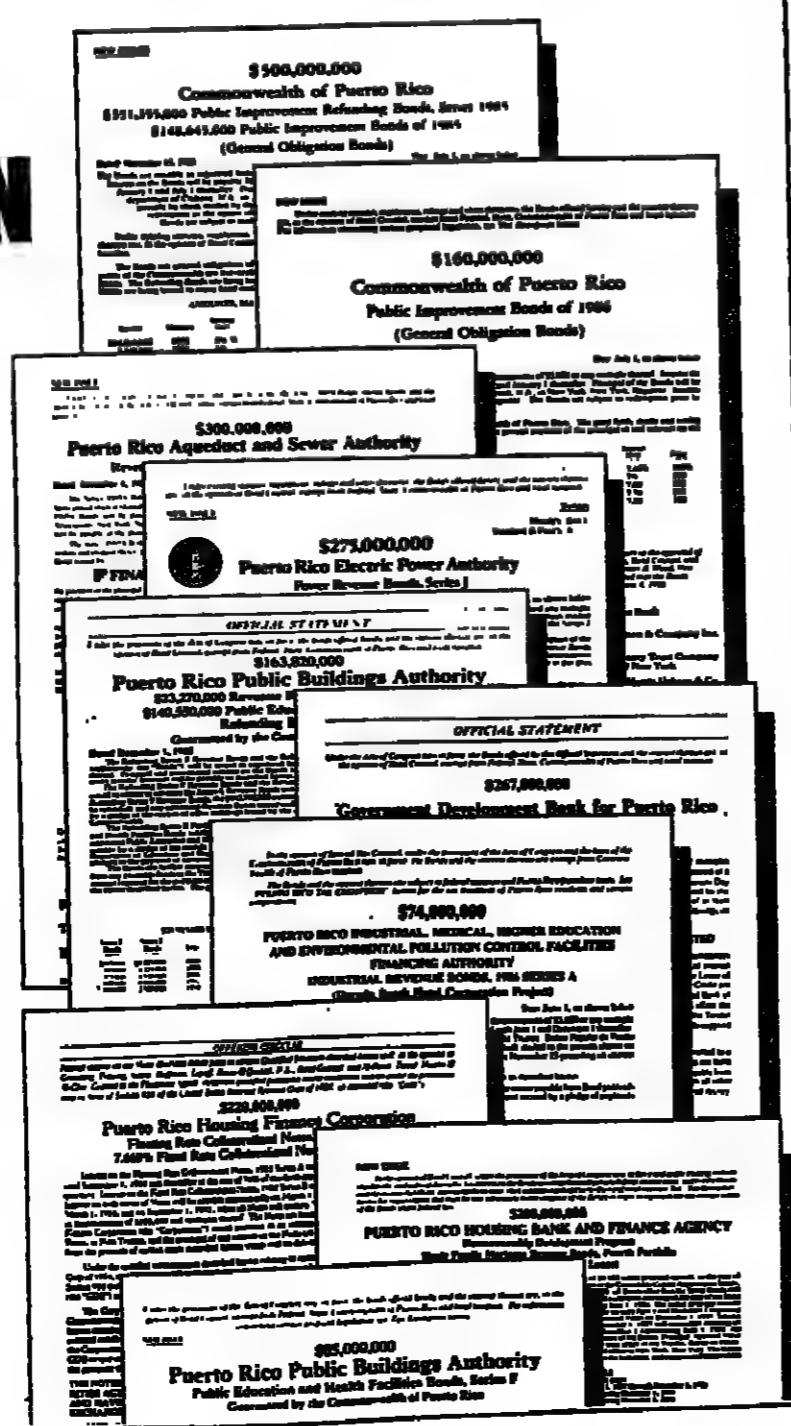
GDB also plays an important role in private sector financing. During fiscal 1986, GDB approved direct private sector loans of approximately \$100 million, a new record, and through its industrial development bond issuing affiliate, AFICA, arranged approximately \$406.9 million in additional private sector financing.

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Labour relations/wages

Union strength is sapped



Women are now carrying out exacting quality control skills in products as diversified as tying die heads, high density recording units and navigation sensors to US government specifications.

A BLAST, like a hand grenade, gave the first warning of disaster last New Year's Eve at Puerto Rico's Dupont Plaza Hotel. Soon firefighters were battling a blaze which took 26 lives and left 100 injured.

The flames also exposed the myth that all is quiescent in labour relations among the workers of Puerto Rico. Two weeks after the fire, two members of local 901 of the international brotherhood of Teamsters were arrested and charged with 96 counts of murder and arson.

The two, said Mr Jose Cadiz, the local Teamsters secretary-treasurer, had been smoking marijuanna and had decided to start a small fire in the empty hotel ballroom. They had grievances to express with the hotel management, which that same day had rejected a proposed settlement and had insisted on subcontracting out some work to union labour.

Small acts of sabotage are a tradition in Puerto Rico when labour-management relations turn sour. In fact, the workers, when charged, said they had not expected the fire to spread and had not wanted to hurt anyone.

"Relations are usually very good," says a longtime observer of the Puerto Rican labour unions. "But when pushed, they can flare from an armed truce to out and out war."

Mr Cadiz rejects any union responsibility for the wrongs being done and says the Teamsters will not help the men with their legal defence because they have

Where the jobs are

	Official Statement '000s, monthly average
Fiscal year to August 1986	
This year	515
Last year	751
TOTAL	
Agriculture and Fishing	35 35
Construction	40 36
Finance, Insurance and Real Estate	28 25
Manufacturing	145 133
Public Administration	197 176
Services	100 152
Trade	164 149
Retail	246 132
Wholesale	18 17
Transportation, Communications and Public Utilities	47 44
Mining and Other	2 1
Source: Department of Labour and Human Resources, Household Survey.	

admitted to a grievous wrong. The union tries to avoid trouble, he says, because strikes are expensive. In fact, the Teamsters has had only one strike in the last six years. A former security guard and laundry worker at the Dupont Plaza himself, Mr Cadiz says he urges responsible work habits on his members, while getting them to job security, pensions and more than the minimum wage they would otherwise be paid.

"I make sure they are not worked like slaves," he says.

As it happens, Puerto Rican labour is not likely to be over-worked. The workforce, he says, has difficulty making their way in white collar professions.

The Island's promoters say the workforce contains highly trained and willing workers. Some 160,000 students attend Puerto Rican colleges and universities and those are studying on the mainland.

The last US population census showed the workforce to contain over 4,500 engineers, 300 mathematical and microprocessor scientists, 4,500 engineering technicians, 1,200 computer programmers, 700 chemists and biochemists, 36,000 precision mechanics, 30,000 technical production workers, and 200,000 experienced production operators and fabricators who work in manufacturing.

Some 54 per cent of all managerial and professional positions in manufacturing are held by Puerto Ricans. The Island also provides thousands of bilingual workers to staff the service industries, banks, brokerage houses and accounting firms.

Although they comprise a workforce that tends towards conservatism—an outgrowth of the Commonwealth's emphasis on church and family—the crime rate and drug use are growing.

Mr Sanchez shakes his head over rising rates of divorce and liquor consumption and recent revelations about police corruption.

Many of the educated workers are forced to leave the Island in search of suitable jobs on the mainland. At present, however, more islanders are returning than departing.

Nancy Dunn

الجامعة

Electronics

Sector has 30,000 jobs

IN EXPANDING its manufacturing sector, Puerto Rico has been concentrating on the electronics industry. Despite factory closures because of the sometimes fragile nature of the industry, the effort appears to have been more than slightly successful.

Electronics companies locating in the island have taken advantage of generous tax holidays under federal and local legislation, and according to the island's economic development administration, the level of employment has made the sector the third largest in the island's industry, after apparel and food.

Most of the companies operating in the island are subsidiaries of US groups, but there is a growing number of Japanese investors. Spokesmen for the industry say that the attraction of Puerto Rico is a combination of the tax holidays, lower production costs and the availability of a pool of labour which has a history of involvement in high technology industry.

But while wage rates in Puerto Rico are lower than those on the US mainland, the island has been losing its competitive advantage to other production centres such as Far East countries which are also favoured by electronics companies.

This has led several companies to join a trend towards production-sharing ventures, called "twin plants" in which low technology and labour-intensive work is done in a neighbouring country at much lower wage rates, with assembly, finishing and testing done in Puerto Rico.

"The electronics sector is well suited to Puerto Rico," says Mr Robert Burns, director of Caribbean basin operations for Westinghouse de Puerto Rico. "The market is an attractive and high value which makes transportation costs, both between the twin plant and the Puerto Rican plant, and to the market, very competitive."

The Electronics sector has been based on the production of a range of items including transformers, voltage regulators, protective devices, switches, television parts, photo-electric cells, and printed circuit boards.

More recently, however, the sector has been enjoying a boom



A Gould Electronics input-output programmable controller module printed circuit board undergoing inspection

with the growth of the computer market, and investors have been producing computers, computer interface printers, disc drives, memory systems, and terminals.

According to the economic development administration, the value of exports of computer products has grown about ten-fold since 1980, to reach \$1bn per year, about a half the value of exports of the entire electronics sector.

About 180 electronics plants are being operated in Puerto Rico, providing nearly 30,000 jobs. The economic development administration reports that the sector is highly profitable. In the computer products arms of the sector, for example, the profit to equity ratio is 42.9 per cent, with the profit to sales ratio being 37.2 per cent.

For the rest of the sector the profit to sales ratio is the same, but the profit to equity ratio is 26.2 per cent. "Electronics companies do well here not only because the island has skilled workers with up to 20 years'

experience, but because others are easily trained," says Mr Burns.

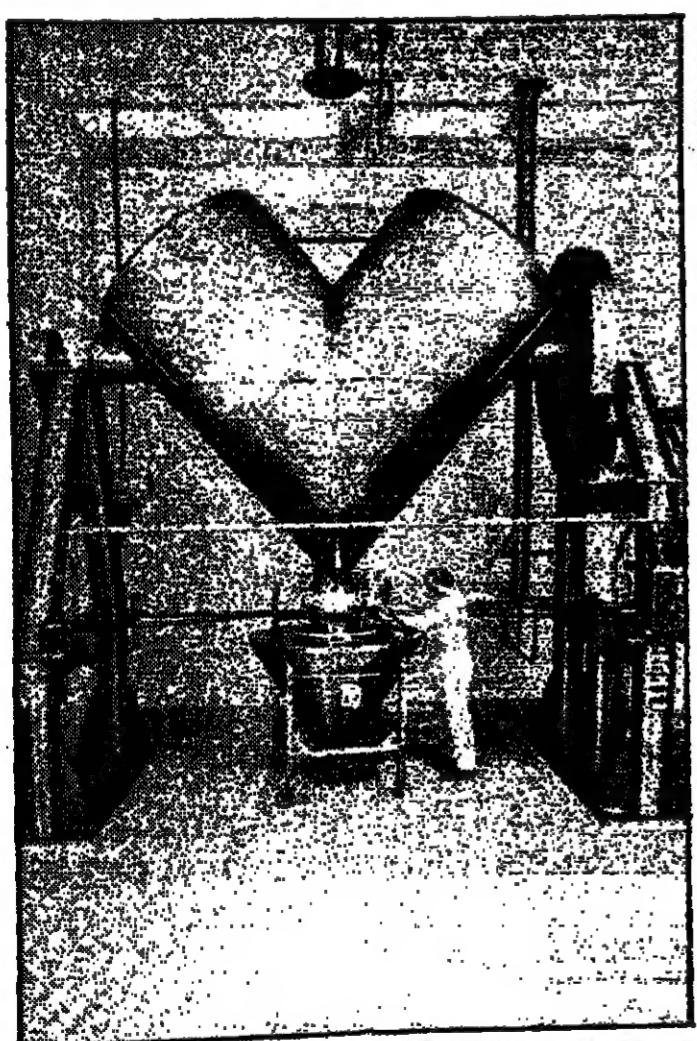
"The level of productivity here is generally equal to and sometimes better than that of the mainland."

As with the industry in other parts of the world, however, Puerto Rico has suffered from the effects of "shakeouts" which have seen some companies trimming their operations, while others have disappeared.

Companies forced to restructure because of competition have closed plants on the island, leaving several hundred workers without jobs and denting the growth of the electronics sector.

"Electronics is one sector in which we have had some problems because of competition from which we have pulled out," says Mr Antonio Colorado, head of the economic development administration. "In some cases, it was clear that this would have happened."

Canute James



More than 7 per cent of total world pharmaceutical production comes from Puerto Rican facilities. Above (left) this massive American Home Products V-blender at the company's Guayama complex. Right: inspection of a mechanical heart valve at a Pfizer Corporation plant

Profile: ICI

A springboard for the US

DISCREETLY WAVING the flag of British industry, ICI Pharmaceuticals has become the first UK company to take advantage of US federal tax law and local investment incentives to establish a manufacturing operation in Puerto Rico. This month the company inaugurated a \$20m plant producing Tenormin, a cardio-vascular drug for high blood pressure.

ICI's move is illustrative of the logic behind the growing list of major pharmaceutical companies that have opted for the island as a production base.

"Tenormin has proved a very successful drug especially in the US which accounts for 40 per cent of sales," says Dr John Newport, who has come from the UK to set up and manage Puerto Rican operations.

"With a potential market of some \$500m, we faced a demand that was coming close to our capacity," he said. The drug was being supplied exclusively worldwide from ICI's Severn-side plant in the UK.

"We looked at the US and US territories to set up a produc-

tion facility and it did not take long to discover that the bulk of US pharmaceutical companies were sourcing the US market from Puerto Rico," says Dr Newport.

The influx of US pharmaceutical companies into Puerto Rico began in the late Seventies, attracted by the possibilities of retaining profits there free of US federal taxes (under section 926 of the US Internal Revenue Code), good local tax breaks and a skilled labour force. For ICI, these attractions apart, Puerto Rico offered a site within US tariff-free, easy access to mainland distribution centres, a good infrastructure and the possibilities of acquiring or leasing existing sites.

The decision was taken in 1985 and a local company, ICI Pharmaceuticals PR Inc, was established. ICI leased an existing plant from SK & F near Ponce on the south side of the island and bought another plant near San Juan airport. The company was able to begin modifying the two plants in mid-1986 and trial production has

already started—with bulk drug manufacture being carried out at the plant near Ponce which is then brought to San Juan for processing and packaging in tablet form.

According to Dr Newport, the whole process from the initial decision to production has been extremely rapid. "There was no problem in finding local staff whom we recruited either from within the industry or from the electronics sector." Current staff total 60 of which only three are expatriates, with a full complement planned at between 80 to 100. In line with other pharmaceutical companies, the aim is to use as few expatriates as possible.

The company has found that the Puerto Rican development agency, Fomento, has delivered on its promises of supporting and aiding the start-up process. Furthermore, Dr Newport says that he and his family have found the move from the UK smooth.

He cites the good local schooling, excellent climate and outdoor recreational facilities and

friendly Puerto Ricans as key factors in this respect. The island's bilingualism has meant there have been no language problems. "I intend to learn Spanish although there are some foreign executives here who cope without ever bothering," he says.

ICI is already exploring the island to purchase a new site for expansion, underlining the company's interest in developing its Puerto Rican-based operation. The main aim is to supply the US market but other export areas are not excluded.

If all goes well, the company is

prepared to consider using its Puerto Rican operation to develop production of Tenormin, and possibly other drugs.

This is the kind of commitment that Puerto Rican authorities are trying to encourage companies like ICI to make so as to lock them into a presence on the island on a permanent basis.

Meanwhile, following ICI's example, Boots pharmaceutical division is also about to set up

shop in Puerto Rico.

Robert Graham

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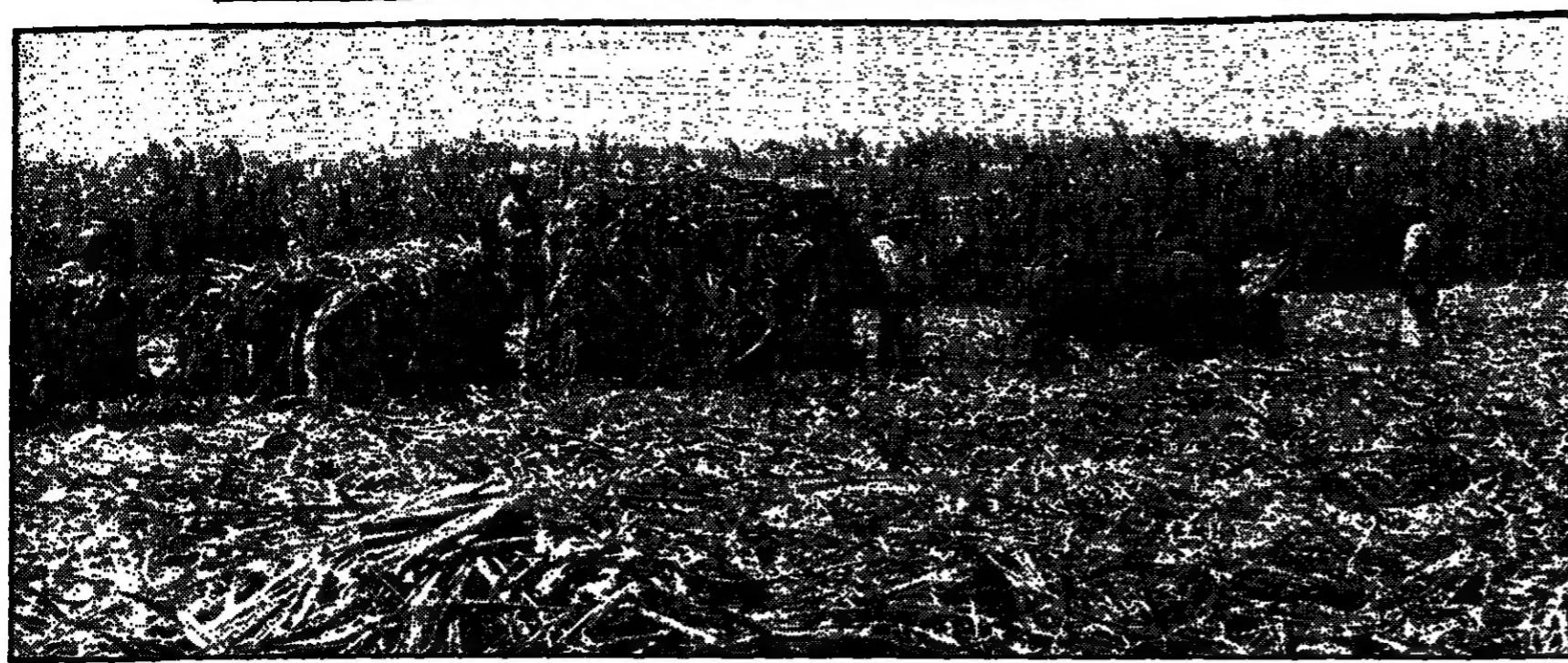
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PUERTO RICO 6

The Government is seeking to raise farm output and cut imports



Sugar, once 55 per cent of agricultural production, fell to 4.9 per cent in 1985/86. Oxen carts (above) are being loaded in sugar cane fields

Changing climate suits the farmers

THE LOCAL Jibaros the Puerto Ricans countrymen known for their shrewdness, say with some awe that the newly arrived Vietnamese woman works harder than any man—seven days a week and from 6 am to 6 pm. A widow, with children to support, she cultivates oriental vegetables on 40 acres, where labourers once toiled among the sugar canes.

On a nearby plot at the 3,000-acre government vegetable project on the island's south coast, Filipino farmers are also growing produce to supply the dozens of oriental restaurants which have sprouted across the island.

Both farms are part of a government programme, unique in these days of worldwide surpluses, to boost local production and employment and reduce the cost of expensive food imports. The Government in fiscal 1985/86 spent \$44.5m to provide subsidies and incentives in support for the island's 22,000 farmers who work in the \$600m agriculture sector.

The giant sugar companies which once ran Puerto Rico's economy have disappeared now along with high prices. Sugar, which comprised 55 per cent of agriculture production in 1950, fell to 4.9 per cent in 1985/86 as a subsistence enter-

prise. Since the early 1970s, it has established 152 agriculture projects, like the vegetable scheme on the south coast, which in turn have been divided into almost 3,000 farms.

The new farmers are offered broad support. They may lease or rent government owned machinery, warehouses, packing plants and get low cost loans, insurance, and technical and marketing assistance.

Puerto Rico now imports 70 per cent of its food. In the next few years, said Mr Mata, the agriculture department hopes to boost poultry production from 43 per cent to 70 per cent of consumption of eggs, red meat, some products, tropical fruit, coffee and ornamental plants.

Among those attracted by the Government's production push was the Naples tomato growers, part of a large association of Florida producers, who have contracts with several US chain stores and fast food operations to provide vegetables all the year round.

The Naples company came to look over the island last December, spurred by the recent Florida freeze and the need to find a consistent reliable tomato supply. The company liked what it saw and moved swiftly. By

March, it had 115 workers employed packing 110,000 boxes of tomatoes a week from 250 acres leased by the company as well as 500 acres planted by the land authority and now defunct Israeli concern.

Mr Timothy Nance, a production specialist sent in from Florida to oversee the operations, said the company will ultimately provide employment for 500 workers—300 in the harvest and 200 in the packing plant—under the supervision of Puerto Rican managers. It is also experimenting with different types of tomatoes in hopes of finding something which will grow in the summer season, when the land usually lies dormant.

Despite the strong governmental effort, boosting food production in Puerto Rico is a slow and difficult process. Of the island's 3,500 square miles only a little more than half of the land is suitable for cultivation. Mountains encircle a coastal plain, dominated the centre of the island. Not only are they steep and infertile, but combined with the trade winds they cause wide variations in the weather which produces a tropical rain forest in one part of the island and dry lands in the south, where drip irrigation

methods are increasingly employed.

Mr Hiram Cardona, the administrator of the vegetable project, said marketing has always been a problem for fresh produce. In New York, for example, 16 families, he said, control vegetable exports. That is why the coming of the Naples company is so important.

"In the past," said Mr Nance, "the growers were forced to send their tomatoes to the mainland on consignment, which basically means they received whatever someone wanted to give them."

The Naples company will pack the islanders' surplus tomatoes, export and market them for a flat fee taken from the profits, Mr Nance said.

"The climate for agriculture is changing here, and we are going to be part of it," he said. "Vegetable farming is very expensive and intensive. We try to produce the crop as efficiently and economically as possible, using a minimum of pesticides and a minimum of artificial fertilisers. We are going to take advantage of everything we have learned in the States to produce the best crop we can."

Nancy Dunne

AMONG ITS many natural advantages, Puerto Rico has, as head of its industrialisation effort, the perfect salesman. Polished and articulate, without a pause in his pitch, Mr Antonio Colorado speaks and gestures persuasively. Assuring his listeners: "Our purpose is to get things done."

Swiftly, he outlines his efforts to expand Puerto Rican business beyond the stagnating American market. The Caribbean countries, he says, are the island's natural partners, their low-cost labour can match the territory's generous tax advantages, skilled workforce, developed infrastructure and US access.

Proudly, he relates a childhood experience, remembering a visit with his father to the revered former Governor, Luis Munoz Marin, and listening to the man talk as he struggled in the warmth of the great leader's own coat.

Like the best of salesmen, Mr Colorado believes fervently in his product. He shares with most Puerto Ricans an abiding love for and pride in their beautiful island. (Businessmen, flying in, crane their necks for their first view of the land and applaud when the aircraft touches ground.)

Since coming to head Femac, the organisation in charge of the Commonwealth's industrial and economic development, less than two years ago, Mr Colorado figures he has lost \$20,000 he would have earned in his tax law practice. But his parents, too, were both public servants, he says. He explains "duty" with another warlike gesture.

His job is not without rewards. Mr Colorado is one of the most powerful men on the island. More than an economics minister, he is the chairman of the board of directors of the Puerto Rican Development Company (Prifco) and at the same time head of the Economics Development Administration (EDA). He also sits on the boards of both of the island's development banks.

The EDA, created in 1950, boasts the establishment and expansion of manufacturing and services operations through promotion offices in the US, Spain, Japan and Germany. Its department of industrial services paves the way for industries setting up on the island and regularly contacts established companies to deal with any problems which arise.

The Puerto Rican Industry department provides technical and engineering assistance and management and financial assessments. Other EDA departments give marketing assistance, spur the development of local arts and crafts, promote service industries, offer legal services and provide economic research and statistics.

Prifco is a public corporation which owns and rents real estate to industry at low prices. With the rents and other funds it provides financing and cash incentives to be used for viability studies, training programmes and start-up costs. It operates a foreign trade zone in Mayaguez, where raw materials can be imported free from customs duties.

The vast array of services, says Mr Colorado, allow him the flexibility to do "whatever is needed" to attract business.

Nancy Dunne

Antonio Colorado: a good year ahead

With the island's US tax preferences seemingly safeguarded from congressional encroachment for now, the prospects are numerous.

From a small desk top computer, Mr Colorado reels off the value of recent deals and concludes that there are more than \$500m in pending investments.

Recently, his company search took him to Japan, where, he says, "They are restructuring their thinking about how to sell to the US." In fact, apparel producers all over the Pacific rim are watching US protectionist sentiment with consternation and eyeing Puerto Rican access to the mainland with interest.

"This is going to be a very good year," says Mr Colorado with satisfaction.

Nancy Dunne

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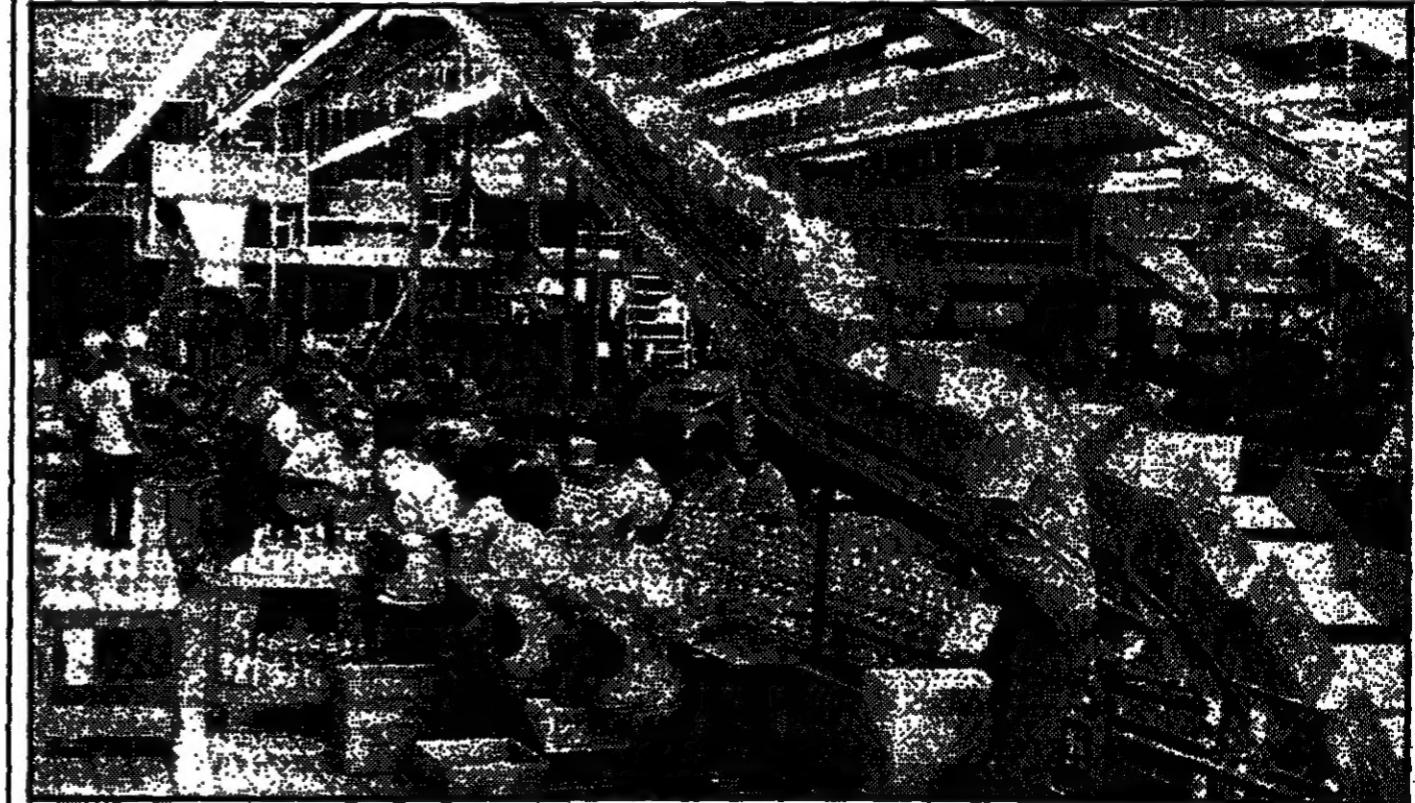
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The Bacardi bottling plant in San Juan, capital of Puerto Rico

Rum exports

Threat to excise rebates

IN 1502, when Ponce de Leon arrived in Puerto Rico as the island's Governor, he immediately expanded sugar cane farms, particularly in the Tao region, south of San Juan, the capital. It was there that the Spaniards produced molasses, and discovered that when fermented, it produced a liquor they called "hrebeja."

It was from this that the distillation of rum began in Puerto Rico, according to historians who have studied the development of the island's rum industry—an industry which is now the largest supplier to the US market, and which is contributing significantly to the island's economy.

Eight per cent of the 25 million gallons of rum consumed each year in the US is produced in Puerto Rico, with the major producer, Bacardi, leading all other producers of distilled spirits for the US market.

The decline in the island sugar production has left the rum industry dependent on imports of molasses to maintain production. But Puerto Rican officials are reluctant to speak about this.

"It may be that the molasses is imported from the Dominican Republic," says Mr Tomas Nieves of Rums of Puerto Rico. "This could be so." The Puerto Rican rum industry needs about

but this rose to 22.2 million gallons in 1985. In the nine-month period ended June 1986, exports fell 14.4 per cent below the corresponding period of the previous year, to reach 16.5 million gallons.

The industry attributed the fall to an overall decline in the consumption of liquor in the US last year, said by the industry to be the result of growing concern about alcoholism and campaigns against drunken driving, and a \$2 per gallon increase on the existing \$10.50 per gallon federal excise duty on distilled spirits.

They report that rum consumption has been falling at about three per cent per year—a decline which is reflected in the excise rebates from the Federal Government to the island's administration.

The rebates for the 1986 fiscal year totalled \$210.5m—the lowest since 1990—from \$225.4m in 1985 and \$256.5m in 1984.

There is concern in the island at the prospect of another increase in federal excise taxes on spirits in Washington's 1988 budget, as part of the budget-cutting programme to meet targets of the Gramm-Rudman-Hollings law.

"This would have the effect of further reducing consumption, and consequently reducing the excise rebates to Puerto Rico,"

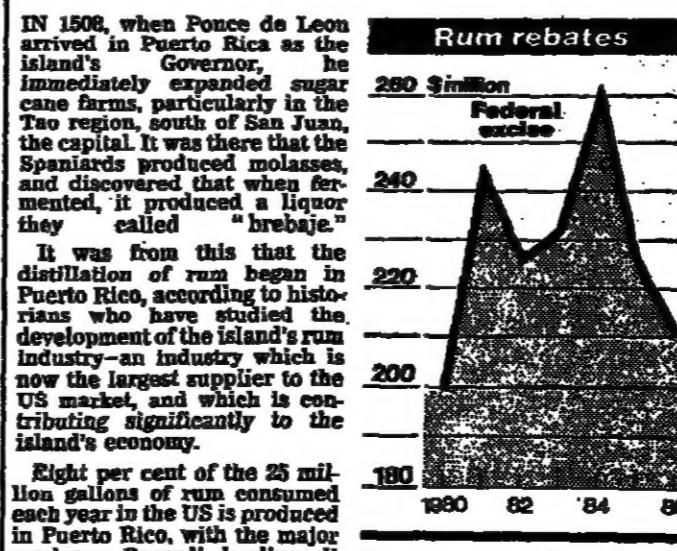
explained the island's economic development administration. "The increase, if it is imposed, will not be passed on to the US, but will be held on to the island, and we are comforted by President Reagan's public stand against any tax increases."

The Puerto Rican rum industry also looks relatively over its shoulder at a likely increasing in production and share of the US market by its Caribbean neighbours. Under the Caribbean Basin Initiative, a special US trade incentive for the region, Caribbean producers were relieved of a \$1.82 per gallon duty on rum entering the US.

Fears expressed by the Puerto Rican and US Virgin Islands industries that this would have led to a loss of their stranglehold on the US market have not materialised, as the other producers in the region do not have the capacity to make a meaningful impact.

Mr Rafael Hernandez Colon, Puerto Rico's governor, says he is not unduly worried by the threat to the rum excise rebates. He says the present level of the issue is "not safe" but that the matter.

Canute James



There is concern in the island at the prospect of another increase in federal excise taxes on spirits in Washington's 1988 budget, as part of the budget-cutting programme to meet targets of the Gramm-Rudman-Hollings law.

"This would have the effect of further reducing consumption, and consequently reducing the excise rebates to Puerto Rico,"



Chi Chi Rodriguez: "There are 14 challenging reasons why Puerto Rico is called *Scotland-in-the-Sun*."

Puerto Rico has more golf courses than any other island in the Caribbean—14 in all.

Half of these courses rank as championship courses. And four of them are Robert Trent Jones classics.

But one of the unexpected joys of a golf vacation in Puerto Rico is leaving the links for a few days and exploring this beautiful 100-mile-long island.

You'll discover tropical forests, historic 400-year-old towns, shops, festivals, beaches, gambling, endless nightlife, and, in the opinion of many, the best restaurants in the Caribbean.

You'll also discover a wonderful spirit about the people you'll meet that sets Puerto Rico apart. A spirit that has made this island a model for peace and progress in the Caribbean.

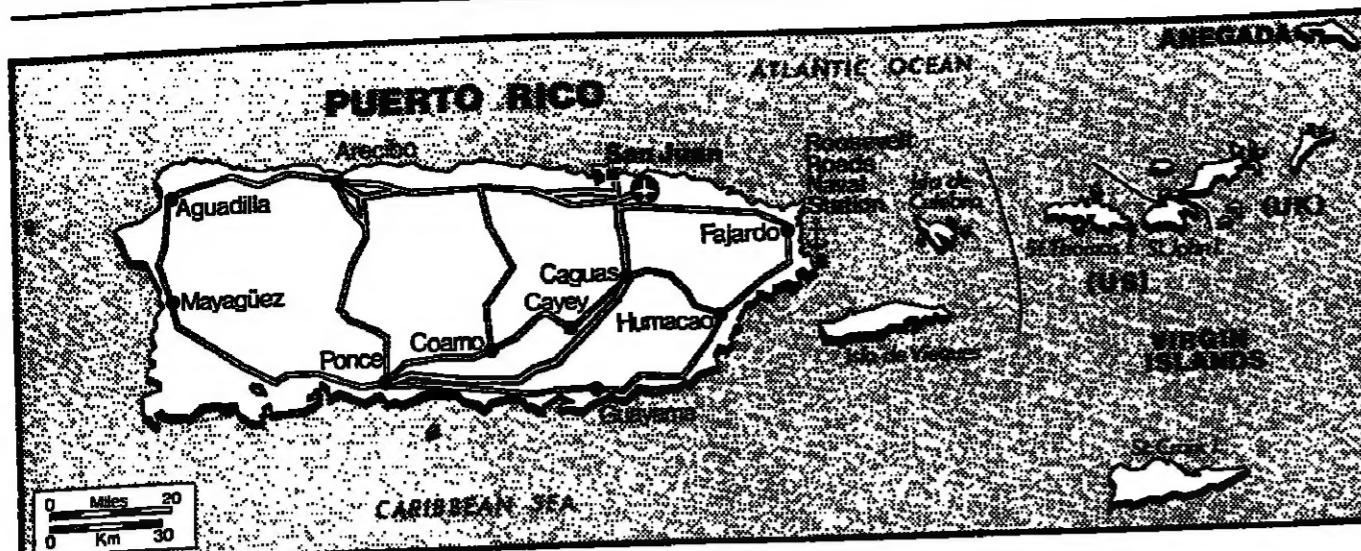
For more information, write: Puerto Rico Tourism, Paseo De La Castellana 144, Madrid 2816 SPAIN.



PUERTO RICO/The Shining Star of the Caribbean

Puerto Rico Tourism Company: Atlanta, Boston, Chicago, Dallas, Denver, Los Angeles, Miami, New York, St. Louis, Seattle, Toronto, Washington, D.C.

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Tourism

Cruising into better times

WHEN A FIRE swept through one of San Juan's largest hotels last New Year's Eve, leaving 96 people dead, hoteliers and the administrators of Puerto Rico's tourism industry feared the fickle sector would be adversely affected by the incident.

"We went to the market place to show everyone that the fire was an isolated incident and that our hotels were safe," said Mr Carlos Diago, deputy director of the government-owned Tourism Company. "We managed to convince everyone that the island was still a safe place for a holiday."

Hoteliers and government officials now say that they have managed to contain the impact of the fire on the industry, and are consequently expecting continued growth for the sector this

year. According to the Tourism Company, Puerto Rico was host last year to 1.7m stop-over tourists—12 per cent more than in 1985.

Like its neighbours in the Caribbean, Puerto Rico has benefited from the reluctance of Americans to travel to Europe, as a result of fears over the spread of political terrorism. But the growth of the island's tourism, which started in 1984 after a five-year slump, has been assisted by an advantage Puerto Rico has over its neighbours which are competing for a greater share of the US market.

Because of the island's special relation with the US, visitors from the mainland are spared immigration and customs procedures, and do not

have to convert their currency.

The island's Government has recently given more attention to tourism after the sector was somewhat overshadowed by concentration on manufacturing industries. After gaining in the 1960s from the US economic embargo on Cuba, the Puerto Rican industry slipped between 1979 and 1984, with its share of the Caribbean market falling from 31 per cent to 21 per cent, and room capacity declining.

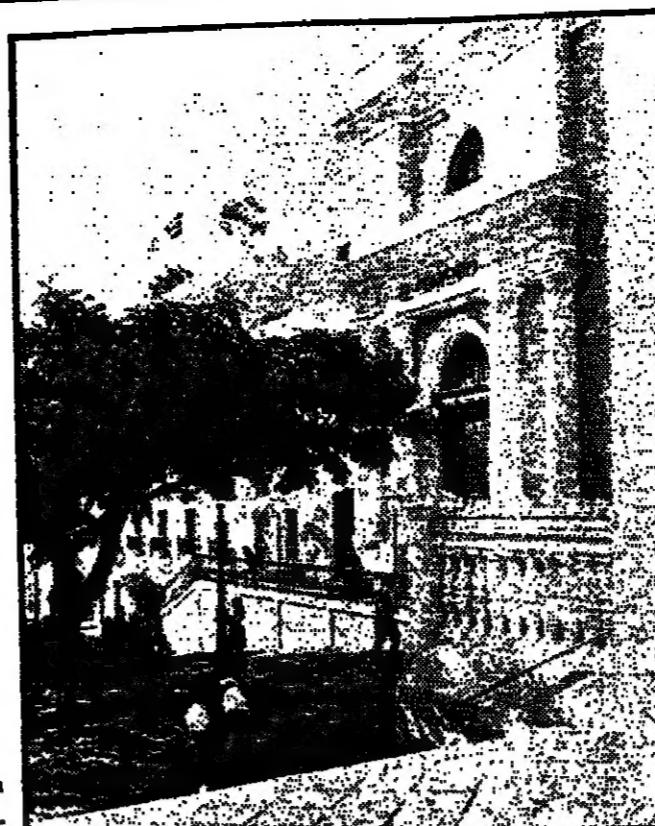
In an effort to revive the sector, the Government offered help to the industry by granting tax incentives, reducing electricity rates, giving financial assistance through bond issues and changing regulations governing casino gambling. Hotels were granted 90 per cent rebate on income and property

taxes, and exemption from municipal taxes.

Financial gains from an 11 per cent cut in electricity rates, and the issue of \$104.5m in bonds for improving hotels, immediately improved the viability of most properties.

"These are better times for everyone in the industry," reported Mr Diago. "The hotels are making more and more money. Their average profits in 1986 were up by 30 per cent on 1985. We are seeing a new era of prosperity for the sector."

According to Mr Jose Morales, executive director of the island's Hotel and Tourism Association, the new co-operation between the industry and the Government has helped to improve Puerto Rico's tourism product.



El Convento Hotel, a restored former convent now caters to tourists in the heart of San Juan.

Tourism	
Fiscal Year	to June to June
1986	1987
Total hotel registrations '000s	663.5 642.3
Residents	163.4 162.4
Non-residents	500.1 479.9
Tourist hotel registrations '000s	608.8 584.3
Occupancy rates in tourist hotels (%)	65.7 69.3

Sources: Puerto Rico Planning Board, Puerto Rico Tourism Company, Department of Labour and Resources Resources

Stay-over and cruise ship visitors (millions)	Visitor expenditure (\$m)
1980	2.126
1981	2.104
1982	2.007
1983	1.940
1984	1.932
1985	1.84
1986	2.021

Sources: Tourism Company of Puerto Rico

Facts and Figures

Land: 100 miles long, 35 miles wide.

Strategic location: mid Caribbean, 1612 miles south of New York, 4019 miles west of Madrid, 4130 miles east of San Francisco.

Climate: 74°F Winter; 80°F Summer.

Population: 3,270,000 U.S. citizens (San Juan—1,086,400).

Language—Spanish and English.

Government—a stable democratic Commonwealth within the U.S.

Currency—same as U.S.

Trade—extension of the U.S. banking system, insured with FDIC.

Postal system: same as the U.S.

Customs duties: no duties or quotas on shipments between Puerto Rico and the U.S. Mainland.

Lifestyle

Housing: a wide range of private houses, apartments and condominiums priced for all income levels.

Educational facilities: public and private schools; fifty colleges and universities; fourteen vocational schools; two electronic centres.

Leading ILS: foreign and local banks, brokerage houses, exporters/importers, and accounting firms supply professional business and personal services throughout the island.

Shops and services: modern supermarkets, shopping centres and specialty shops much like those on the U.S. Mainland.

Leisure time: year-round outdoor sports . . . museums and art galleries

. . . concerts, shows, theatre, opera, ballet, Puerto Rico Symphony and Caguas Festival . . . international restaurants and nightclubs.

Special kind of status

Continued from Page 1

independentists mention independence, the standard reaction is that Puerto Rico would face poverty like the neighbouring Dominican Republic or be a prey to Cuba and Communism.

For its part Congress continues to regard Puerto Rico as an uneasy fit in the American constitutional system which is merely a burden on the US taxpayer. Again this ignores the real contribution Puerto Rico makes in absorbing \$30bn worth of US goods and exporting nearly \$10bn worth to the mainland annually.

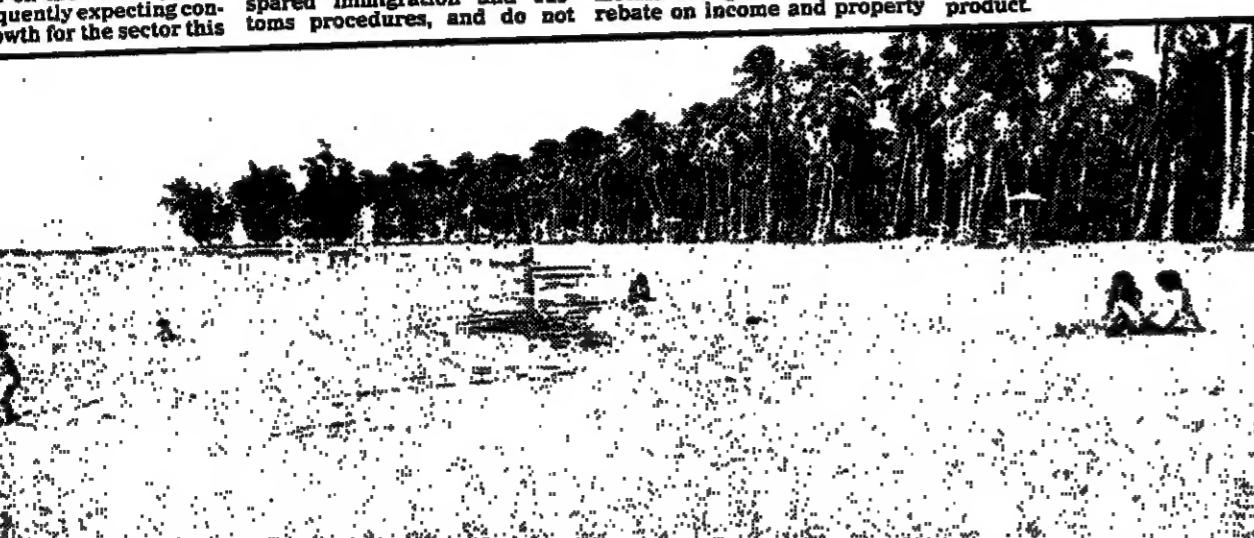
In hardheaded geopolitical terms, Puerto Rico remains an important strategic asset for the US in the Caribbean. The naval base at Roosevelt Fields is the US Navy's largest facility worldwide and serves as the centre for its Caribbean operations.

So long as the US faces Soviet-backed Cuba in mutual hostility, Washington is unlikely to countenance greater autonomy or independence for Puerto Rico.

Mr Rafael Hernandez Colón, the present PPD Governor, believes that commonwealth offers Puerto Rico the best of both worlds and is determined to lessen the importance of the island's status as a political issue. However, he is trying to reduce Puerto Rico's historic economic dependence upon the American market—both by attracting Japanese and European investment, and by developing closer links with the Caribbean through the establishment of "twin plant" industrial operations.

Already there are modest signs of success in both fields. GCI Pharmaceuticals has just set up a plant on the island. At the same time American companies continue to show confidence in the island's future with over \$500m worth of investments in the pipeline.

But recent efforts to establish a tax treaty with Japan were slapped down by the US State Department, underlining once again that Puerto Rico's freedom of action is circumscribed. Thus if the Governor's moves towards diversification are unsuccessful and unemployment is not brought down further, the debate on the island's status is likely to revive in more intensified form.



A typical Caribbean beach scene in one of the island's tourist spots

WHEN TECHNOLOGY CALLS

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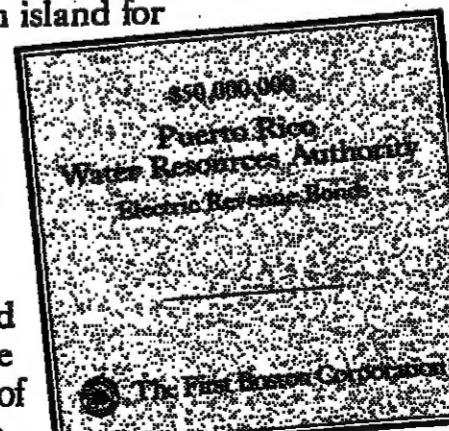
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